

**INFORMATION DISCLOSURE  
OF THE  
STATE-RELATED UNIVERSITIES**

**Staff Analysis of 2012-13 Data  
Reported Under Section 2004-D  
of the Public School Code of 1949**

**FEBRUARY 2014**



General Assembly of the Commonwealth of Pennsylvania  
JOINT STATE GOVERNMENT COMMISSION  
108 Finance Building  
Harrisburg, Pennsylvania 17120

The release of this report should not be interpreted as an endorsement by the members of the Executive Committee of the Joint State Government Commission of all the findings, recommendations and conclusions contained in this report.

**JOINT STATE GOVERNMENT COMMISSION  
ROOM 108 FINANCE BUILDING  
HARRISBURG PA 17120-0018**

**717-787-4397  
FAX 717-787-7020**

**E-mail: [jntst02@legis.state.pa.us](mailto:jntst02@legis.state.pa.us)  
Website: <http://jsg.legis.state.pa.us>**

---

The Joint State Government Commission was created by act of July 1, 1937 (P.L.2460, No.459) as amended, as a continuing agency for the development of facts and recommendations on all phases of government for the use of the General Assembly.

---

# **JOINT STATE GOVERNMENT COMMISSION**

---

## OFFICERS

FLORINDO J. FABRIZIO  
Chairman

JOHN C. RAFFERTY, JR  
Vice Chairman

## EXECUTIVE COMMITTEE

### SENATE MEMBERS

JOSEPH B. SCARNATI, III  
President Pro Tempore  
DOMINIC F. PILEGGI  
Majority Leader  
JAY COSTA  
Minority Leader  
PATRICK M. BROWNE  
Majority Whip  
ANTHONY H. WILLIAMS  
Minority Whip  
JOHN R. GORDNER  
Chair, Majority Caucus  
RICHARD A. KASUNIC  
Chair, Minority Caucus

### HOUSE MEMBERS

SAMUEL H. SMITH  
Speaker  
MICHAEL C. TURZAI  
Majority Leader  
FRANK J. DERMODY  
Minority Leader  
STANLEY E. SAYLOR  
Majority Whip  
MICHAEL K. HANNA  
Minority Whip  
SANDRA J. MAJOR  
Chair, Majority Caucus  
DAN B. FRANKEL  
Chair, Minority Caucus

### MEMBER EX-OFFICIO

Representative Florindo J. Fabrizio, Chair

### ADMINISTRATIVE STAFF

GLENN J. PASEWICZ  
Executive Director

STEPHEN F. REHRER  
Counsel

# JOINT STATE GOVERNMENT COMMISSION PROJECT STAFF

---

Susan F. Elder  
Comptroller and Fiscal Analyst  
(Project Manager)  
selder@legis.state.pa.us  
717-787-6970

Michelle Kreiger  
Administrative Assistant

NOTE: For additional copies of the report, please visit the Joint State Government Commission's website, <http://jsg.legis.state.pa.us>, under publications or call the Commission at 717-787-4398. Any questions regarding specifics of the report should be addressed to the project manager.

## FOREWORD

---

Pursuant to Section 2004-D of the Public School Code of 1949,<sup>1</sup> the Joint State Government Commission submits herewith its statistical comparison of the employment and salary, financial and contract data, and statements of retirement and tuition benefit policies, reported by Lincoln University, The Pennsylvania State University, University of Pittsburgh, and Temple University--the State-related universities.

This year's edition of the report maintains those changes first made in the February 2011 edition of the report. Prior to that report, Commission staff and representatives from each of the State-related universities met via conference call to unify and clarify university data submissions. The data presented in this year's report is what the group collectively agreed was statutorily required.

The Commission staff has arranged the data comparisons and policy statements into four major sections. Section I includes full-time faculty and staff and average salaries for 2012-13. Section II includes actual revenue and expenditure data for 2011-12 and 2012-13. Section III includes goods and services purchase contracts for 2012-13. Section IV includes current statements of retirement and tuition benefit policies. An introduction page prior to each section will note any significant changes (if any) from previous editions of this report.

Differences in the internal organizations of the universities, represented by differences in their academic and administrative units and expenditure types, make direct comparisons between the universities difficult for most data elements. Changes in a university's academic or administrative units or expenditure types from last year will change the 2011-12 dollar amounts from those shown in last year's report. The universities may have revised some 2011-12 data since the time of the publication of last year's report.

Additional details on some data elements are available from the Commission staff.

---

<sup>1</sup> Section 2004-D of the Public School Code of 1949 is included as an Appendix to this report.



# CONTENTS

---

I. FULL-TIME FACULTY AND STAFF AND AVERAGE SALARIES .....	1
II. ACTUAL REVENUES AND EXPENDITURES .....	10
III. GOODS AND SERVICES PURCHASE CONTRACTS .....	30
IV. RETIREMENT AND TUITION BENEFIT POLICIES .....	48
APPENDIX .....	56



## **I. FULL-TIME FACULTY AND STAFF AND AVERAGE SALARIES**

---

The tables on pages 2 through 10 show the number and average salaries of full-time faculty and staff within each university for fiscal year 2012-13. This includes all full-time faculty and staff that are paid through all funds within each university. Employee and salary data are arranged by faculty ranks and staff classifications, and by academic or administrative units, as defined by each university. Average salaries are not reported for faculty ranks and staff classifications with three or fewer employees, or for groups of units within each university.

LINCOLN UNIVERSITY  
NUMBER AND AVERAGE SALARIES OF FULL-TIME FACULTY  
BY RANK AND ACADEMIC/ADMINISTRATIVE UNIT<sup>1</sup>  
2012-2013

Academic/administrative unit	Professor		Associate professor		Assistant professor		Instructor		Lecturer		Total number
	Number	Average salary	Number	Average salary	Number	Average salary	Number	Average salary	Number	Average salary	
Grand total	27	\$97,878	33	\$72,367	29	\$57,268	6	\$51,911	4	\$48,808	99

1. Data not available by academic/administrative unit

SOURCE: Data provided by Lincoln University

LINCOLN UNIVERSITY  
NUMBER AND AVERAGE SALARIES OF FULL-TIME STAFF  
BY CLASSIFICATION AND ACADEMIC/ADMINISTRATIVE UNIT<sup>1</sup>  
2012-13

Academic/administrative unit	Executive/ administrative/ management		non-faculty		Clerical/secretarial		skilled/service		Total number
	Number	Average salary	Number	Average salary	Number	Average salary	Number	Average salary	
Grand total	144	\$55,923	15	\$30,028	63	\$42,054	69	\$36,204	291

1. Data not available by academic/administrative unit.

SOURCE: Data provided by Lincoln University

THE PENNSYLVANIA STATE UNIVERSITY  
NUMBER AND AVERAGE SALARIES OF FULL-TIME FACULTY  
BY RANK AND ACADEMIC/ADMINISTRATIVE UNIT  
2012 -13

Academic/administrative unit	Professor		Associate professor		Assistant professor		Instructor		Other		Total number
	Number	Average salary	Number	Average salary	Number	Average salary	Number	Average salary	Number	Average salary	
<b>University Park Colleges:</b>											
Agricultural Sciences	105	\$119,319	67	\$92,598	32	\$82,393	16	\$54,906	65	\$59,102	285
Arts & Architecture	56	96,952	71	77,553	38	60,712	19	45,827	3	nd	187
Communications	9	133,878	16	82,375	7	64,542	1	nd	25	69,580	58
Earth & Mineral Sciences	75	135,840	23	92,957	24	81,897	4	42,459	99	54,998	225
Eberly College of Science	147	133,685	51	90,835	50	80,952	10	41,630	175	47,713	433
Education	45	109,472	52	81,307	47	61,068	24	42,101	33	51,857	201
Engineering	141	143,063	71	105,449	59	82,339	22	53,314	63	57,492	356
Health & Human Development	55	128,342	36	87,807	33	73,004	54	49,527	77	57,034	255
Information Sciences & Technology	10	166,086	11	120,358	5	100,495	2	nd	24	83,102	52
Liberal Arts	167	143,957	106	90,276	75	80,345	0	0	278	43,355	626
Nursing	3	nd	3	nd	6	74,626	18	53,371	6	60,074	36
Smeal College of Business Administration	35	200,903	27	159,461	29	155,784	27	84,051	27	115,341	145
<b>Total</b>	<b>848</b>		<b>534</b>		<b>405</b>		<b>197</b>		<b>875</b>		<b>2,859</b>
<b>Academic Support Units:</b>											
Global Programs - University Office	0	0	0	0	1	nd	0	0	1	nd	2
Information Technology Services	0	0	0	0	0	0	0	0	0	0	0
International Affairs - School	5	155,872	0	0	0	0	0	0	3	nd	8
Research	0	0	0	0	0	0	0	0	204	90,851	204
Undergraduate Education	0	0	1	nd	0	0	1	nd	6	51,004	8
University Libraries	0	0	0	0	0	0	0	0	59	63,809	59
University Outreach	0	0	0	0	1	nd	22	50,973	4	68,660	27
<b>Total</b>	<b>5</b>		<b>1</b>		<b>2</b>		<b>23</b>		<b>277</b>		<b>308</b>
<b>Administrative Support Units:</b>											
Athletic Recreation Services & Support	0	0	0	0	1	nd	2	nd	0	0	3
General & Academic Administration	0	0	0	0	0	0	0	0	1	nd	1
Intercollegiate Athletics	0	0	0	0	0	0	1	nd	1	nd	2
<b>Total</b>	<b>0</b>		<b>0</b>		<b>1</b>		<b>3</b>		<b>2</b>		<b>6</b>
<b>Other Penn State Locations:</b>											
Abington	11	98,104	36	79,341	21	64,276	4	52,643	40	50,728	112
Altoona	19	93,398	55	77,331	44	55,795	49	48,681	11	62,631	178
Beaver	3	nd	11	77,920	8	58,992	10	56,929	5	58,987	37
Berks	14	94,975	42	77,074	24	63,237	22	50,141	25	62,034	127
Brandywine	14	95,318	17	78,822	10	66,162	23	49,294	1	nd	65
DuBois	5	96,710	9	73,615	11	65,536	17	50,444	6	70,089	48
Erie - Behrend	23	124,666	67	88,327	44	73,230	6	65,552	114	58,791	254
Fayette - Eberly	3	nd	16	74,298	6	66,439	22	55,672	8	65,776	55
Great Valley	7	125,304	13	113,881	15	87,472	0	0	0	0	35
Greater Allegheny	5	92,585	9	77,325	10	63,791	10	58,134	6	57,786	40
Harrisburg	28	110,371	69	89,355	59	76,329	37	56,406	26	65,094	219
Hazleton	3	nd	13	80,539	16	68,182	18	52,892	6	68,866	56
Lehigh Valley	0	0	16	76,056	6	64,654	15	48,629	0	0	37
Mont Alto	2	nd	13	71,278	10	65,477	26	56,495	8	65,550	59
New Kensington	2	nd	15	83,472	6	60,488	14	61,899	3	nd	40
Schuylkill	4	109,773	9	79,821	18	64,268	15	49,014	0	0	46
Shenango	2	nd	6	79,381	9	57,313	12	56,862	3	nd	32
Wilkes-Barre	4	97,024	13	76,420	5	57,062	10	48,155	3	nd	35
Worthington Scranton	3	nd	12	82,882	13	68,922	17	55,618	7	72,664	52
York	6	98,629	14	77,263	13	63,710	15	57,259	5	65,477	53
<b>Total</b>	<b>158</b>		<b>455</b>		<b>348</b>		<b>342</b>		<b>277</b>		<b>1,580</b>
Dickinson School of Law	30	161,287	5	91,681	13	100,061	2	nd	10	97,678	60
<b>Total</b>	<b>30</b>		<b>5</b>		<b>13</b>		<b>2</b>		<b>10</b>		<b>60</b>
<b>Sub-total<sup>1</sup></b>	<b>1,022</b>	<b>131,892</b>	<b>940</b>	<b>89,926</b>	<b>730</b>	<b>77,069</b>	<b>567</b>	<b>53,774</b>	<b>1,554</b>	<b>60,889</b>	<b>4,813</b>
College of Medicine at Hershey	239	217,726	217	198,610	387	158,804	58	96,597	48	57,594	949
<b>Total</b>	<b>239</b>		<b>217</b>		<b>387</b>		<b>58</b>		<b>48</b>		<b>949</b>
<b>Grand total<sup>1</sup></b>	<b>1,261</b>	<b>148,160</b>	<b>1,155</b>	<b>110,366</b>	<b>1,112</b>	<b>105,651</b>	<b>625</b>	<b>57,748</b>	<b>1,609</b>	<b>60,767</b>	<b>5,762</b>

1. Individual departmental totals do not add up to the sub-total and grand total lines because librarians within the individual departments are included among the faculty ranks (except University Libraries) and these same librarians were included in the "other rank" category on the sub-total and grand-total lines. (All librarians, associate librarians, and assistant librarians within the University Libraries department are included in the "other rank" category under the department detail and the sub-total and grand-total lines.)

nd. No data given in ranks having 3 or fewer faculty

SOURCE: Data provided by The Pennsylvania State University

THE PENNSYLVANIA STATE UNIVERSITY  
NUMBER AND AVERAGE SALARIES OF FULL-TIME STAFF  
BY CLASSIFICATION AND ACADEMIC/ADMINISTRATIVE UNIT<sup>1</sup>  
2012-13

Academic/administrative unit	Executive/ administrative/ managerial		Other professional non-faculty		Clerical/secretarial		Technical, skilled, service and other		Total number
	Number	salary	Number	salary	Number	salary	Number	salary	
<b>University Park Colleges:</b>									
Agricultural Sciences	65	\$117,130	328	\$54,558	222	\$33,817	158	\$39,546	773
Arts & Architecture	31	105,572	62	51,745	36	42,212	3	nd	132
Communications	15	106,864	19	50,221	11	42,375	2	nd	47
Earth & Mineral Sciences	14	172,408	48	51,862	55	45,464	14	47,062	131
Eberly College of Science	20	178,903	71	53,625	92	39,495	57	38,901	240
Education	14	122,160	31	44,175	41	39,354	11	43,166	97
Engineering	29	160,916	108	61,760	129	41,277	63	48,724	329
Health & Human Development	30	121,034	103	42,228	80	39,704	49	37,631	262
Information Sciences & Technology	10	130,113	32	50,484	18	36,710	3	nd	63
Liberal Arts	36	128,173	83	48,161	119	36,216	25	33,991	263
Nursing School	4	133,164	6	42,784	13	32,650	4	54,659	27
Smeal College of Business Administration	23	144,996	65	49,450	45	40,439	0	0	133
<b>Total</b>	<b>291</b>		<b>956</b>		<b>861</b>		<b>389</b>		<b>2,497</b>
<b>Academic Support Units:</b>									
Global Programs - University Office	5	114,717	26	45,766	16	38,830	0	0	47
Graduate School	7	76,409	17	49,250	10	34,089	0	0	34
Information Technology Services	110	104,797	405	60,824	26	39,174	23	41,598	564
International Affairs - School	2	nd	0	0	1	nd	0	0	3
Research	62	101,958	680	88,136	124	41,250	214	50,282	1,080
Schreyer Honors College	6	101,988	6	50,728	9	38,876	0	0	21
Undergraduate Education	60	82,895	103	50,179	85	37,847	0	0	248
University Libraries	46	67,752	84	47,088	97	35,207	27	48,200	254
University Outreach	82	83,007	280	49,971	99	35,766	21	44,065	482
<b>Total</b>	<b>380</b>		<b>1601</b>		<b>467</b>		<b>285</b>		<b>2,733</b>
<b>Administrative Support Units:</b>									
Athletic Recreation Services & Support	1	nd	27	42,101	10	36,087	12	42,187	50
Development & Alumni Relations	29	119,730	187	62,022	73	37,077	0	0	289
Educational Equity	18	68,988	29	45,739	13	38,178	0	0	60
Finance & Business	139	90,359	186	50,916	171	35,590	275	40,132	771
Finance & Business - Housing & Foods	89	63,377	47	53,569	61	35,299	454	34,012	651
Finance & Business - Physical Plant	33	104,524	190	64,242	46	36,491	951	43,610	1,220
General & Academic Administration	24	194,968	35	75,474	28	47,550	0	0	87
Intercollegiate Athletics	28	120,655	171	88,013	37	38,915	14	43,308	250
Student Affairs	52	84,934	163	52,002	92	31,883	57	36,457	364
University Relations	17	82,816	30	51,246	4	39,855	0	0	51
<b>Total</b>	<b>430</b>		<b>1065</b>		<b>535</b>		<b>1763</b>		<b>3,793</b>
<b>Other Penn State Locations:</b>									
Abington	21	\$87,905	44	\$48,524	40	\$37,723	44	\$36,701	149
Altoona	29	79,092	68	47,029	68	33,808	86	38,202	251
Beaver	10	84,016	27	41,839	17	33,976	28	41,522	82
Berks	27	74,674	39	47,564	36	35,567	66	39,712	168
Brandywine	12	95,690	17	53,595	17	44,031	19	39,439	65
DuBois	7	81,504	22	40,811	11	36,058	15	39,947	55
Erie - Behrend	40	86,850	82	48,614	69	34,440	127	38,555	318
Fayette - Eberly	8	82,747	12	48,389	16	34,632	13	38,049	49
Great Valley	4	141,327	17	57,056	15	46,191	7	39,157	43
Greater Allegheny	10	81,466	20	44,497	19	35,854	30	39,367	79
Harrisburg	35	98,799	79	50,624	78	37,012	85	43,604	277
Hazleton	15	74,813	25	45,698	17	37,145	36	38,349	93
Lehigh Valley	11	66,807	20	44,815	16	34,860	12	38,358	59
Mont Alto	10	80,534	20	43,320	17	35,755	35	39,188	82
New Kensington	8	85,810	15	47,145	16	34,126	13	37,508	52
Schuylkill	18	74,605	23	38,848	14	32,926	23	40,657	78
Shenango	6	76,964	12	44,887	11	34,569	13	39,451	42
Vice President for Commonwealth Campuses	7	150,173	5	68,196	6	47,048	0	0	18
Wilkes-Barre	11	77,776	19	43,411	14	30,671	11	37,470	55
Worthington Scranton	11	83,893	18	49,904	14	33,561	14	38,578	57
York	17	82,113	17	47,041	14	39,276	18	40,187	66
<b>Total</b>	<b>317</b>		<b>601</b>		<b>525</b>		<b>695</b>		<b>2,138</b>
Dickinson School of Law	27	122,524	26	52,718	25	36,067	10	39,120	88
<b>Total</b>	<b>27</b>		<b>26</b>		<b>25</b>		<b>10</b>		<b>88</b>
<b>Sub-total</b>	<b>1445</b>	<b>99,348</b>	<b>4249</b>	<b>60,163</b>	<b>2413</b>	<b>37,204</b>	<b>3142</b>	<b>36,268</b>	<b>11,249</b>
College of Medicine at Hershey	68	234,267	186	54,774	128	40,177	226	39,011	608
<b>Total</b>	<b>68</b>		<b>186</b>		<b>128</b>		<b>226</b>		<b>608</b>
<b>Grand total</b>	<b>1513</b>	<b>105,412</b>	<b>4435</b>	<b>59,937</b>	<b>2541</b>	<b>37,354</b>	<b>3368</b>	<b>36,452</b>	<b>11,857</b>

1. Beginning with the 2012-13 reporting year, there was a shift of individuals between employee categories as a result of position reclassifications occurring during the implementation of a new human resource job classification system  
nd. No data given in ranks having 3 or fewer faculty.

SOURCE: Data provided by The Pennsylvania State University.

UNIVERSITY OF PITTSBURGH  
NUMBER AND AVERAGE SALARIES OF FULL-TIME FACULTY  
BY RANK AND ACADEMIC/ADMINISTRATIVE UNIT  
2012-13

Academic/administrative unit	Professor		Associate professor		Assistant professor		Instructor		Other		Total number
	Number	Average salary	Number	Average salary	Number	Average salary	Number	Average salary	Number	Average salary	
Chancellor:											
Chancellor	1	nd	0	0	0	0	0	0	0	0	1
Total	1		0		0		0		0		1
Provost:											
Dietrich School of Arts and Sciences - Dean's Office	24	\$180,301	2	nd	0	0	0	0	2	nd	28
Dietrich School of Arts and Sciences - Humanities	60	120,390	58	\$75,646	49	\$65,329	28	\$32,609	102	\$38,676	297
Dietrich School of Arts and Sciences - Natural Sciences	94	119,935	64	81,540	85	67,503	13	37,206	127	39,545	383
Dietrich School of Arts and Sciences - Social Sciences	38	130,047	35	93,569	29	76,791	0	0	33	46,141	135
Education	15	106,474	33	90,834	31	72,373	5	50,129	44	44,480	128
Education-University Service Programs	0	0	0	0	0	0	4	43,778	0	0	4
Graduate School of Public and International Affairs	9	135,713	8	108,287	14	79,191	0	0	1	nd	32
Information Sciences	7	112,316	13	99,372	5	69,443	0	0	2	nd	27
Katz Graduate School of Business	34	174,795	22	132,689	23	134,561	2	nd	5	60,142	86
Law	27	146,972	8	74,686	9	76,152	1	nd	6	48,495	51
Learning Research and Development Center	0	0	0	0	0	0	0	0	38	57,872	38
Libraries	0	0	0	0	0	0	0	0	69	54,338	69
Senior Vice Chancellor and Provost	3	nd	0	0	0	0	1	nd	2	nd	6
Social Work	4	111,508	10	90,918	16	66,867	0	0	4	49,909	34
Student Affairs	0	0	0	0	0	0	1	nd	0	0	1
Swanson School of Engineering	42	146,198	50	99,384	46	69,424	0	0	55	29,543	193
University Center for International Studies	1	nd	0	0	0	0	0	0	7	50,661	8
University Center for Social and Urban Research	0	0	0	0	0	0	0	0	2	nd	2
University Honors College	0	0	0	0	0	0	0	0	1	nd	1
University of Pittsburgh at Bradford	10	80,626	24	68,846	28	56,647	8	48,701	1	nd	71
University of Pittsburgh at Greensburg	5	73,489	30	65,057	29	53,084	13	43,763	0	0	77
University of Pittsburgh at Titusville	1	nd	6	58,053	10	54,819	7	46,468	0	0	24
University of Pittsburgh at Johnstown	12	77,718	52	64,636	39	51,504	31	48,509	1	nd	135
Total	386		415		413		114		502		1830
Senior Vice Chancellor, Health Sciences:											
Graduate School of Public Health	37	151,930	46	92,871	79	65,252	2	nd	33	40,341	197
School of Dental Medicine	11	127,961	22	98,716	43	90,020	10	42,525	10	35,038	96
School of Health and Rehabilitation Sciences	14	118,872	20	72,588	53	68,309	30	54,905	8	32,343	125
School of Nursing	13	100,289	14	80,281	46	61,684	10	54,168	3	nd	86
School of Pharmacy	18	125,154	19	85,955	35	75,524	4	60,843	15	30,034	91
Senior Vice Chancellor Health Sciences	0	0	1	nd	0	0	0	0	24	54,621	25
Total	93		122		256		56		93		620
Sub-total	480	131,659	537	85,120	669	69,833	170	46,415	595	43,028	2451
School of Medicine Division:											
Medicine	506	118,358	545	80,315	1,113	57,055	99	47,638	668	34,570	2,931
School of Medicine Division Administration	1	nd	1	nd	4	94,170	3	nd	0	0	9
Total	507		546		1,117		102		668		2,940
Grand total	987	124,723	1,083	82,737	1,786	61,924	272	47,180	1,263	38,555	5,391

nd. No data given in ranks having 3 or fewer faculty

SOURCE: Data provided by University of Pittsburgh

UNIVERSITY OF PITTSBURGH  
NUMBER AND AVERAGE SALARIES OF FULL-TIME STAFF  
BY CLASSIFICATION AND ACADEMIC/ADMINISTRATIVE UNIT  
2012-13

Academic/administrative unit	Executive/ administrative/ managerial		Other professional non-faculty		Clerical/secretarial		Technical, skilled, service and other		Total number
	Number	Average salary	Number	Average salary	Number	Average salary	Number	Average salary	
Chancellor:									
Athletics	13	\$137,078	120	\$87,420	11	\$31,957	0	0	144
Chancellor	77	116,527	137	50,192	8	30,459	10	\$35,116	232
Chief Financial Officer	56	114,502	135	49,572	20	24,831	1	nd	212
General Counsel	12	152,383	3	nd	6	35,519	0	0	21
Secretary of the Board of Trustees	4	103,265	5	51,863	3	nd	0	0	12
Vice Chancellor, Institutional Advancement	45	90,856	69	41,194	2	nd	0	0	116
Total	207		469		50		11		737
Executive Vice Chancellor:									
Associate Vice Chancellor Human Resources	13	98,794	35	35,110	7	26,396	21	19,909	76
Business Operations	4	69,434	91	43,595	49	22,662	241	38,326	385
Executive Vice Chancellor	16	125,099	12	49,603	1	nd	0	0	29
Facilities Management	6	104,645	70	55,918	8	26,554	364	42,074	448
Total	39		208		65		626		938
Provost:									
College of General Studies	1	nd	13	40,732	2	nd	0	0	16
Computing Services and System Development	7	131,177	173	68,708	3	nd	12	48,340	195
Dietrich School of Arts and Sciences - Dean's Office	6	101,348	26	44,205	0	0	1	nd	33
Dietrich School of Arts and Sciences - Humanities	0	0	35	36,503	11	25,917	0	0	46
Dietrich School of Arts and Sciences - Natural Sciences	6	77,642	126	38,252	23	28,255	30	29,328	185
Dietrich School of Arts and Sciences - Social Sciences	0	0	17	37,429	6	25,750	1	nd	24
Dietrich School of Arts and Sciences - Undergraduate Studies	5	72,619	44	39,207	8	21,942	0	0	57
Education	8	76,209	97	45,729	7	29,395	5	23,382	117
Education-University Service Programs	0	0	1	nd	0	0	0	0	1
Graduate School of Public and International Affairs	2	nd	18	42,437	3	nd	0	0	23
Information Sciences	2	nd	14	50,624	5	37,669	0	0	21
Katz Graduate School of Business	14	90,121	73	44,303	11	27,318	0	0	98
Learning Research and Development Center	1	nd	40	43,719	3	nd	1	nd	45
Libraries	2	nd	82	33,594	21	24,041	0	0	105
School of Law	4	71,750	21	44,017	11	28,623	0	0	36
School of Social Work	5	72,645	82	48,207	1	nd	0	0	88
Senior Vice Chancellor and Provost	66	163,057	154	42,679	55	23,386	9	28,641	284
Student Affairs	16	93,307	110	40,849	21	24,331	2	nd	149
Swanson School of Engineering	9	103,401	78	45,131	5	27,128	8	48,725	100
University Center for International Studies	6	82,021	35	42,051	5	27,007	0	0	46
University Center for Social and Urban Research	1	nd	22	48,779	0	0	6	24,496	29
University Honors College	0	0	10	44,913	2	nd	0	0	12
University of Pittsburgh at Bradford	15	91,619	71	40,437	20	28,973	16	37,726	122
University of Pittsburgh at Greensburg	11	65,548	45	34,621	14	24,863	25	32,816	95
University of Pittsburgh at Johnstown	7	79,522	84	40,168	31	26,214	63	33,496	185
University of Pittsburgh at Titusville	1	nd	20	36,239	8	22,645	10	33,442	39
Total	195		1,491		276		189		2,151
Senior Vice Chancellor, Health Sciences:									
Graduate School of Public Health	18	\$79,578	325	\$47,079	27	\$32,212	14	\$28,517	384
School of Dental Medicine	2	nd	97	40,982	27	28,550	48	26,254	174
School of Health and Rehabilitation Sciences	3	nd	48	43,076	2	nd	2	nd	55
School of Nursing	8	74,518	63	45,078	8	28,657	3	nd	82
School of Pharmacy	4	90,472	44	43,632	0	0	3	nd	51
Senior Vice Chancellor Health Sciences	14	178,617	28	38,743	3	nd	0	0	45
Total	49		605		67		70		791
Sub-total	490	112,295	2,773	47,207	458	26,614	896	37,485	4,617
School of Medicine Division:									
School of Medicine	70	71,703	1,325	45,921	60	31,946	151	27,265	1,606
School of Medicine Division Administration	35	136,969	138	51,192	9	32,503	152	28,905	334
University of Pittsburgh Cancer Institute	6	50,015	126	42,944	1	nd	9	31,121	142
Total	111		1,589		70		312		2,082
Grand total	601	108,382	4,362	46,820	528	27,322	1,208	35,080	6,699

nd. No data given in classifications having 3 or fewer staff.

SOURCE: Data provided by University of Pittsburgh.

TEMPLE UNIVERSITY  
 NUMBER AND AVERAGE SALARIES OF FULL-TIME FACULTY  
 BY RANK AND ACADEMIC/ADMINISTRATIVE UNIT  
 2012-2013

Academic/administrative unit	Professor		Associate professor		Assistant professor		Instructor		Total number
	Number	Average salary	Number	Average salary	Number	Average salary	Number	Average salary	
Provost:									
Beasley School of Law	31	\$191,299	17	\$126,927	8	\$103,872	0	0	56
Center for the Arts	52	114,246	44	85,273	44	59,743	3	nd	143
College of Education	16	119,022	21	88,749	19	70,513	3	nd	59
College of Engineering	13	135,137	15	99,545	15	72,023	2	nd	45
College of Health Professions	20	141,185	37	95,158	56	72,109	25	\$62,791	138
College of Liberal Arts	97	133,346	128	82,675	164	55,534	27	46,562	416
College of Science and Technology	57	136,532	42	91,026	84	61,531	19	53,996	202
Fox School of Business	45	169,003	39	136,413	80	109,002	6	71,926	170
Kornberg School of Dentistry	12	158,602	22	128,075	23	100,696	3	nd	60
School of Media and Communication	8	123,443	16	91,373	29	67,558	0	0	53
School of Pharmacy	12	119,201	11	110,508	14	91,887	0	0	37
School of Podiatric Medicine	1	nd	7	92,313	9	81,130	1	nd	18
School of Tourism and Hospitality	4	143,036	3	nd	8	78,328	4	61,872	19
University College	2	nd	0	0	1	nd	0	0	3
Total	370		402		554		93		1,419
Executive Vice President for Health Science:									
School of Medicine	165	167,245	130	135,880	218	120,793	17	87,919	530
Total	165		130		218		17		530
Sub-total <sup>1</sup>	369	140,485	395	97,084	545	71,878	92	56,081	1,401
Grand total	535	148,668	532	106,501	772	85,799	110	61,191	1,949

1. Excludes School of Medicine and School of Podiatric Medicine.  
 nd. No data given in ranks having 3 or fewer faculty.

SOURCE: Data provided by Temple University.

TEMPLE UNIVERSITY  
NUMBER AND AVERAGE SALARIES OF FULL-TIME STAFF  
BY CLASSIFICATION AND ACADEMIC/ADMINISTRATIVE UNIT  
2012-2013

Academic/administrative unit	Executive/ administrative/ managerial		Other professional non-faculty		Clerical/secretarial		Technical, skilled, service and other		Total number
	Number	Average salary	Number	Average salary	Number	Average salary	Number	Average salary	
<b>President:</b>									
Government Community & Public Affairs	14	\$105,629	7	\$50,369	0	\$0	0	\$0	21
Institutional Advancement	88	78,742	33	50,657	5	42,815	2	nd	128
Intercollegiate Athletics	19	94,152	61	85,576	4	44,152	3	nd	87
Internal Audit	4	107,329	5	71,171	0	0	0	0	9
Office of the President	4	172,977	1	nd	1	nd	0	0	6
Office of University Counsel	4	116,630	8	103,254	2	nd	0	0	14
Total	133		115		12		5		265
<b>Provost:</b>									
Beasley School of Law	32	104,408	41	49,410	7	43,941	2	nd	82
Center for the Arts	28	76,749	25	44,759	9	45,818	11	37,674	73
College of Education	26	76,895	41	47,950	15	42,185	0	0	82
College of Engineering	12	69,749	8	45,477	2	nd	1	nd	23
College of Health Professions	39	73,470	89	44,053	2	nd	7	31,004	137
College of Liberal Arts	44	75,753	45	45,350	37	45,312	8	36,790	134
College of Science and Technology	21	91,296	31	45,892	11	42,146	14	45,564	77
Enrollment Management	29	73,615	68	42,373	28	38,666	0	0	125
Fox School of Business	67	73,375	46	45,755	3	nd	3	nd	119
Graduate School	6	80,482	5	44,643	0	0	0	0	11
International Affairs	15	96,814	15	45,089	4	37,239	0	0	34
Kornberg School of Dentistry	12	99,819	17	51,239	45	39,186	50	37,025	124
Libraries	12	91,200	78	51,387	19	40,215	2	nd	111
Office of the Provost	10	151,901	4	49,743	0	0	0	0	14
Research and Strategic Initiatives	12	102,473	15	52,324	3	nd	0	0	30
Residence Halls-Main	13	66,533	23	43,291	9	41,277	69	40,483	114
Residence Halls-Off Campus	0	0	2	nd	0	0	0	0	2
Rome	1	nd	0	0	0	0	0	0	1
School of Media and Communication	14	70,368	21	46,907	0	0	3	nd	38
School of Pharmacy	16	99,722	14	48,647	6	37,846	0	0	36
School of Podiatric Medicine	11	90,198	14	48,690	25	35,446	15	36,363	65
School of Tourism and Hospitality	8	74,139	3	nd	1	nd	0	0	12
Student Affairs	23	73,700	43	48,319	10	37,849	0	0	76
Temple Press	5	90,416	6	52,030	0	0	0	0	11
University College	19	82,785	25	50,834	13	41,001	1	nd	58
Vice Provost Faculty Affairs	5	111,960	4	56,722	0	0	0	0	9
Vice Provost for Undergraduate Studies	19	69,638	23	47,461	3	nd	0	0	45
Total	499		706		252		186		1643
<b>Executive Vice-President, Chief Financial Office &amp; Treasurer:</b>									
Computing and Finance	117	95,738	153	60,040	10	42,625	16	51,442	296
Human Resources	20	93,910	12	59,819	17	43,029	0	0	49
Institutional Diversity (IDEAL)	3	nd	0	0	1	nd	0	0	4
Institutional Expenses	6	93,555	3	nd	6	41,119	0	0	15
Office of the Senior Vice President for Finance	17	98,468	9	48,521	18	37,037	0	0	44
Total	163		177		52		16		408
<b>Executive Vice President for Health Science:</b>									
School of Medicine	170	97,801	447	65,828	252	42,358	166	45,935	1035
Total	170		447		252		166		1035
<b>Senior Vice President Construction, Facilities &amp; Operations:</b>									
Business Services	22	80,055	18	48,426	8	40,578	1	nd	49
Campus Safety	4	120,752	6	56,816	2	nd	192	49,531	204
Facility & Operations Finance & Administration	8	109,568	0	0	0	0	31	38,754	39
Environmental Health and Safety	5	100,165	7	77,735	2	nd	6	55,974	20
FM: Planning & Design	6	136,050	2	nd	0	0	0	0	8
FM: Service Operations	4	59,086	0	0	3	nd	209	37,304	216
HSC Facilities Management	16	94,660	2	nd	2	nd	76	54,499	96
Main Facilities Management	35	94,128	5	58,789	5	41,421	100	52,815	145
Senior Vice President Construction, Facilities & Operations	0	0	1	nd	0	0	0	0	1
Total	100		41		22		615		778
Sub-total <sup>1</sup>	884	87,353	1,025	52,537	313	41,158	807	44,686	3,029
Grand total	1,065	89,050	1,486	56,499	590	41,428	988	44,769	4,129

1. Excludes School of Medicine and School of Podiatric Medicine.

nd. No data given in classifications having 3 or fewer staff.

SOURCE: Data provided by Temple University.

## II. ACTUAL REVENUES AND EXPENDITURES

---

Pages 12 through 29 contain various tables concerning the actual operating revenues and expenditures of each university's general fund for fiscal years 2011-12 and 2012-13. For The Pennsylvania State University, University of Pittsburgh and Temple University, this section contains tables comparing actual operating revenues and expenditures for each university's general fund and tables detailing the operating expenditures by type and academic and administrative unit for the two years. For Lincoln University, there is a table comparing the actual operating revenues and expenditures for the university's general fund, a table detailing two years worth of expenditures by type and a table detailing the travel, subsistence and lodging spent by each academic and administrative unit in 2012-13.

Please Note: Revenue and expenditure data from auxiliary enterprises are not included in this year's report. The Public School Code of 1949 only requires that universities submit "revenue and expenditures of any auxiliary enterprise which is directly funded in whole or in part by tuition or a State appropriation for the current fiscal year."<sup>2</sup> All four universities stated that auxiliary enterprises are not funded in whole or in part by tuition or State appropriation and therefore revenue and expenditures are not required to be submitted for these enterprises.

---

<sup>2</sup> The Public School Code of 1949, § 2004-D (a)(4). See the Appendix for a copy of Section 2004-D.

LINCOLN UNIVERSITY  
TOTAL UNIVERSITY GENERAL FUNDS DEPARTMENTAL EXPENDITURES<sup>1</sup>  
BY EXPENDITURE TYPE  
2011-12 VS. 2012-13

Category	2011-12		2012-13		2011-12 vs. 2012-13	
	Amount	Percentage of grand total	Amount	Percentage of grand total	Amount change	Percentage change
Operating Revenues:						
Instructional:						
Tuition And Fees	\$27,659,884	58.8%	\$26,713,538	56.3%	-\$946,346	-3.4%
State Appropriations	10,605,000	22.5%	11,163,000	23.5%	558,000	5.3%
Other	8,794,362	18.7%	9,590,290	20.2%	795,928	9.1%
Grand total revenue <sup>1</sup>	47,059,246	100.0%	47,466,828	100.0%	407,582	0.9%
Operating Expenditures:						
Instructional:						
Salaries And Wages	25,638,544	50.0%	24,825,006	50.0%	-813,538	-3.2%
Employee Benefits	8,095,853	15.8%	7,508,794	15.1%	-587,059	-7.3%
Travel Expenditures	871,285	1.7%	719,699	1.5%	-151,586	-17.4%
Other	16,669,512	32.5%	16,579,110	33.4%	-90,402	-0.5%
Grand total expenditures <sup>1</sup>	51,275,194	100.0%	49,632,609	100.0%	-1,642,585	-3.2%

1. Because of rounding, detail, may not sum to total.  
a. Rounds to less than 0.1 percent.

SOURCE: Data provided by Lincoln University.

LINCOLN UNIVERSITY  
TOTAL UNIVERSITY GENERAL FUNDS DEPARTMENTAL EXPENDITURES  
BY EXPENDITURE TYPE  
2011-12 VS. 2012-13

Category	2011-12		2012-13		2011-12 vs. 2012-13	
	Amount	Percentage of grand total	Amount	Percentage of grand total	Amount change	Percentage change
Academic Support	\$4,600,362	9.0%	\$4,375,209	8.8%	-\$225,153	-4.9%
Administration & Institutional Support	12,299,388	24.0%	12,091,888	24.4%	-207,500	-1.7%
Fundraising	739,871	1.4%	615,941	1.2%	-123,930	-16.8%
Instruction	18,333,564	35.8%	17,548,030	35.4%	-785,534	-4.3%
Scholarship Allowances	4,338,459	8.5%	4,637,467	9.3%	299,008	6.9%
Sponsored Programs	1,772,443	3.5%	1,478,464	3.0%	-293,979	-16.6%
Student Services	9,193,847	17.9%	8,885,610	17.9%	-308,237	-3.4%
Grand total expenditures <sup>1</sup>	51,277,934	100.0%	49,632,609	100.0%	-1,645,325	-3.2%

1. Because of rounding, detail may not sum to total.

SOURCE: Data provided by Lincoln University.

LINCOLN UNIVERSITY  
TOTAL UNIVERSITY GENERAL FUNDS OPERATING EXPENDITURES  
TRAVEL, SUBSISTENCE AND LODGING  
BY ACADEMIC/ADMINISTRATIVE UNIT  
2012-2013

Academic/administrative unit	Amount	Academic/administrative unit	Amount
Academic Department Concert Choir	\$38,312	National Institute of Health -RIMI	\$11,210
Admissions Graduate	8,006	NSF-LEAPS Forward March	7,071
Alumni Relations	730	Office of Vice President - Advancement	732
Art	14	Office of Vice President - Student Affairs	4,395
Athletics-General Expense	65,901	Office of the President	33,463
Band	6,841	Office of Admissions	61,278
Baseball	21,915	Office of Vice President for Fiscal Affairs	1,490
Board Of Trustees	3,390	Outreach Services	99
Biology	4,184	Physical and Health Education	2,338
Business Information Technology (EAA)	30	Physics	1,274
Bowling	4,197	President's House	187
Career Services	1,500	Psychology	2,409
Chemistry	2,024	Public Information	1,117
Concert Choir	23,495	Public Safety and Security	2,514
Dean' Office - Humanities	1,526	Research & Publications	600
Dean's Office - Social Sciences	1,160	SGA	12,868
Dean's Office - Sciences	1,794	Sociology	3,334
Debating	74	Student Support Service	1,590
Director of Student Activities	16,986	Tennis	10,572
DOD Absorption Induced Dynamics	147	Time Program	1,128
Economics and Business	12,227	Title III HBCU Activity II	5,594
Education	12,939	Title III HBCU Activity III	371
Educational Alliance Agency	2,490	Title III HBCU Activity V	319
English	3,989	Title III HBCU Activity VIII	957
Faculty Development	1,773	Title III HBCU Carryover 13-17	19,845
Finical Aid	4,350	Title III SAFRA Activity C	3,490
Football	45,276	Title III SAFRA Activity D	1,069
General Scholarship Fund	1,182	Title III SAFRA Activity E	265
GI-Commencement	1,369	Title III SAFRA Carryover	1,092
History	2,887	Title III-Academic Enhancement	5,781
HIV/AIDS Network Coordination	7,468	Title III Carry-Over	1,289
Human Resources	-	Title III-Program Coordination	334
IIE Fulbright Gateway Orientation Program	6,065	Title III-Strength Development	457
Information Technology	2,900	Track and Cross Country	-
Institutional Research	-	Trucking and Automobile	5
International Student Affairs	2,365	University President's Discretionary Fund	840
J Brown FHWA Eisenhower Fellowship	1,458	Upward Bound	42,098
L.Hughes Centre - Promotion of Arts	275	Upward Bound Trio Day	474
Language Assistants	65	Urban Center-Academic	86
Languages and Linguistics	1,877	Urban Center-Administrative	606
Learning Resource Center	974	Visual and Performing Arts	3,786
Library	1,712	Vice President - Office of Academic Affairs	12,307
LSAMP Senior Level Alliance	614	Women's Basketball	36,535
M Frazier FHWA Eisenhower Fellowship	1,462	Women's Center	1,824
Mass Communications	2,020	Women's Soccer	3,019
Men Center for Healthy Living	3,712	Women's Softball	16,621
Men's Basketball	33,853	Women's Tennis	3,736
National Institute of Health -Fox Chase	6,129	Women's Track	22,122
		Women's Volleyball	11,450
		Grand total <sup>1</sup>	719,699

1. Because of rounding, detail may not sum to total.

SOURCE: Data provided by Lincoln University.

THE PENNSYLVANIA STATE UNIVERSITY  
TOTAL UNIVERSITY GENERAL FUNDS OPERATING REVENUES AND EXPENDITURES  
COMPARATIVE SUMMARY  
2011-12 VS. 2012-2013

Category	2011-12		2012-13		2011-12 vs. 2012-13	
	Amount	Percentage of grand total	Amount	Percentage of grand total	Amount change	Percentage change
<b>Operating Revenues:</b>						
Instructional:						
Tuition & Fees:	\$1,483,549,163	71.6%	\$1,530,895,153	71.8%	\$47,345,990	3.2%
State Appropriations <sup>1</sup>	247,745,000	12.0%	258,451,000	12.1%	10,706,000	4.3%
Departmental Income	195,932,683	9.5%	195,368,128	9.2%	-564,555	-0.3%
Other Operating Income	113,340,030	5.5%	116,261,387	5.5%	2,921,357	2.6%
Sub-total <sup>2</sup>	2,040,566,876	98.5%	2,100,975,668	98.6%	60,408,792	3.0%
Dickinson School of Law	30,477,628	1.5%	30,412,000	1.4%	-65,628	-0.2%
Grand total revenues	2,071,044,504	100.0%	2,131,387,668	100.0%	60,343,164	2.9%
<b>Operating Expenditures:</b>						
Instructional:						
Total Salaries & Wages	870,615,397	46.2%	917,409,026	43.0%	46,793,629	5.4%
Employee Benefits <sup>3</sup>	360,862,163	19.1%	380,990,963	17.9%	20,128,800	5.6%
Travel	27,029,788	1.4%	27,732,625	1.3%	702,837	2.6%
Other Operating Expenditures	596,761,594	31.7%	617,126,660	29.0%	20,365,066	3.4%
Sub-total <sup>2</sup>	1,855,268,942	98.4%	1,943,259,274	91.2%	87,990,332	4.7%
Dickinson School of Law	29,775,832	1.6%	30,169,934	1.4%	394,102	1.3%
Grand total expenditures	1,885,044,774	100.0%	1,973,429,208	92.6%	88,384,434	4.7%

1. Excludes Medical Appropriations provided to the Milton S. Hershey medical Center through the PA Department of Public Welfare.

2. Includes College of Medicine at Hershey; excludes Dickinson School of Law and PA College of Technology.

3. Includes employee benefits billed and employee benefits allocated to units.

SOURCE: Data provided by The Pennsylvania State University.

THE PENNSYLVANIA STATE UNIVERSITY  
TOTAL UNIVERSITY GENERAL FUNDS OPERATING EXPENDITURES  
BY ACADEMIC/ADMINISTRATIVE UNIT  
2011-12

Academic/administrative unit	Total salaries and wages	Employee benefits <sup>1</sup>	Travel	Other operating expenditures	Total operating expenditures	Employee benefits: percentage of total salaries and wages	Travel: percentage of total operating expenditures
<b>University Park Colleges:</b>							
Agricultural Sciences	\$41,441,299.00	\$18,219,033.00 <sup>a</sup>	\$1,335,570	\$17,433,634.00	\$78,429,536.00	44.0% <sup>a</sup>	1.7%
Arts & Architecture	23,334,194	6,899,794	735,898	6,037,985	37,007,871	29.6%	2.0%
Communications	8,141,867	2,414,304	232,671	1,128,371	11,917,213	29.7%	2.0%
Earth & Mineral Sciences	22,408,521	6,590,580	664,697	5,367,703	35,031,501	29.4%	1.9%
Eberly College of Science	50,647,690	14,182,162	1,340,862	12,654,694	78,825,408	28.0%	1.7%
Education	16,998,054	4,980,980	554,518	3,555,419	26,088,971	29.3%	2.1%
Engineering	51,114,425	14,834,140	1,153,722	11,802,391	78,904,678	29.0%	1.5%
Health & Human Development	26,182,686	7,635,618	699,687	4,831,604	39,349,595	29.2%	1.8%
Information Sciences & Technology	8,041,856	2,383,190	189,512	2,220,170	12,834,728	29.6%	1.5%
Liberal Arts	68,845,615	19,949,650	1,845,512	9,537,410	100,178,187	29.0%	1.8%
Nursing - School	2,834,583	864,526	94,882	618,793	4,412,784	30.5%	2.2%
Smeal College of Business	31,639,132	9,428,725	964,259	6,583,624	48,615,740	29.8%	2.0%
<b>Total</b>	<b>351,629,922</b>	<b>108,382,702</b>	<b>9,811,790</b>	<b>81,771,798</b>	<b>551,596,212</b>	<b>30.8%</b>	<b>1.8%</b>
<b>Academic Support Units:</b>							
Global Programs - University Office	2,520,478	767,499	156,864	443,487	3,888,328	30.5%	4.0%
Graduate School	3,455,412	781,583	64,328	9,141,958	13,443,281	22.6%	0.5%
Information Technology Services	37,172,404	11,385,289	786,058	28,629,155	77,972,906	30.6%	1.0%
International Affairs - School	1,566,277	541,997	114,680	468,116	2,691,070	34.6%	4.3%
Research	26,613,684	8,058,740	552,650	10,154,853	45,379,927	30.3%	1.2%
Schreyer Honors College	1,082,078	327,443	12,526	2,477,319	3,899,366	30.3%	0.3%
Undergraduate Education	14,875,480	4,401,957	591,271	29,854,319	49,723,027	29.6%	1.2%
University Libraries	21,266,733	6,442,392	264,093	19,354,416	47,327,634	30.3%	0.6%
University Outreach	47,665,594	13,876,490	2,000,093	30,377,113	93,919,290	29.1%	2.1%
<b>Total</b>	<b>156,218,140</b>	<b>46,583,390</b>	<b>4,542,563</b>	<b>130,900,736</b>	<b>338,244,829</b>	<b>29.8%</b>	<b>1.3%</b>
<b>Administrative Support Units:</b>							
Athletic Recreation Services & Support	4,194,841	942,955	386,879	2,448,180	7,972,855	22.5%	4.9%
Development & Alumni Relations	19,782,897	6,248,674	1,327,946	1,017,427	28,376,944	31.6%	4.7%
Educational Equity	2,266,063	702,794	48,615	776,893	3,794,365	31.0%	1.3%
Finance & Business	27,797,592	8,621,720	2,118,277	90,462,689	129,000,278	31.0%	1.6%
Finance & Business - Physical Plant	16,848,301	8,847,259	265,023	108,477,111	134,437,694	52.5%	0.2%
General & Academic Administration	14,693,884	4,686,197	440,335	2,025,079	21,845,495	31.9%	2.0%
Student Affairs	15,800,533	4,736,238	265,432	25,376,788	46,178,991	30.0%	0.6%
University Relations	2,654,398	854,509	127,315	1,884,526	5,520,748	32.2%	2.3%
<b>Total</b>	<b>104,038,509</b>	<b>35,640,346</b>	<b>4,979,822</b>	<b>232,468,693</b>	<b>377,127,370</b>	<b>34.3%</b>	<b>1.3%</b>
<b>Other Penn State Locations:</b>							
Abington	16,564,443	4,712,125	540,738	7,565,579	29,382,885	28.4%	1.8%
Altoona	23,273,091	6,794,938	911,999	9,380,517	40,360,545	29.2%	2.3%
Beaver	5,394,031	1,590,295	213,063	1,698,027	8,895,416	29.5%	2.4%
Berks	16,169,447	4,750,313	463,589	7,142,026	28,525,375	29.4%	1.6%
Brandywine	8,774,662	2,510,028	194,631	3,141,432	14,620,753	28.6%	1.3%
DuBois	6,076,620	1,783,476	120,408	1,304,055	9,284,559	29.3%	1.3%
Erie - Behrend	29,817,607	9,113,080	1,103,305	12,936,397	52,970,389	30.6%	2.1%
Fayette - Eberly	6,095,285	1,829,834	146,208	1,583,653	9,654,980	30.0%	1.5%
Greater Allegheny	5,726,627	1,675,783	237,786	1,522,957	9,163,153	29.3%	2.6%
Harrisburg	29,377,859	8,619,128	642,473	17,071,819	55,711,279	29.3%	1.2%

Continued Next Page

CONTINUED

THE PENNSYLVANIA STATE UNIVERSITY  
TOTAL UNIVERSITY GENERAL FUNDS OPERATING EXPENDITURES  
BY ACADEMIC/ADMINISTRATIVE UNIT  
2011-12

Academic/administrative unit	Total salaries and wages	Employee benefits <sup>1</sup>	Travel	Other operating expenditures	Total operating expenditures	Employee benefits: percentage of total salaries and wages	Travel: percentage of total operating expenditures
Hazleton	7,483,262	2,195,086	317,082	2,680,806	12,676,236	29.3%	2.5%
Lehigh Valley	5,445,218	1,486,415	185,800	2,102,562	9,219,995	27.3%	2.0%
Mont Alto	7,128,288	2,008,541	256,447	2,127,643	11,520,919	28.2%	2.2%
New Kensington	5,554,474	1,621,872	171,557	1,670,798	9,018,701	29.2%	1.9%
Schuylkill	6,594,144	1,914,921	184,203	1,982,852	10,676,120	29.0%	1.7%
Shenango	3,911,028	1,155,624	102,338	1,212,111	6,381,101	29.5%	1.6%
Vice President for Commonwealth Campuses	4,789,903	1,548,137	35,537	3,307,929	9,681,506	32.3%	0.4%
Wilkes-Barre	4,597,648	1,377,207	100,769	1,297,642	7,373,266	30.0%	1.4%
Worthington Scranton	6,494,749	1,933,152	169,311	5,711,810	14,309,022	29.8%	1.2%
York	8,121,985	2,350,481	115,791	2,487,614	13,075,871	28.9%	0.9%
Total	207,390,371	60,970,436	6,213,035	87,928,229	362,502,071	29.4%	1.7%
Central Budgets	0	90,843,209	0	9,443,529	100,286,738	0.0%	0.0%
Dickinson School of Law	15,171,859	4,469,443	892,913	9,241,617	29,775,832	29.5%	3.0%
General Income	0	-45	0	854,220	854,175	0.0%	0.0%
Great Valley	6,243,195	1,892,435	63,438	1,192,159	9,391,227	30.3%	0.7%
Sub-total	840,691,996	348,781,916	26,503,561	553,800,981	1,769,778,454	41.5%	1.5%
College of Medicine	45,095,260	16,549,690	1,419,140	52,202,230	115,266,320	36.7%	1.2%
Grand total	885,787,256	365,331,606	27,922,701	606,003,211	1,885,044,774	41.2%	1.5%

1. Includes employee benefits billed and employee benefits allocated to units.  
a. Includes allocated employee benefits for Agriculture Research and Cooperative Extension Personnel paid by Agriculture Research and Cooperative Extension Personnel paid by Agricultural Federal Funds.

SOURCE: Data provided by The Pennsylvania State University

THE PENNSYLVANIA STATE UNIVERSITY  
TOTAL UNIVERSITY GENERAL FUNDS OPERATING EXPENDITURES  
BY ACADEMIC/ADMINISTRATIVE UNIT  
2012-13

Academic/administrative unit	Total salaries and wages	Employee benefits <sup>1</sup>	Travel	Other operating expenditures	Total operating expenditures	Employee benefits: percentage of total salaries and wages	Travel: percentage of total operating expenditures
<b>University Park Colleges:</b>							
Agricultural Sciences	\$42,487,775	\$18,213,334 a	\$1,310,929	\$16,449,831	\$78,461,869	42.9%	1.7%
Arts & Architecture	24,383,352	7,579,224	782,610	6,480,237	39,225,423	31.1%	2.0%
Communications	8,540,456	2,676,003	292,891	2,062,561	13,571,911	31.3%	2.2%
Earth & Mineral Sciences	23,305,738	7,173,709	505,044	5,367,917	36,352,408	30.8%	1.4%
Education	17,822,487	5,502,384	561,580	3,913,364	27,799,815	30.9%	2.0%
Engineering	53,072,238	16,182,358	1,113,771	11,169,234	81,537,601	30.5%	1.4%
Health & Human Development	28,431,290	8,744,172	900,816	6,069,249	44,145,527	30.8%	2.0%
Information Sciences & Technology	9,186,489	2,868,541	221,769	2,383,863	14,660,662	31.2%	1.5%
Liberal Arts	72,783,874	22,169,948	2,051,256	10,884,093	107,889,171	30.5%	1.9%
Nursing	3,027,116	971,837	84,078	553,442	4,636,473	32.1%	1.8%
Science - Eberly College	54,796,248	16,022,433	1,386,708	18,053,704	90,259,093	29.2%	1.5%
Smeal College of Business Administration	34,507,778	10,886,119	1,018,010	6,269,212	52,681,119	31.5%	1.9%
<b>Total</b>	<b>372,344,841</b>	<b>118,990,062</b>	<b>10,229,462</b>	<b>89,656,707</b>	<b>591,221,072</b>	<b>32.0%</b>	<b>1.7%</b>
<b>Academic Support Units:</b>							
Global Programs - University Office	2,467,122	809,699	134,645	421,813	3,833,279	32.8%	3.5%
Graduate School	3,288,385	830,884	81,148	8,957,319	13,157,736	25.3%	0.6%
Information Technology Services	39,493,159	12,878,137	794,341	31,462,165	84,627,802	32.6%	0.9%
International Affairs - School	1,810,793	594,736	97,081	389,550	2,892,160	32.8%	3.4%
Research	28,461,946	9,064,996	600,893	10,040,669	48,168,504	31.8%	1.2%
Schreyer Honors College	1,108,677	354,567	20,996	2,688,315	4,172,555	32.0%	0.5%
Undergraduate Education	15,491,226	4,800,365	645,708	31,742,643	52,679,962	31.0%	1.2%
University Libraries	21,554,610	6,835,069	313,683	20,138,932	48,842,294	31.7%	0.6%
University Outreach	51,622,300	15,401,999	2,096,354	34,307,997	103,428,650	29.8%	2.0%
<b>Total</b>	<b>165,298,218</b>	<b>51,570,472</b>	<b>4,784,849</b>	<b>140,149,403</b>	<b>361,802,942</b>	<b>31.2%</b>	<b>1.3%</b>
<b>Administrative Support Units:</b>							
Athletic Recreation Services & Support	4,471,666	1,003,479	235,338	2,913,712	8,624,195	22.4%	2.7%
Development & Alumni Relations	20,549,800	6,843,988	1,324,451	1,611,963	30,330,202	33.3%	4.4%
Educational Equity	2,176,029	726,689	49,172	685,964	3,637,854	33.4%	1.4%
Finance & Business	29,189,813	9,446,376	1,988,131	93,174,327	133,798,647	32.4%	1.5%
Finance & Business - Physical Plant	18,245,111	9,714,283	315,868	106,411,967	134,687,229	53.2%	0.2%
General & Academic Administration	15,570,160	5,212,568	592,762	3,083,149	24,458,639	33.5%	2.4%
Student Affairs	16,846,518	5,314,899	281,295	27,156,593	49,599,305	31.5%	0.6%
University Relations	2,964,906	987,695	133,396	610,274	4,696,271	33.3%	2.8%
<b>Total</b>	<b>110,014,003</b>	<b>39,249,977</b>	<b>4,920,413</b>	<b>235,647,949</b>	<b>389,832,342</b>	<b>35.7%</b>	<b>1.3%</b>
<b>Commonwealth Campuses:</b>							
Abington	\$17,157,463	\$5,084,898	\$551,902	\$7,234,334	\$30,028,597	29.6%	1.8%
Altoona	23,898,695	7,372,329	810,263	8,301,396	40,382,683	30.8%	2.0%
Beaver	5,391,760	1,683,613	188,210	1,989,365	9,252,948	31.2%	2.0%
Berks	16,970,483	5,259,136	481,662	5,132,472	27,843,753	31.0%	1.7%
Brandywine	9,235,083	2,779,049	201,291	2,455,669	14,671,092	30.1%	1.4%
DuBois	5,855,701	1,853,044	130,838	1,383,142	9,222,725	31.6%	1.4%
Erie - Behrend	31,288,706	10,113,596	1,018,368	11,044,498	53,465,168	32.3%	1.9%
Fayette - Eberly	6,125,709	1,900,380	167,064	1,728,772	9,921,925	31.0%	1.7%
Greater Allegheny	5,874,524	1,848,356	219,823	1,360,440	9,303,143	31.5%	2.4%
Harrisburg	31,597,400	9,787,783	726,708	11,720,108	53,831,999	31.0%	1.3%

Continued next page

CONTINUED

THE PENNSYLVANIA STATE UNIVERSITY  
 TOTAL UNIVERSITY GENERAL FUNDS OPERATING EXPENDITURES  
 BY ACADEMIC/ADMINISTRATIVE UNIT  
 2012-13

Academic/administrative unit	Total salaries and wages	Employee benefits <sup>1</sup>	Travel	Other operating expenditures	Total operating expenditures	Employee benefits: percentage of total salaries and wages	Travel: percentage of total operating expenditures
Hazleton	7,862,072	2,452,183	346,214	2,474,108	13,134,577	31.2%	2.6%
Lehigh Valley	5,731,380	1,670,861	170,237	2,258,433	9,830,911	29.2%	1.7%
Mont Alto	7,345,233	2,231,792	251,227	2,167,868	11,996,120	30.4%	2.1%
New Kensington	5,537,368	1,692,193	176,336	1,926,805	9,332,702	30.6%	1.9%
Schuylkill	6,764,712	2,133,029	206,253	1,976,393	11,080,387	31.5%	1.9%
Shenango	4,191,697	1,276,027	83,601	1,134,713	6,686,038	30.4%	1.3%
Vice President for Commonwealth Campuses	5,162,621	1,757,084	56,788	3,879,190	10,855,683	34.0%	0.5%
Wilkes-Barre	4,694,372	1,462,268	92,139	1,202,059	7,450,838	31.1%	1.2%
Worthington Scranton	6,675,477	2,115,817	148,572	1,755,536	10,695,402	31.7%	1.4%
York	7,937,760	2,385,742	110,984	2,356,267	12,790,753	30.1%	0.9%
Total	215,298,216	66,859,180	6,138,480	73,481,568	361,777,444	31.1%	1.7%
Central Budgets	17,910	86,591,148	-	22,143,956	108,753,014	483479.3%	0.0%
Dickinson School of Law	15,117,000	5,132,536	789,697	9,130,701	30,169,934	34.0%	2.6%
General Income	-	-	-	712,467	712,467	0.0%	0.0%
Great Valley	5,829,553	1,848,883	139,897	1,449,082	9,267,415	31.7%	1.5%
Sub-total	883,919,741	370,242,258	27,002,798	572,371,833	1,853,536,630	41.9%	1.5%
College of Medicine	48,606,285	15,881,241	1,519,524	53,885,528	119,892,578	32.7%	1.3%
Grand total	932,526,026	386,123,499	28,522,322	626,257,361	1,973,429,208	41.4%	1.4%

1. Includes employee benefits billed and employee benefits allocated to units.

a. Includes allocated employee benefits for Agricultural Research and Cooperative Extension Personnel paid on Agricultural Federal Funds.

SOURCE: Data provided by The Pennsylvania State University.

UNIVERSITY OF PITTSBURGH  
TOTAL UNIVERSITY GENERAL FUNDS OPERATING REVENUES AND EXPENDITURES  
COMPARATIVE SUMMARY  
2011-12 vs. 2012-13

Category	2011-12		2012-13		2011-12 vs. 2012-13	
	Amount	Percentage of grand total	Amount	Percentage of grand total	Amount change	Percentage change
<b>Operating Revenues:</b>						
Instructional:						
Tuition & Fees:	\$682,544,612	58.8%	\$703,914,352	59.6%	\$21,369,740	3.1%
State Appropriations	137,649,298	11.9%	144,308,420	12.2%	6,659,122	4.8%
Other Operating Income	340,099,361	29.3%	333,406,854	28.2%	-6,692,507	-2.0%
Grand total revenues	1,160,293,271	100.0%	1,181,629,626	100.0%	21,336,355	1.8%
<b>Operating Expenditures:</b>						
Instructional:						
Total Salaries & Wages	494,699,238	42.6%	513,348,044	43.4%	18,648,806	3.8%
Employee Benefits <sup>1</sup>	165,282,410	14.2%	157,021,709	13.3%	-8,260,701	-5.0%
Travel <sup>2</sup>	27,271,756	2.4%	28,010,376	2.4%	738,620	2.7%
Other Operating Expenditures	472,724,821	40.8%	484,121,727	40.9%	11,396,906	2.4%
Grand total expenditures	1,159,978,225	100.0%	1,182,501,856	100.0%	22,523,631	1.9%

1. Includes fringe benefit recovery.

2. Includes travel and business expense.

SOURCE: Data provided by University of Pittsburgh.

UNIVERSITY OF PITTSBURGH  
TOTAL UNIVERSITY GENERAL FUNDS OPERATING EXPENDITURES  
BY ACADEMIC/ADMINISTRATIVE UNIT  
2011-12

Academic/administrative unit	Total salaries and wages	Employee benefits	Travel <sup>1</sup>	Other operating expenditures	Total operating expenditures	Employee benefits: percentage of total salaries and wages	Travel: <sup>1</sup> percentage of total operating expenditures
<b>Chancellor:</b>							
Athletics	\$14,666,950	\$4,716,672	\$6,810,963	\$21,070,040	\$47,264,625	32.2%	14.4%
Chancellor	17,787,945	5,367,968	711,934	-3,710,299	20,157,548	30.2%	3.5%
Chief Financial Officer	14,640,972	4,704,244	231,550	-3,428,652	16,148,114	32.1%	1.4%
Secretary of the Board of Trustees	868,168	283,730	277,061	491,235	1,920,194	32.7%	14.4%
Vice Chancellor, Institutional Advancement	7,342,739	2,283,730	326,090	582,736	10,535,295	31.1%	3.1%
Total	55,306,774	17,356,344	8,357,598	15,005,060	96,025,776	31.4%	8.7%
<b>Executive Vice Chancellor:</b>							
Associate Vice Chancellor, Human Resources	2,390,278	746,247	40,687	42,870	3,220,082	31.2%	1.3%
Business Operations	8,620,085	2,865,338	445,553	6,305,204	18,236,180	33.2%	2.4%
Executive Vice Chancellor	2,068,191	566,893	133,362	4,210,347	6,978,793	27.4%	1.9%
Facilities Management	20,941,643	6,681,377	245,367	19,831,723	47,700,110	31.9%	0.5%
General Counsel	1,926,639	642,913	18,653	1,768,637	4,356,842	33.4%	0.4%
University of Pittsburgh Applied Research Center	0	0	3,184	6,943,536	6,946,720	--	a
Total	35,946,836	11,502,768	886,806	39,102,317	87,438,727	32.0%	1.0%
<b>General University:<sup>2</sup></b>							
General University	-103,127	17,308,252 b	0	118,423,259	135,628,384	--	0.0%
Total	-103,127	17,308,252 b	0	118,423,259	135,628,384	--	0.0%
<b>Senior Vice Chancellor &amp; Provost:</b>							
College of General Studies	2,114,462	650,052	83,608	749,937	3,598,059	30.7%	2.3%
Computing Services & Systems Development	14,375,072	4,704,592	178,108	5,791,282	25,049,054	32.7%	0.7%
Education-University Service Programs	593,823	175,619	25,314	88,125	882,881	29.6%	2.9%
Graduate School of Public & International Affairs	5,145,795	1,503,108	515,255	2,119,268	9,283,426	29.2%	5.6%
Katz Graduate School of Business	19,766,357	6,012,392	1,474,658	5,309,647	32,563,054	30.4%	4.5%
Learning Research & Development Center	4,050,413	1,278,541	845,077	1,826,165	8,000,196	31.6%	10.6%
Libraries	8,833,211	2,610,737	271,593	11,570,406	23,285,947	29.6%	1.2%
School of Arts & Sciences	89,934,421	28,997,869	3,319,470	39,136,838	161,388,598	32.2%	2.1%
School of Education	9,901,676	2,992,268	158,027	4,705,108	17,757,079	30.2%	0.9%
School of Information Sciences	4,788,335	1,562,734	174,718	2,490,167	9,015,954	32.6%	1.9%
School of Law	7,877,012	2,322,445	540,746	5,537,068	16,277,271	29.5%	3.3%
School of Social Work	3,635,951	1,141,993	183,373	1,064,092	6,025,409	31.4%	3.0%
Senior Vice Chancellor & Provost	19,910,576	5,494,154	1,490,651	67,384,151	94,279,532	27.6%	1.6%
Student Affairs	5,526,198	1,642,146	513,181	2,523,817	10,205,342	29.7%	5.0%
Swanson School of Engineering	21,681,365	6,609,796	1,359,904	14,304,453	43,955,518	30.5%	3.1%
University Center for International Studies	2,120,789	742,627	298,537	1,964,263	5,126,216	35.0%	5.8%
University Center for Social & Urban Research	751,333	218,367	7,293	93,633	1,070,626	29.1%	0.7%
University Honors College	642,813	199,509	46,168	148,299	1,036,789	31.0%	4.5%
University of Pittsburgh at Bradford	10,159,641	3,092,752	668,081	7,496,728	21,417,202	30.4%	3.1%
University of Pittsburgh at Greensburg	8,431,457	2,542,075	358,122	2,509,331	13,840,985	30.1%	2.6%
University of Pittsburgh at Johnstown	15,245,101	4,632,048	774,286	5,595,608	26,247,043	30.4%	2.9%
University of Pittsburgh at Titusville	3,059,308	959,980	47,969	1,271,166	5,338,423	31.4%	0.9%
Total	258,545,109	80,085,804	13,334,139	183,679,552	535,644,604	31.0%	2.5%

Continued next page

CONTINUED

UNIVERSITY OF PITTSBURGH  
TOTAL UNIVERSITY GENERAL FUNDS OPERATING EXPENDITURES  
BY ACADEMIC/ADMINISTRATIVE UNIT  
2011-12

Academic/administrative unit	Total salaries and wages	Employee benefits	Travel <sup>1</sup>	Other operating expenditures	Total operating expenditures	Employee benefits: percentage of total salaries and wages	Travel: <sup>1</sup> percentage of total operating expenditures
Senior Vice Chancellor, Health Sciences:							
Graduate School of Public Health	\$6,834,900	\$2,236,350	\$381,261	\$4,632,012	\$14,084,523	32.7%	2.7%
School of Dental Medicine	14,690,114	4,345,469	239,638	6,996,587	26,271,808	29.6%	0.9%
School of Health & Rehabilitation Sciences	8,790,164	2,636,000	213,186	-3,124,761	8,514,589	30.0%	2.5%
School of Nursing	8,865,728	2,756,818	236,280	172,356	12,031,182	31.1%	2.0%
School of Pharmacy	4,791,084	1,525,715	221,553	979,664	7,518,016	31.8%	2.9%
Senior Vice Chancellor, Health Sciences	6,212,428	1,651,955	234,709	1,784,939	9,884,031	26.6%	2.4%
Total	50,184,418	15,152,307	1,526,627	11,440,797	78,304,149	30.2%	1.9%
School of Medicine Division:							
School of Medicine	53,628,836	12,547,695	2,018,326	87,180,824	155,375,681	23.4%	1.3%
School of Medicine Division Administration	17,835,714	5,708,770	605,347	-10,032,878	14,116,953	32.0%	4.3%
University of Pittsburgh Cancer Institute	14,306,491	3,360,572	339,747	13,956,183	31,962,993	23.5%	1.1%
Western Psychiatric Institute & Clinic	9,048,187	2,259,898	203,166	13,969,707	25,480,958	25.0%	0.8%
Total	94,819,228	23,876,935	3,166,586	105,073,836	226,936,585	25.2%	1.4%
Grand total	494,699,238	165,282,410	27,271,756	472,724,821	1,159,978,225	33.4%	2.4%

1. Includes travel and business expense.

2. General University contains all the educational and general activities of the University that are not attributable to any other academic/administrative unit (responsibility center) on a direct basis.

a. Rounds to less than 0.1 percent.

b. Includes fringe benefit recovery.

SOURCE: Data provided by University of Pittsburgh

UNIVERSITY OF PITTSBURGH  
TOTAL UNIVERSITY GENERAL FUNDS OPERATING EXPENDITURES  
BY ACADEMIC/ADMINISTRATIVE UNIT  
2012-13

Academic/administrative unit	Total salaries and wages	Employee benefits	Travel <sup>1</sup>	Other operating expenditures	Total operating expenditures	Employee benefits: percentage of total salaries and wages	Travel: <sup>1</sup> percentage of total operating expenditures
<b>Chancellor:</b>							
Athletics	\$16,755,479	\$6,430,009	\$7,425,763	\$19,393,255	\$50,004,506	38.4%	14.9%
Chancellor	17,889,928	6,376,016	929,675	-3,548,341	21,647,278	35.6%	4.3%
Chief Financial Officer	15,161,425	5,697,797	258,837	-4,020,113	17,097,946	37.6%	1.5%
Secretary of the Board of Trustees	863,168	331,033	326,634	457,196	1,978,031	38.4%	16.5%
Vice Chancellor, Institutional Advancement	7,474,894	2,802,649	397,552	502,101	11,177,196	37.5%	3.6%
Total	58,144,894	21,637,504	9,338,461	12,784,098	101,904,957	37.2%	9.2%
<b>Executive Vice Chancellor:</b>							
Associate Vice Chancellor, Human Resources	2,415,248	900,325	42,459	148,020	3,506,052	37.3%	1.2%
Business Operations	8,862,898	3,589,461	511,740	6,220,438	19,184,537	40.5%	2.7%
Executive Vice Chancellor	2,116,378	661,240	117,824	4,495,032	7,390,474	31.2%	1.6%
Facilities Management	21,522,227	8,419,842	231,800	18,549,373	48,723,242	39.1%	0.5%
General Counsel	2,138,254	836,755	22,909	820,289	3,818,207	39.1%	0.6%
University of Pittsburgh Applied Research Center	0	0	475	6,656,708	6,657,183	0.0%	0.0%
Total	37,055,005	14,407,623	927,207	36,889,860	89,279,695	38.9%	1.0%
<b>General University:<sup>2</sup></b>							
General University	9,833,121	-14,231,156 <sup>b</sup>	0	129,097,722	124,699,687	-144.7%	0.0%
Total	9,833,121	-14,231,156 <sup>b</sup>	0	129,097,722	124,699,687	0.0%	0.0%
<b>Senior Vice Chancellor &amp; Provost:</b>							
College of General Studies	1,711,716	582,802	69,881	1,287,439	3,651,838	34.0%	1.9%
Computing Services & Systems Development	14,756,013	5,932,389	171,494	6,675,084	27,534,980	40.2%	0.6%
Education-University Service Programs	533,023	182,565	5,289	34,300	755,177	34.3%	0.7%
Graduate School of Public & International Affairs	5,284,404	1,682,429	450,653	2,394,349	9,811,835	31.8%	4.6%
Katz Graduate School of Business	20,995,791	7,015,108	1,332,098	5,026,014	34,369,011	33.4%	3.9%
Learning Research & Development Center	4,452,405	1,589,990	741,370	215,850	6,999,615	35.7%	10.6%
Libraries	8,683,288	2,925,040	277,052	12,008,352	23,893,732	33.7%	1.2%
School of Arts & Sciences	93,162,841	32,209,256	3,458,203	39,499,351	168,329,651	34.6%	2.1%
School of Education	10,048,044	3,350,738	210,273	5,182,123	18,791,178	33.3%	1.1%
School of Information Sciences	4,714,894	1,712,032	237,486	3,361,112	10,025,524	36.3%	2.4%
School of Law	7,946,822	2,593,290	417,117	6,189,898	17,147,127	32.6%	2.4%
School of Social Work	3,579,386	1,235,708	229,801	1,279,697	6,324,592	34.5%	3.6%
Senior Vice Chancellor & Provost	19,954,948	6,349,540	1,717,043	69,726,910	97,748,441	31.8%	1.8%
Student Affairs	5,474,560	1,970,013	534,587	3,193,780	11,172,940	36.0%	4.8%
Swanson School of Engineering	22,769,333	7,471,193	1,130,193	16,911,818	48,282,537	32.8%	2.3%
University Center for International Studies	2,075,997	894,828	302,300	2,012,615	5,285,740	43.1%	5.7%
University Center for Social & Urban Research	812,426	295,172	20,149	28,072	1,155,819	36.3%	1.7%
University Honors College	655,680	241,816	13,491	138,203	1,049,190	36.9%	1.3%
University of Pittsburgh at Bradford	10,124,570	3,522,248	630,184	7,760,818	22,037,820	34.8%	2.9%
University of Pittsburgh at Greensburg	8,780,000	2,975,160	367,830	1,911,008	14,033,998	33.9%	2.6%
University of Pittsburgh at Johnstown	15,018,195	5,126,448	789,496	5,924,731	26,858,870	34.1%	2.9%
University of Pittsburgh at Titusville	2,924,416	1,045,990	61,231	963,126	4,994,763	35.8%	1.2%
Total	264,458,752	90,903,755	13,167,221	191,724,650	560,254,378	34.4%	2.4%

Continued next page

CONTINUED

UNIVERSITY OF PITTSBURGH  
TOTAL UNIVERSITY GENERAL FUNDS OPERATING EXPENDITURES  
BY ACADEMIC/ADMINISTRATIVE UNIT  
2012-13

Academic/administrative unit	Total salaries and wages	Employee benefits	Travel <sup>1</sup>	Other operating expenditures	Total operating expenditures	Employee benefits: percentage of total salaries and wages	Travel: <sup>1</sup> percentage of total operating expenditures
<b>Senior Vice Chancellor, Health Sciences:</b>							
Graduate School of Public Health	\$7,244,176	\$2,678,879	\$222,587	\$4,002,805	\$14,148,447	37.0%	1.6%
School of Dental Medicine	14,854,502	4,940,567	198,396	7,701,994	27,695,459	33.3%	0.7%
School of Health & Rehabilitation Sciences	9,399,203	3,069,089	230,654	-4,078,919	8,620,027	32.7%	2.7%
School of Nursing	9,247,755	3,196,189	210,435	655,993	13,310,372	34.6%	1.6%
School of Pharmacy	4,949,320	1,736,822	249,165	920,854	7,856,161	35.1%	3.2%
Senior Vice Chancellor, Health Sciences	6,251,405	1,803,370	277,697	3,023,284	11,355,756	28.8%	2.4%
Total	51,946,361	17,424,916	1,388,934	12,226,011	82,986,222	33.5%	1.7%
<b>School of Medicine Division:</b>							
School of Medicine	51,271,592	13,836,047	1,879,356	86,436,787	153,423,782	27.0%	1.2%
School of Medicine Division Administration	17,829,220	6,726,819	704,276	-9,718,525	15,541,790	37.7%	4.5%
University of Pittsburgh Cancer Institute	13,855,047	3,447,530	334,845	9,165,359	26,802,781	24.9%	1.2%
Western Psychiatric Institute & Clinic	8,954,052	2,868,671	270,076	15,515,765	27,608,564	32.0%	1.0%
Total	91,909,911	26,879,067	3,188,553	101,399,386	223,376,917	29.2%	1.4%
<b>Grand total</b>	<b>513,348,044</b>	<b>157,021,709</b>	<b>28,010,376</b>	<b>484,121,727</b>	<b>1,182,501,856</b>	<b>30.6%</b>	<b>2.4%</b>

1. Includes travel and business expense.

2. General University contains all the educational and general activities of the University that are not attributable to any other academic/administrative unit (responsibility center) on a direct basis.

a. Rounds to less than 0.1 percent.

b. Includes fringe benefit recovery.

SOURCE: Data provided by University of Pittsburgh

TEMPLE UNIVERSITY  
 TOTAL UNIVERSITY GENERAL FUNDS OPERATING REVENUES AND EXPENDITURES  
 COMPARATIVE SUMMARY  
 2011-12 vs. 2012-13

Category	2011-12		2012-13		2011-12 vs. 2012-13	
	Amount	Percentage of grand total	Amount	Percentage of grand total	Amount change	Percentage change
<b>Operating Revenues:</b>						
Instructional:						
Tuition & Fees	\$651,711,000	77.5%	\$654,475,000	77.4%	\$2,764,000	0.4%
State Appropriations	139,185,000	16.5%	146,319,000	17.3%	7,134,000	5.1%
Indirect Cost Recovery	28,186,000	3.4%	30,117,000	3.6%	1,931,000	6.9%
Gifts	60,000	a	201,000	a	141,000	235.0%
Other Sources	21,932,000	2.6%	14,164,000	1.7%	-7,768,000	-35.4%
Grand total revenues	841,074,000	100.0%	845,276,000	100.0%	4,202,000	0.5%
<b>Operating Expenditures:</b>						
Instructional:						
Total Salaries & Wages	418,293,610	49.1%	421,640,464	47.7%	3,346,854	0.8%
Employee Benefits <sup>1</sup>	115,978,044	13.6%	125,273,125	14.2%	9,295,081	8.0%
Travel <sup>2</sup>	5,242,722	0.6%	6,485,398	0.7%	1,242,676	23.7%
Other	312,338,145	36.7%	329,928,367	37.4%	17,590,222	5.6%
Grand total expenditures	851,852,521	100.0%	883,327,354	100.0%	31,474,833	3.7%

1. Includes fringe benefit recovery.

2. Includes travel and business expense.

a. Rounds to less than 0.1 percent.

SOURCE: Data provided by Temple University.

TEMPLE UNIVERSITY  
TOTAL UNIVERSITY GENERAL FUNDS OPERATING EXPENDITURES  
BY ACADEMIC/ADMINISTRATIVE UNIT  
2011-12

Academic/administrative unit	Total salaries and wages	Employee benefits	Travel <sup>1</sup>	Other operating expenditures	Total operating expenditures	Employee benefits: percentage of total salaries and wages	Travel: percentage of total operating expenditures
<b>President:</b>							
Government, Community & Public Affairs	\$1,027,685	\$355,749	\$58,828	\$809,401	\$2,251,663	34.6%	2.6%
Institutional Advancement	7,003,435	2,418,650	673,043	4,897,883	14,993,011	34.5%	4.5%
Internal Audit	759,995	271,266	4,117	49,313	1,084,691	35.7%	0.4%
Office of the President	620,533	193,553	82,353	641,411	1,537,850	31.2%	5.4%
Office of University Counsel	1,464,345	465,038	15,048	2,394,473	4,338,904	31.8%	0.3%
Marketing	874,979	303,990	1,181	338,384	1,518,534	34.7%	0.1%
Total	11,750,972	4,008,246	834,570	9,130,865	25,724,653	34.1%	3.2%
<b>Provost:</b>							
Beasley School of Law	14,381,150	4,739,456	148,931	2,823,189	22,092,726	33.0%	0.7%
Center for the Arts	19,456,538	5,535,847	324,729	5,984,013	31,301,127	28.5%	1.0%
College of Education	9,785,866	2,813,479	51,084	948,894	13,599,323	28.8%	0.4%
College of Engineering	6,707,868	1,968,608	37,872	1,947,473	10,661,821	29.3%	0.4%
College of Health Professions	17,624,519	5,277,072	116,901	820,227	23,838,719	29.9%	0.5%
College of Liberal Arts	50,255,435	15,362,853	376,915	3,135,306	69,130,509	30.6%	0.5%
College of Science and Technology	27,145,688	8,313,566	136,739	3,762,056	39,358,049	30.6%	0.3%
Enrollment Management	6,628,667	2,204,833	69,673	2,557,841	11,461,014	33.3%	0.6%
Financial Aid	2,819,303	479,281	5,904	74,680,964	77,985,452	17.0%	a
Fox School of Business	33,870,452	10,259,830	621,594	8,728,207	53,480,083	30.3%	1.2%
Graduate School	1,131,602	315,534	5,247	838,050	2,290,433	27.9%	0.2%
International Affairs	1,071,045	347,219	429,026	714,891	2,562,181	32.4%	16.7%
Kornberg School of Dentistry	12,802,502	4,196,317	20,842	5,101,793	22,121,454	32.8%	0.1%
Libraries	6,841,928	2,127,675	30,260	13,321,241	22,321,104	31.1%	0.1%
Office of the Provost	8,718,626	1,318,080	28,767	24,238,347	34,303,820	15.1%	0.1%
Research and Strategic Initiatives	1,436,190	473,803	56,493	14,704,942	16,671,428	33.0%	0.3%
Rome	491,472	148,359	189,304	5,830,534	6,659,669	30.2%	2.8%
School of Media and Communication	13,453,337	3,904,870	243,614	1,122,429	18,724,250	29.0%	1.3%
School of Pharmacy	6,942,348	2,179,467	3,244	916,656	10,041,715	31.4%	a
School of Podiatric Medicine	6,500,393	1,708,965	92,318	3,133,148	11,434,824	26.3%	0.8%
School of Tourism and Hospitality	3,303,387	1,023,720	77,021	1,097,284	5,501,412	31.0%	1.4%
Student Affairs	5,377,803	2,033,850	226,551	7,322,567	14,960,771	37.8%	1.5%
University College	2,789,642	914,334	33,500	1,128,581	4,866,057	32.8%	0.7%
Vice Provost Faculty Affairs	828,193	217,296	6,838	396,576	1,448,903	26.2%	0.5%
Vice Provost for Undergraduate Studies	4,208,186	1,152,643	51,678	851,461	6,263,968	27.4%	0.8%
Total	264,572,140	79,016,957	3,385,045	186,106,670	533,080,812	29.9%	0.6%
<b>Executive Vice President, Health Science</b>							
School of Medicine	\$56,613,200	\$15,830,036	\$125,552	-\$19,704,015	\$52,864,773	28.0%	0.2%
Executive Vice President for Health Science	126,546	45,304	13,399	-13,399	171,850	35.8%	7.8%
Total	56,739,746	15,875,340	138,951	-19,717,414	53,036,623	28.0%	0.3%

Continued next page

CONTINUED

TEMPLE UNIVERSITY  
TOTAL UNIVERSITY GENERAL FUNDS OPERATING EXPENDITURES  
BY ACADEMIC/ADMINISTRATIVE UNIT  
2011-12

Academic/administrative unit	Total salaries and wages	Employee benefits	Travel <sup>1</sup>	Other operating expenditures	Total operating expenditures	Employee benefits: percentage of total salaries and wages	Travel: percentage of total operating expenditures
<b>Senior Vice President Construction, Facilities</b>							
Business Services	852,131	303,213	62	10,647,981	11,803,387	35.6%	a
Campus Safety	11,385,693	3,531,603	276,083	4,798,577	19,991,956	31.0%	1.4%
Central Accounts	0	0	0	56,440,962	56,440,962	0.0%	a
Environmental Health and Safety	1,364,566	488,117	5,606	432,492	2,290,781	35.8%	0.2%
Facility & Operations Finance & Administration	1,407,195	458,070	10,263	-1,837,122	38,406		26.7%
Facility Management : Planning & Design	1,391,864	455,865	1,713	-187,525	1,661,917		0.1%
Facility Management : Service Operation	11,185,319	3,697,091	435,524	3,936,464	19,254,398		2.3%
HSC Facilities Management	6,594,604	2,159,662	33,958	560,796	9,349,020	32.7%	0.4%
Main Facilities Management	7,645,507	2,567,543	489	2,643,062	12,856,601	33.6%	a
Senior Vice President Construction, Facilities & Operations	45,988	16,278	0	71,502	133,768	35.4%	a
<b>Total</b>	<b>41,872,867</b>	<b>13,677,442</b>	<b>763,698</b>	<b>77,507,189</b>	<b>133,821,196</b>	<b>32.7%</b>	<b>0.6%</b>
<b>Executive Vice President, Chief Financial Officer &amp; Treasurer</b>							
Computing and Finance	22,275,745	7,351,013	64,759	4,993,811	34,685,328	33.0%	0.2%
Human Resources	3,283,993	1,152,963	1,502	542,719	4,981,177	35.1%	a
Institutional Diversity (IDEAL)	452,752	161,464	19,862	151,896	785,974	35.7%	2.5%
Institutional Expenses	14,392,447	-6,282,914 b	9,502	53,004,183	61,123,218	-43.7%	a
Office of the Executive Vice President, Chief Financial Officer & Treasurer	2,186,450	746,909	18,422	553,678	3,505,459	34.2%	0.5%
Risk management	350,144	121,569	6,287	8,217	486,217	34.7%	1.3%
University Budget Office	416,354	149,055	124	56,331	621,864	35.8%	a
<b>Total</b>	<b>43,357,885</b>	<b>3,400,059</b>	<b>120,458</b>	<b>59,310,835</b>	<b>106,189,237</b>	<b>7.8%</b>	<b>0.1%</b>
<b>Grand total</b>	<b>418,293,610</b>	<b>115,978,044</b>	<b>5,242,722</b>	<b>312,338,145</b>	<b>851,852,521</b>	<b>27.7%</b>	<b>0.6%</b>

1. Includes travel, subsistence and lodging.

a. rounds to less than 0.1 percent

b. Includes benefit expenses of \$160,622,000 and benefit recovery of \$169,598,000.

TEMPLE UNIVERSITY  
TOTAL UNIVERSITY GENERAL FUNDS OPERATING EXPENDITURES  
BY ACADEMIC/ADMINISTRATIVE UNIT  
2012-13

Academic/administrative unit	Total salaries and wages	Employee benefits	Travel <sup>1</sup>	Other operating expenditures	Total operating expenditures	Employee benefits: percentage of total salaries and wages	Travel: percentage of total operating expenditures
<b>President:</b>							
'Government, Community and Public Affairs	\$1,090,641	\$361,271	\$67,364	\$826,124	\$2,345,400	33.1%	2.9%
Institutional Advancement	9,331,699	3,137,377	1,099,457	4,605,733	18,174,266	33.6%	6.0%
Internal Audit	790,621	272,103	3,480	53,739	1,119,943	34.4%	0.3%
Office of the President	899,110	270,931	105,570	829,017	2,104,628	30.1%	5.0%
Office of University Counsel	1,455,080	483,173	30,349	2,571,306	4,539,908	33.2%	0.7%
Marketing	837,890	275,182	2,718	142,716	1,258,506	32.8%	0.2%
Total	14,405,041	4,800,037	1,308,938	9,028,635	29,542,651	33.3%	4.4%
<b>Provost:</b>							
Beasley School of Law	14,277,135	4,505,275	142,820	2,891,616	21,816,846	31.6%	0.7%
Center for the Arts	24,074,163	6,761,237	368,884	6,387,266	37,591,550	28.1%	1.0%
College of Education	9,203,048	2,622,185	39,574	905,416	12,770,223	28.5%	0.3%
College of Engineering	7,408,488	2,135,665	60,341	2,727,286	12,331,780	28.8%	0.5%
College of Health Professions	18,024,644	5,211,390	167,152	942,448	24,345,634	28.9%	0.7%
College of Liberal Arts	49,508,364	14,993,010	528,689	2,536,918	67,566,981	30.3%	0.8%
College of Science and Technology	27,273,944	8,245,886	114,382	3,967,978	39,602,190	30.2%	0.3%
Enrollment Management	6,526,950	2,097,999	91,743	2,508,160	11,224,852	32.1%	0.8%
Financial Aid	2,936,965	632,198	6,735	82,307,200	85,883,098	21.5%	a
Fox School of Business	36,176,315	10,618,573	673,420	8,838,554	56,306,862	29.4%	1.2%
Graduate School	1,040,109	316,868	2,298	817,701	2,176,976	30.5%	0.1%
International Affairs	1,357,398	422,878	427,315	267,864	2,475,455	31.2%	17.3%
Kornberg School of Dentistry	13,464,147	4,254,941	59,508	6,075,561	23,854,157	31.6%	0.2%
Libraries	6,860,246	2,121,260	58,937	11,391,312	20,431,755	30.9%	0.3%
Office of the Provost	2,389,724	780,426	41,495	22,340,424	25,552,069	32.7%	0.2%
Research and Strategic Initiatives	1,469,201	473,445	26,558	14,621,880	16,591,084	32.2%	0.2%
Rome	509,297	142,399	234,316	5,038,513	5,924,525	28.0%	4.0%
School of Media and Communication	8,757,936	2,434,379	158,823	2,279,781	13,630,919	27.8%	1.2%
School of Pharmacy	7,035,713	2,120,519	2,521	799,293	9,958,046	30.1%	a
School of Podiatric Medicine	6,197,205	1,646,291	96,395	3,510,819	11,450,710	26.6%	0.8%
School of Tourism and Hospitality	3,316,810	990,587	112,094	769,927	5,189,418	29.9%	2.2%
Student Affairs	5,561,715	2,068,661	543,240	6,934,009	15,107,625	37.2%	3.6%
University College	2,799,701	892,492	75,438	1,378,394	5,146,025	31.9%	1.5%
Vice Provost Faculty Affairs	838,466	216,297	4,897	378,475	1,438,135	25.8%	0.3%
Vice Provost for Undergraduate Studies	4,105,445	1,097,520	55,169	698,879	5,957,013	26.7%	0.9%
Total	261,113,129	77,802,381	4,092,744	191,315,674	534,323,928	29.8%	0.8%
<b>Executive Vice President, Health Science</b>							
'School of Medicine	58,921,006	14,869,889	158,358	-21,060,044	52,889,209	25.2%	0.3%
'Executive Vice President for Health Science	132,155	45,593	40,143	-40,142	177,749	34.5%	22.6%
Total	59,053,161	14,915,482	198,501	-21,100,186	53,066,958	25.3%	0.4%
<b>Senior Vice President Construction, Facilities</b>							
Business Services	877,237	301,685	254	9,415,955	10,595,131	34.4%	a
Campus Safety	11,474,229	3,446,659	255,459	5,047,131	20,223,478	30.0%	1.3%
Central Accounts	0	0	22,431	54,855,236	54,877,667	0.0%	0.0%
Environmental Health and Safety	1,391,910	480,053	7,716	458,196	2,337,875	34.5%	0.3%
Facilities & Operations Finance and Administration	1,349,366	419,157	2,394	-681,989	1,088,928	31.1%	0.2%
Facilities Management : Planning & Design	1,526,505	483,933	5,227	-256,684	1,758,981	31.7%	0.3%
Facilities Management : Service Operations	10,797,719	3,461,038	417,450	3,002,994	17,679,201	32.1%	2.4%
HSC Facilities Management	6,648,156	2,090,882	31,015	-911,178	7,858,875	31.5%	0.4%
Main Facilities Management	7,710,320	2,445,679	1,051	2,023,824	12,180,874	31.7%	a
Senior Vice President Construction, Facilities & Operations	263,906	90,763	2,661	-96,006	261,324	34.4%	1.0%
Total	42,039,348	13,219,849	745,658	72,857,479	128,862,334	31.4%	0.6%

Continued next page

CONTINUED

TEMPLE UNIVERSITY  
 TOTAL UNIVERSITY GENERAL FUNDS OPERATING EXPENDITURES  
 BY ACADEMIC/ADMINISTRATIVE UNIT  
 2012-13

Academic/administrative unit	Total salaries and wages	Employee benefits	Travel <sup>1</sup>	Other operating expenditures	Total operating expenditures	Employee benefits: percentage of total salaries and wages	Travel: percentage of total operating expenditures
Executive Vice President, Chief Financial Officer & Treasurer:							
Computing and Finance	22,771,943	7,282,951	70,443	2,812,100	32,937,437	32.0%	0.2%
Human Resources	3,245,025	1,098,002	8,150	495,609	4,846,786	33.8%	0.2%
Institutional Diversity (IDEAL)	484,097	164,298	12,163	36,840	697,398	33.9%	1.7%
Institutional Expenses	15,289,423	4,939,794	8,834	72,851,399	93,089,450	32.3%	a
Office of the Executive Vice President, Chief Financial Office & Treasurer							
Financial Office & Treasurer	2,273,632	749,973	32,173	1,575,669	4,631,447	33.0%	0.7%
Risk Management	354,198	117,757	2,225	-9,022	465,158	33.2%	0.5%
University Budget Office	611,467	182,601	5,569	64,170	863,807	29.9%	0.6%
Total	45,029,785	14,535,376	139,557	77,826,765	137,531,483	32.3%	0.1%
Grand total	421,640,464	125,273,125	6,485,398	329,928,367	883,327,354	29.7%	0.7%

1. Includes travel, subsistence and lodging.

a. Rounds to less than 0.1 percent.

b. Includes benefit expenses of \$174,420,000 and benefit recovery of \$173,761,000.

SOURCE: Data provided by Temple University.



### III. GOODS AND SERVICES PURCHASE CONTRACTS

---

Vendor contracts for unrestricted (or general) fund and auxiliary fund dollars totaling \$1,000 or more are detailed for fiscal year 2012-13 on pages 32 through 48. Contract data are presented in four different ways: by academic or administrative unit;<sup>3</sup> by expenditure type; by contract size; and by vendor location. Academic and administrative units, and expenditure types are defined by each university. Ranges for contract sizes were chosen so that each university's largest vendors are individually shown. Vendor locations are based on in-State or out-of-State addresses.

Please Note: During the meetings with university representatives, it was revealed that there were some differences in what was submitted by each university for previous years' vendor contracts. After much discussion, the university representatives agreed to only submit what was statutorily required. As such, all universities agreed to include only vendor contracts that use unrestricted (or general) fund dollars or auxiliary fund dollars. This will exclude vendor contracts used for sponsored research, within restricted funds (including some plant/construction contracts), etc.<sup>4</sup> Due to this change in reporting, figures within this section of the report can not be compared to figures from the 2012 report or any prior reports.

---

<sup>3</sup> A breakdown by academic or administrative unit is not available for Lincoln University.

<sup>4</sup> A Lincoln University representative noted that their computer system did not easily allow them to distinguish between vendor contracts by fund and so tables relating to Lincoln University's vendor contracts on pages 36 through 38 include all vendor contracts totaling \$1,000 or more for the University.

LINCOLN UNIVERSITY  
 CONTRACTS<sup>1</sup>  
 BY EXPENDITURE TYPE  
 2012-2013

Expenditure type	Total amount	Percentage of grand total
Computer Equipment-IT Department	\$906,966	3.1%
Contractors, Physical Plant	6,375,279	21.7%
Entertainment, Student Activities, Student Related	333,391	1.1%
Library, Instructional & Educational Equipment	1,191,525	4.0%
Maintenance-Physical Plant	1,087,055	3.7%
Office Supplies, Printing, Furniture, Medical, Other	523,033	1.8%
Professional Services, Memberships, Benefits	17,994,805	61.1%
Travel, Rentals, Administration, etc.	1,024,981	3.5%
Grand total	29,437,036	100.0%

1. Includes purchases of goods and services which equal or exceed a total of \$1,000 for each vendor, from all sources of funding.

SOURCE: Data provided by Lincoln University

LINCOLN UNIVERSITY  
 CONTRACTS<sup>1</sup>  
 BY CONTRACT SIZE  
 2012-13

Vendor	Total amount	Percentage of grand total	Vendor	Total amount	Percentage of grand total
Vendor contracts greater than or equal to \$1 million:			Vendor contracts greater than or equal to \$50,000 and less than \$100,000:		
Aetna	\$3,508,673		CDW Government Inc.	\$98,763	
TIAA	3,449,067		Gregg Bus Service	94,850	
Thompson Hospitality	3,381,784		John R. Thompson	91,667	
US Bank	2,619,272		Chester Water Authority	91,550	
PECO Energy - Pymnt Processing	1,546,529		Kelly's Sports Ltd.	91,288	
Total	14,505,325	49.3%	Level 3 Communications Llc	89,420	
Vendor contracts greater than or equal to \$100,000 and less than \$1 million:			Sport Ct	88,220	
UGI Energy Services, Inc.	705,081		Dell Inc	86,616	
H M Casualty Insurance Company	518,524		Alpha Office Supplies	84,480	
American Express Company	493,016		Accommodation Mollen, Inc.	84,328	
Follett Higher Education Group Inc.	489,361		Blackboard, Inc.	83,542	
Aggreko LLC	456,635		Verizon	81,052	
Pk Financial	429,918		Oracle USA, Inc.	80,528	
IPFS Corporation	428,078		Pitney Bowes	79,655	
Miller Flooring Company Inc	419,805		Allied Waste Services	78,476	
Ellucian	411,128		Weidenhammer Systems Corporation	75,913	
Thompson Facilities Services	356,700		EBSCO Information Services	73,158	
Maksin Management Group	329,175		Ken J. Barrick Company	70,025	
Xerox Corporation *Wilm/Phila	233,804		Official Payments	67,276	
Anchor Electric Inc	225,337		Baldwin Excavating Services	65,994	
The Hartford	217,062		Office Team	63,166	
Delta Dental of Pennsylvania	197,195		Caldwell & Gregory Llc	63,045	
Blank Rome LLP	194,285		Gallagher Benefit Services	61,875	
Davis Fuel Company	190,246		Bloomberg Finance L.P.	60,435	
Classic Key Painting LLC	190,112		Harbor Stone Construction	56,968	
Campus Televideo	158,150		Interstate Fleets, Inc.	55,441	
CSI Insurance Agency, Inc.	155,480		Tri-Dim Filter Corporation	55,218	
Key Government Finance, Inc.	154,591		Bayshore Transportation System, Inc	54,721	
UGI Central Penn Gas Inc	145,117		LUC AACP	51,252	
Novacare Rehabilitation	140,240		Brandywine Operating Partnership	50,772	
Main Line Commercial Pools Inc	128,069		Alexander Haas	50,009	
Eckert Seamans Cherin & Mellott, L	127,484		Total	2,279,703	7.7%
PA UC Fund	126,733		Vendor contracts less than \$50,000:		
MIH Enterprises, LLC	123,000		Total	4,113,314	14.0%
CIAA	121,776		Grand total		
Vanguard Modular Bldg Systems	121,099		29,437,036	100.0%	
Bazilio Cobb Associates	119,000				
Cunningham Piano Company	112,278				
Verizon Select Service	111,730				
Jenzabar	107,673				
Lawn and Golf Supply Co., Inc.	100,814				
Total	8,538,696	29.0%			

1. Includes purchases of goods and services which equal or exceed a total of \$1,000 for each vendor, from all sources of funding.

SOURCE: Data provided by Lincoln University.

LINCOLN UNIVERSITY  
 CONTRACTS<sup>1</sup>  
 BY VENDOR LOCATION  
 2012-13

Vendor location	Total amount	Percentage of grand total
Pennsylvania	\$14,270,249.51	48.5%
Out-of-state <sup>2</sup>	15,166,786	51.5%
Grand total	29,437,036	100.0%

1. Includes purchases of goods and services which equal or exceed a total of \$1,000 for each vendor, from all sources of funding.

2. Includes \$12,076 in contracted goods and services where vendor location was not listed or is unknown.

SOURCE: Data provided by Lincoln University.

THE PENNSYLVANIA STATE UNIVERSITY  
 CONTRACTS<sup>1</sup>  
 BY ACADEMIC/ADMINISTRATIVE UNIT  
 2012-13

Academic/administrative unit	Total amount	Percentage of grand total
University Park Colleges:		
Agricultural Sciences	\$9,914,507	
Arts & Architecture	3,092,616	
Communications	1,332,565	
Earth & Mineral Sciences	2,376,522	
Eberly College of Science	8,589,128	
Education	1,083,981	
Engineering	5,479,560	
Health & Human Development	2,187,428	
Information Sciences & Technology	1,263,787	
Liberal Arts	3,066,428	
Nursing	251,315	
Smeal College of Business Administration	3,534,130	
Total	42,171,967	6.9%
Academic Support Units:		
Global Programs - University Office	214,096	
Graduate School	112,407	
Information Technology Services	30,889,785	
International Affairs - School	64,736	
Research	14,019,252	
Schreyer Honors College	10,318	
Undergraduate Education	2,563,043	
University Libraries	19,270,229	
University Outreach	20,554,774	
Total	87,698,640	14.3%
Administrative Support Units:		
Athletics Recreation Services & Support	985,596	
Development & Alumni Relations	2,383,373	
Educational Equity	235,008	
Finance & Business	37,023,394	
Finance & Business - Housing & Foods	43,273,456	
Finance & Business - Physical Plant	277,441,230	
General & Academic Administration	2,202,160	
Intercollegiate Athletics	20,089,288	
Student Affairs	18,220,906	
University Relations	369,076	
Total	402,223,487	65.5%

Continued next page

CONTINUED

THE PENNSYLVANIA STATE UNIVERSITY  
 CONTRACTS<sup>1</sup>  
 BY ACADEMIC/ADMINISTRATIVE UNIT  
 2012-13

Academic/administrative unit	Total amount	Percentage of grand total
Commonwealth Campuses:		
Abington	4,111,621	
Altoona	6,452,576	
Beaver	1,361,367	
Berks	3,455,845	
Brandywine	1,581,753	
DuBois	1,007,811	
Erie	7,789,142	
Fayette	878,037	
Great Valley	840,761	
Greater Allegheny	1,175,397	
Harrisburg	5,307,962	
Hazleton	1,461,648	
Lehigh Valley	1,501,662	
Mont Alto	1,519,131	
New Kensington	1,403,774	
Schuylkill	1,578,400	
Shenango	970,213	
Wilkes-Barre	1,031,470	
Worthington Scranton	1,032,559	
York	1,810,643	
Vice President for Commonwealth Campuses	99,583	
Total	46,371,355	7.5%
Sub-total	578,465,449	94.2%
College of Medicine	32,611,487	5.3%
Dickinson School of Law	3,119,863	0.5%
Grand total	614,196,799	100.0%

1. Includes purchases of goods and services that use unrestricted (or general) fund and auxiliary fund dollars which equal or exceed a total of \$1,000 for each vendor.

SOURCE: Data provided by the Pennsylvania State University.

THE PENNSYLVANIA STATE UNIVERSITY  
 CONTRACTS<sup>1</sup>  
 BY EXPENDITURE TYPE  
 2012-13

Expenditure type	Total amount	Percentage of grand total
Books & Periodicals	\$20,839,016	3.4%
Communication Services	5,657,717	0.9%
Conferences & Group Activities	6,864,995	1.1%
Equipment Budget	86,579,343	14.1%
Freight Charges	189,624	a
Insurance & Interest	10,583,223	1.7%
Miscellaneous	7,183,177	1.2%
Property Expense	14,958,858	2.4%
Publications, Printing & Copying	16,904,301	2.8%
Repairs, Alterations & Capital	272,110,408	44.3%
Supplies & Materials For Resale	49,084,845	8.0%
Supplies, Materials & Services	87,565,484	14.3%
Travel Expense	12,774,571	2.1%
Utilities Purchased	22,901,237	3.7%
Grand total	614,196,799	100.0%

1. Includes purchases of goods and services that use unrestricted (or general) fund and auxiliary fund dollars which equal or exceed a total of \$1,000 for each vendor.

a. Rounds to less than 0.1 percent.

SOURCE: Data provided by The Pennsylvania State University.

THE PENNSYLVANIA STATE UNIVERSITY  
 CONTRACTS <sup>1</sup>  
 BY CONTRACT SIZE  
 2012-13

Vendor	Total amount	Percentage of grand total	Vendor	Total amount	Percentage of grand total
Vendor contracts greater than or equal to \$2 million:			Vendor contracts great than or equal to \$750,000 and less than \$2 million (continued):		
M A Mortenson Company	\$58,687,464		Amazon.com	\$1,682,588	
L F Driscoll Company LLC	36,908,003		RPC Video Inc.	1,664,370	
Barton Marlow Company	32,196,759		Bank Of Utah, as Trustee	1,647,734	
McKesson Drug Company	11,793,100		Software Ag USA Inc.	1,596,349	
Leonard S Fiore Inc	10,779,712		Illumina Inc.	1,587,691	
Dell Marketing	8,961,773		YBP Library Svcs.	1,571,271	
Direct Energy Business	8,226,166		Willis Of Pennsylvania, Inc.	1,550,053	
Gilbane Building Company	8,154,310		Tyson Foods Inc	1,540,459	
Farfield Company	7,555,205		Philips Medical Systems N.A. Compa	1,524,570	
The Bedwell Company Inc	6,751,737		Chartersearch Inc	1,507,312	
FEI Company	5,578,574		Avfuel Corporation	1,473,372	
Lobar Inc	5,359,593		ADG - Hospital	1,472,000	
G M McCrossin	4,657,998		Payette Associates, Inc.	1,450,552	
Hess Corporation	4,574,376		Level 3 Communications LLC	1,435,270	
Turner Construction	4,220,565		Gund Partneship LLC	1,404,334	
The Whiting Turner Contracting	4,001,530		Proquest LLC	1,379,282	
Google Inc	3,854,892		Moret Construction Company Inc	1,366,371	
Ray Showman Jr.	3,832,352		Miller Brothers	1,343,480	
Pepsi-Cola	3,478,289		PAC Industries	1,330,494	
Bohlin Cywinski Jackson	3,462,139		P. J. Dick Incorporated	1,329,944	
ECl Construction	3,360,712		Uhrig Construction Inc	1,284,500	
Ebsco	3,329,293		Comcast	1,183,572	
Carrier Corporation	3,257,286		Teksystems Inc	1,170,212	
Stelco Inc	3,240,780		Pa American Water Company	1,150,334	
Poole Anderson Construction LLC	3,147,890		Phase2 Technology LLC	1,136,120	
Factory Mutual Insurance Company	3,039,456		Room One Corp	1,127,626	
HRI Inc	3,024,923		Harrassowitz	1,123,052	
Alexander Building Construction LLC	3,021,564		Moody Nolan, Inc.	1,117,201	
Elsevier	2,879,739		Crawford Architects LLC	1,103,656	
Centre Area Transportation Authority	2,808,747		A Liberoni Inc	1,103,511	
SHI International Corp	2,735,984		Comcast Spotlight	1,096,416	
Reynolds Consulting Engineers Inc	2,602,803		Starbucks Coffee	1,095,294	
Howard Organization Inc	2,513,580		Hondru Dodge	1,028,100	
Massaro Cm Services LLC	2,499,145		Corbett Inc.	978,809	
Sysco Food Services	2,463,359		Bob Biter Electrical Enterprises Inc	972,757	
329 Innovation Partners LLP	2,293,598		US Foodservice Inc	959,921	
Nittany Insurance Company	2,279,985		Dobil Labs Inc.	945,517	
Arco Murray National Construction	2,270,045		Sargent Enterprises Inc	935,178	
Sirius Computer Solutions	2,257,899		US Naval Academy Athletic Assoc	900,000	
Apple Inc.	2,106,029		West Penn Power	897,260	
IBM	2,075,731		Parmed Pharmaceuticals Inc	894,398	
Centre County Government	2,000,000		McQuaide Blasko	851,515	
Total	292,243,085	47.6%	Ohio University	850,000	
Vendor contracts greater than or equal to \$750,000 and less than \$2 million:			Carl Zeiss LLC	818,735	
C M Eichenlaub Company	1,848,878		EYP Architecture & Engineering	815,558	
Destiny Solutions Inc	1,812,432		Comm Solutions Co	790,747	
J C Orr & Sons Inc	1,783,904		Singer Equip. Co.	775,920	
G R Sponaugle Inc	1,777,251		Hewlett Packard Co	762,228	
CIC	1,773,220		Total	73,632,587	12.0%
East Coast Fresh Cuts	1,743,546		Vendor contracts less than \$750,000:		
Siemens Medical	1,726,627		Total	248,321,127	40.4%
Marsh USA, Inc.	1,722,940		Grand total	614,196,799	100.0%
Hireright	1,718,156				

1. Includes purchases of goods and services that use unrestricted (or general) fund and auxiliary fund dollars which equal or exceed a total of \$1,000 for each vendor.

SOURCE: Data provided by The Pennsylvania State University.

THE PENNSYLVANIA STATE UNIVERSITY  
CONTRACTS<sup>1</sup>  
BY VENDOR LOCATION  
2012-13

---

Vendor Location	Total amount	Percentage of grand total
Pennsylvania	\$320,455,063	52.2%
Out-of-state <sup>2</sup>	293,741,736	47.8%
Grand total	614,196,799	100.0%

---

1. Includes purchases of goods and services which equal or exceed a total of \$1,000 for each vendor, from all sources of funding.

2. Includes \$10,331,682 in contracted goods and services where vendor location was not listed or is unknown.

SOURCE: Data provided by The Pennsylvania State University.

UNIVERSITY OF PITTSBURGH  
 CONTRACTS<sup>1</sup>  
 BY ACADEMIC/ADMINISTRATIVE UNIT  
 2012-13

Academic/administrative unit	Total amount	Percentage of grand total
<b>Chancellor:</b>		
Athletics	\$8,182,314	
Chancellor	4,762,602	
General Counsel	936,850	
Chief Financial Officer	5,717,481	
Secretary of the Board of Trustees	281,880	
Vice Chancellor of Institutional Advancement	1,152,931	
Total	21,034,058	6.9%
<b>Executive Vice Chancellor:</b>		
Assoc Vice Chancellor of Human Resources	1,018,457	
Business Operations	70,803,764	
Executive Vice Chancellor	539,893	
Facilities Management	65,117,937	
Total	137,480,051	45.4%
<b>General University:</b>		
Business Affairs	1,985,799	
General University	5,605,157	
Total	7,590,956	2.5%
<b>School of Medicine Division:</b>		
Medicine	12,394,512	
Pittsburgh Cancer Institute	4,687,226	
School of Medicine Division Administration	26,857,240	
Western Psychiatric Institute & Clinic	2,891,852	
Total	46,830,830	15.5%
<b>Senior Vice Chancellor &amp; Provost:</b>		
College of General Studies	79,501	
Computing Services & Systems Development	17,339,177	
Dietrich School of Arts and Sciences	11,033,965	
Education	1,584,691	
Education - University Service Programs	109,410	
Graduate School of Public & International Affairs	273,417	
Honors College	55,565	
Information Sciences	285,099	
Katz Graduate School of Business	2,422,273	
Learning Research & Development Center	500,131	
Libraries	10,842,588	
Provost	7,593,485	
School of Law	855,016	
School of Social Work	149,267	
Student Affairs	725,997	
Swanson School of Engineering	2,207,595	
University Center for International Studies	104,463	
University Center for Social & Urban Research	85,628	
University of Pittsburgh at Bradford	5,771,240	
University of Pittsburgh at Greensburg	4,211,799	
University of Pittsburgh at Johnstown	9,502,349	
University of Pittsburgh at Titusville	133,733	
Total	75,866,389	25.0%

CONTINUED

UNIVERSITY OF PITTSBURGH  
CONTRACTS<sup>1</sup>  
BY ACADEMIC/ADMINISTRATIVE UNIT  
2012-13

Academic/administrative unit	Total amount	Percentage of grand total
Senior Vice Chancellor, Health Science:		
Graduate School of Public Health	1,931,275	
School of Dental Medicine	4,586,694	
School of Health & Rehabilitation Sciences	1,861,516	
School of Nursing	684,446	
School of Pharmacy	372,404	
Senior Vice Chancellor, Health Sciences	4,651,883	
Total	14,088,218	4.7%
Grand total	302,890,502	100.0%

1. Includes purchases of goods and services that use unrestricted (or general) fund and auxiliary fund dollars which equal or exceed a total of \$1,000 for each vendor.

2. General University contains all the educational and general activities of the University that are not attributable to any other academic/administrative unit (responsibility center) on a direct basis.

SOURCE: Data provided by University of Pittsburgh

UNIVERSITY OF PITTSBURGH  
 CONTRACTS<sup>1</sup>  
 BY EXPENDITURE TYPE  
 2012-13

Expenditure type	Total amount	Percentage of grand total
Facility Alterations	\$790,056	0.3%
Facility Operating Costs	6,229,065	2.1%
Insurance	5,352,087	1.8%
Library Acquisitions	14,361,578	4.7%
Mail	835,567	0.3%
Printing/Publishing	1,646,593	0.5%
Professional Memberships	2,318,772	0.8%
Professional Services	86,615,947	28.6%
Purchases for Resale	24,999,048	8.3%
Routine Maintenance	26,587,565	8.8%
Space Rental	22,832,480	7.5%
Supplies/Equipment	58,788,080	19.4%
Telephone	1,214,080	0.4%
Utilities	50,319,584	16.6%
Grand total	302,890,502	100.0%

1. Includes purchases of goods and services that use unrestricted (or general) fund and auxiliary fund dollars which equal or exceed a total of \$1,000 for each vendor.

SOURCE: Data provided by University of Pittsburgh.

UNIVERSITY OF PITTSBURGH  
CONTRACTS<sup>1</sup>  
BY CONTRACT SIZE  
2012-13

Vendor	Total amount	Percentage of grand total	Vendor	Total amount	Percentage of grand total
Vendor contracts greater than or equal to \$2 million:			Vendor contracts greater than or equal to \$750,000 and less than \$2 million (continued):		
Sodexo <sup>2</sup>	\$30,157,417		Presidio Networked Solutions Inc	\$1,356,724	
Duquesne Light Co	25,331,342		CDW Government Inc	1,346,273	
Bellefield Boiler Plant	12,332,645		United States Postal Service	1,346,025	
BPA II LTD	9,499,819		Grainger	1,280,580	
PWSA	7,774,893		Apple Computer Inc	1,189,016	
Dominion Retail Inc	5,702,800		Peoples Natural Gas	1,168,746	
Port Authority Transit Of Allegheny County <sup>2</sup>	5,625,996		Specs Surface Nano Analysis Inc	1,120,907	
EBSCO Subscription Service	5,616,953		Adden Furniture Inc	1,119,489	
UPMC <sup>2</sup>	4,831,943		Yale University	1,100,574	
Fisher Scientific Company LLC	4,164,656		Pearson Education	1,028,333	
Lenzner Coach Lines Inc	3,507,984		SHI International Corp	1,028,059	
US Security Associates Inc	3,408,150		Indecomm Holdings, Inc	963,285	
Marsh USA Inc	2,631,414		Cengage Learning	958,629	
Dell Marketing LP	2,451,523		World Wide Technology Inc	949,349	
Office Depot Inc	2,206,042		Kirby Electric Inc	925,908	
Grubb & Ellis Management Services Inc	2,172,560		Cityview Properties LLC	918,653	
Oracle America Inc	2,073,222		Verizon	892,472	
	129,489,359	42.8%	Life Technologies Corp	873,605	
Vendor contracts greater than or equal to \$750,000 and less than \$2 million:			United Parcel Service	869,857	
Franklin Interiors	1,979,393		UPMC Health Plan	851,410	
First Energy Solutions	1,934,588		Strategic Products & Services	844,765	
University Of Pittsburgh Physicians	1,923,038		Verizon Wireless	839,965	
Lighthouse Electric Co Inc	1,898,881		Otis Elevator Co	827,843	
Sterling Land Co	1,834,988		Fibertech Networks LLC	795,955	
Intelligent Access Systems Of North Carolina LLC	1,798,980		AT&T Mobility	790,507	
Metz Culinary Management	1,601,515		Roam Investments Inc	789,463	
Magee-Women's Hospital Of UPMC <sup>2</sup>	1,546,929		Baum Boulevard Investors LP	779,537	
Aon Risk Services Central Inc	1,531,355		Webster Office Associates	776,272	
F & G Painting Co	1,528,405			52,498,098	17.3%
Chartwells Dining Services	1,511,641		Vendor contracts less than \$750,000:		
YBP Library Services	1,481,141		Total	120,903,045	39.9%
UPMC Presbyterian Shadyside <sup>2</sup>	1,414,653				
Alco Parking Corp	1,408,089		Grand total	302,890,502	100.0%
Workscape Inc	1,372,301				

1. Includes purchases of goods and services that use unrestricted (or general) fund and auxiliary fund dollars which equal or exceed a total of \$1,000 for each vendor.

2. The following vendors, listed individually on the Purchases of Goods & Services Report, are combined. Sodexo, Sodexo Inc & Affiliates, and Sodexo Inc & Affiliates are combined as Sodexo. Port Authority is combined with Port Authority Transit of Allegheny County. UPMC, UPMC Health System, and UPMC Physician Services are combined as UPMC parent corporation and shown as UPMC. Magee-Womens Hospital of UPMC and Magee Womens Health Corporation are combined as Magee - Womens Hospital of UPMC. UPMC Presbyterian Shadyside includes the following combined activity: Presbyterian University Hospital, UPMC Accounting, UPMC Non-patient Receivables, UPMC OSPARS, UPMC Presbyterian Shadyside, WPIC.

SOURCE: Data provided by University of Pittsburgh

UNIVERSITY OF PITTSBURGH  
 CONTRACTS<sup>1</sup>  
 BY VENDOR LOCATION  
 2012-13

Vendor Location	Total amount	Percentage of grand total
Pennsylvania	\$110,835,216	36.6%
Out-of-State	192,055,286	63.4%
Grand Total	302,890,502	100.0%

1. Includes purchases of goods and services that use unrestricted (or general) fund and auxiliary fund dollars which equal or exceed a total of \$1,000 for each vendor.

SOURCE: Data provided by University of Pittsburgh.

TEMPLE UNIVERSITY  
 CONTRACTS<sup>1</sup>  
 BY ACADEMIC/ADMINISTRATIVE UNIT  
 2012-13

Academic/administrative unit	Total amount	Percentage of grand
<b>President:</b>		
Government, Community and Public Affairs	\$1,074,214	
Institutional Advancement	9,952,289	
Intercollegiate Athletics	8,788,087	
Internal Audit	19,030	
Office of the President	640,876	
Office of University Counsel	3,206,327	
University Marketing	85,507	
Total	23,766,330	5.6%
<b>Provost:</b>		
Beasley School of Law	1,300,823	
Center for the Arts	2,212,888	
College of Education	310,824	
College of Engineering	1,239,080	
College of Health Professions	1,324,969	
College of Liberal Arts	1,545,511	
College of Science and Technology	1,922,974	
Enrollment Management	1,951,705	
Financial Aid	374,471	
Fox School of Business	5,118,189	
Graduate School	69,799	
International Affairs	893,861	
Kornberg School of Dentistry	3,830,701	
Libraries	11,520,577	
Office of the Provost	262,744	
Research and Strategic Initiatives	296,649	
Residence Halls-Main	22,077,813	
Residence Halls-Off Campus	7,793,192	
Rome	110,006	
School of Media and Communication	2,436,532	
School of Pharmacy	459,140	
School of Podiatric Medicine	2,020,842	
School of Tourism and Hospitality	331,424	
Student Affairs	3,081,607	
Temple Press	992,468	
University College	762,999	
Vice Provost Faculty Affairs	181,139	
Vice Provost for Undergraduate Studies	353,070	
Total	74,775,996	17.7%
<b>Executive Vice President, Health Sciences:</b>		
Executive Vice President for Health Science	13,998	
School of Medicine	31,869,352	
Total:	31,883,350	7.5%
<b>Vice President, CFO &amp; Treasurer:</b>		
Computing and Finance	13,838,323	
Human Resources	973,603	
Institutional Diversity (IDEAL)	86,548	
Institutional Expenses	140,535,123	
Office of the Senior Vice President for Finance	1,749,717	
Risk Management	19,319	
University Budget Office	45,810	
Total	157,248,443	37.1%
<b>Senior Vice President, Construction, Facilities:</b>		
Business Services	10,858,127	
Campus Safety	9,932,495	
Central Accounts	28,691,850	
Environmental Health and Safety	433,411	
Fac & Ops Finance and Admin	70,666,096	
Facilities Management : Planning & Design	46,461	
Facilities Management : Service Operations	2,738,557	
HSC Facilities Management	7,731,516	
Main Facilities Management	4,497,389	
SVP Construction, Facilities & Operations	31,843	
Total	135,627,744	32.0%
Grand total	423,301,863	100.0%

1. Includes purchases of goods and services that use unrestricted (or general) fund and auxiliary fund dollars which equal or exceed a total of \$1,000 for each vendor.

SOURCE: Data provided by Temple University.

TEMPLE UNIVERSITY  
 CONTRACTS<sup>1</sup>  
 BY ACADEMIC/ADMINISTRATIVE UNIT  
 2012-13

Expenditure type	Total amount	Percentage of grand total
General Supplies & Services	\$66,042,105	15.6%
Health Service Programs	9,010,978	2.1%
Insurance	137,697,184	32.5%
Interest & Taxes	1,312,916	0.3%
Library	10,872,093	2.6%
Professional Fees & Contracts	58,446,609	13.8%
Property, Plant & Equipment	66,551,313	15.7%
Rent	16,993,192	4.0%
Repairs & Maintenance	15,231,143	3.6%
Telecommunications	4,387,864	1.0%
Travel	3,598,187	0.9%
Utilities	33,158,279	7.8%
<b>Grand total</b>	<b>423,301,863</b>	<b>100.0%</b>

1. Includes purchases of goods and services that use unrestricted (or general) fund and auxiliary fund dollars which equal or exceed a total of \$1,000 for each vendor.

SOURCE: Data provided by Temple University.

**TEMPLE UNIVERSITY**  
**CONTRACTS<sup>1</sup>**  
**BY CONTRACT SIZE**  
**2012-13**

Vendor	Total amount	Percentage of grand total	Vendor	Total Amount	Percentage of grand total
Vendor contracts greater than or equal to \$2 million:			Vendor contracts greater than or equal to \$750,000 and less than \$2 million (continued):		
Independence Blue Cross	\$63,798,666		Unum Life Insurance	\$1,308,620	
Hess Corporation	23,545,337		Central Pension Fund	1,294,728	
Sodexo Incorporated	17,604,396		United States Roofing Corporation	1,275,730	
Advancepcs Health LP Caremark	13,923,464		GE Healthcare	1,210,894	
Intech Construction Incorporated	13,617,871		Welfare Benefits Trust	1,191,590	
Marsh Usa Inc	9,502,692		PNC Bank	1,185,000	
Wells Fargo Bank	9,374,873		Total Video Products Incorporated	1,167,920	
Allied Barton Security Service LLC	8,441,987		Otis Elevator Company	1,156,279	
Keystone Health Plan East	6,935,342		Hayes Management Consulting	1,154,364	
Broad Residential Partners LP	6,681,961		Foundation for International Education	1,123,869	
Ross,Feller Casey LLP	5,138,195		Epic Systems Corporation	1,101,573	
Skanska USA Building, Inc.	4,942,927		Alvarez & Marsal Healthcare Ind. Group	1,100,870	
Siemens Industry Inc.	4,623,596		Aviacode Inc	1,086,366	
Kline & Spector PC	4,350,000		Hess Corporation	1,077,321	
Per Se Technologies Incorporated	3,634,887		River Mechanical	1,071,453	
Verizon Pa	3,460,992		IOD Incorporated	1,070,278	
Optuminsight	3,000,479		Billows Electric Supply Company	1,057,542	
Jonathan M Cohen LLC	3,000,000		Trane Company	1,056,855	
1515 Market Street Acquisition	2,926,153		Securitas Security Service USA Incorporated	1,042,784	
Temple Workers Compensation Trust	2,723,037		ARC Roofing Corporation	1,027,550	
Collins And Collins Mechanical Incorporated	2,706,030		Bellevue Media Group LLC	1,021,676	
Aramark Corporation	2,588,248		The Colleran Firm	1,000,000	
St. Christopher's Hospital For Children	2,525,212		Golomb & Honik PC	1,000,000	
JJ White Incorporated	2,492,915		Coutts Information Services	993,952	
Peco	2,440,955		Hess Corporation	985,585	
Den-tal-EZ Alabama Inc	2,304,583		1500 North 15th Associates LP	966,608	
Neiman Group	2,249,955		Prudential	940,358	
Total	228,534,755	54.0%	Scientifix LLC	934,944	
Vendor contracts greater than or equal to \$750,000 and less than \$2 million:			LaMarra Construction	923,243	
Oxman Goodstadt and Kuritz	1,916,000		John Wiley And Sons Incorporated	866,353	
Benefit Fund For Hospital & Health	1,800,946		City Of Philadelphia	839,044	
Bellevue Media Group LLC	1,697,787		Hunter Roberts Construction Group	780,730	
Elsevier	1,639,911		Philly Transportation Llc	780,144	
Ebsco	1,576,713		Tucker Law Group LLC	775,442	
Carr And Duff Incorporated	1,546,813		Ruffalocody	768,004	
Belcher Roofing Corporation	1,504,419		Philadelphia Police & Fire	767,875	
Water Revenue Bureau	1,457,991		PA Unemployment Comp Fund	765,226	
Robert Ganter Contractors	1,453,940		Total	57,947,676	13.7%
Yale University	1,403,504		Vendor contracts less than \$750,000:		
Jp Morgan Chase - Commercial	1,376,242		Total	136,819,433	32.3%
Henry Schein Incorporated	1,360,514		Grand total		
McKesson Specialty Care	1,342,123			423,301,863	100.0%

1. Includes purchases of goods and services that use unrestricted (or general) fund and auxiliary fund dollars which equal or exceed a total of \$1,000 for each vendor.

SOURCE: Data provided by Temple University.

TEMPLE UNIVERSITY  
 CONTRACTS<sup>1</sup>  
 BY VENDOR LOCATION  
 2012-13

Vendor Location	Total amount	Percentage of grand total
Pennsylvania	\$272,804,239	64.4%
Out-of-state <sup>2</sup>	150,497,624	35.6%
Grand total	423,301,863	100.0%

1. Includes purchases of goods and services which equal or exceed a total of \$1,000 for each vendor, from all sources of funding.

2. Includes \$254,414 in contracted goods and services where vendor location was not listed or is unknown.

SOURCE: Data provided by Temple University.

## **IV. RETIREMENT AND TUITION BENEFIT POLICIES**

---

This section contains retirement policies for faculty and staff, and tuition benefit policies for faculty, staff and dependents of each of the State-related universities. Retirement policies include the name of the administrator of each university's retirement plan, and a general summary of each plan's provisions. Tuition benefit policies include the persons who are eligible for tuition discounts, as well as the amount of the discounts.

### **RETIREMENT POLICY: LINCOLN UNIVERSITY**

All permanent full-time and part-time employees who regularly work a minimum of 1,000 hours per year are eligible for Lincoln University's 403 B Retirement Annuity Plan, which is administered by the Teachers Insurance and Annuity Association – College Retirement Equities Fund (TIAA-CREF). Faculty members who teach a minimum of six credits per semester reach the 1,000 hours per year minimum. Lincoln University contributes 5 percent of the employee's salary towards the plan. The University will match, on a dollar for dollar basis, voluntary employee contributions of up to another 5 percent of the employee's salary.

### **TUITION BENEFIT POLICY: LINCOLN UNIVERSITY**

Undergraduate tuition remission benefits are offered to the following employees and their dependents, 24 years of age or younger: faculty and administrative employees, secretarial/clerical employees, public safety and maintenance/housekeeping employees. The benefits cover only tuition and do not cover items such as fees, room and board, books, labs, etc. Additionally, tuition remission benefits are not offered for any graduate level classes or undergraduate or graduate level classes taken by graduate students.

Faculty and administrative employees and their eligible dependents can receive tuition benefits from the date of hire. Secretarial/clerical, public safety and maintenance/housekeeping employees and their dependents can receive tuition benefits after 12 months of full-time employment.

RETIREMENT POLICY:  
THE PENNSYLVANIA STATE UNIVERSITY

Nearly all faculty and staff members participate in either the State Employee's Retirement System (SERS) or Teachers Insurance and Annuity Association- College Retirement Equities Fund (TIAA-CREF). A very small number of employees participate in the Federal Civil Service Retirement System and the Public School Employee's Retirement System (PSERS).

The SERS plan provides a full retirement annuity based on a defined benefit formula: either 2 percent or 2.5 percent x years of service x average of highest three years of earnings. There are a variety of retirement options available under the plan. The employee contribution rate is 6.25 percent of earnings. The employer contribution rate is determined annually by the SERS board.

The TIAA-CREF plan provides benefits based on the employee's retirement age, the amount of money that has been contributed to the account by the employee and the university as well as the performance of the TIAA-CREF investments. There are a number of retirement options available through TIAA-CREF. The employee contribution rate is 5.0 percent of earnings. The employer contribution rate is 9.29 percent of employee earnings, set by State law.

TUITION BENEFIT POLICY:  
THE PENNSYLVANIA STATE UNIVERSITY

Tuition benefits (educational privileges) are offered to regular, full-time faculty or staff, their spouses, and their unmarried children. The benefit is a 75 percent reduction of the tuition charge and applies to Penn State resident instruction and continuing education credit courses except for the professional curriculum such as those offered at The Milton S. Hershey Medical Center, the Smeal College of Business Administration Executive MBA Program and the Dickinson School of Law. Educational privileges do not apply at summer camps or workshops operated by the university, unless university credit is given and regular tuition is charged.

A faculty or staff member is eligible for educational privileges the semester which begins with or after the effective date of full-time employment. The benefit is provided for a maximum 16 credits per academic year for a person on a 12 month appointment and 12 credits during the two semesters of service for a person appointed for just the Fall and Spring semesters.

A spouse or same-sex domestic partner, unless receiving educational assistance from the university, such as a graduate assistantship, is eligible for educational privilege beginning two years or later from the employee's date of regular employment. Unmarried children are eligible beginning with the semester coincident with or after the faculty or staff member's effective date of full-time employment and may earn a first Bachelor's degree.

Various other limitations apply and are enumerated in the official Penn State educational privileges and grant-in-aid policies.

#### RETIREMENT POLICY: UNIVERSITY OF PITTSBURGH

Two alternative retirement plans are available to faculty and staff members: a Contributory Tax-Deferred Annuity Plan, with employee and university contributions invested and benefits administered by either the Teachers Insurance and Annuity Association-College Retirement Equities Fund (TIAA-CREF) or the Vanguard Group, and a Noncontributory Defined Benefit Pension Plan, with university contributions only invested and benefits administered as a university trust fund.

Full-time faculty, faculty librarians and research associates; part-time faculty who are tenured or in the tenure stream; part-time faculty librarians who have an expectation of continuing employment; and all regular full- and part-time staff are eligible for membership. Employees eligible for the Contributory Plan, who do not elect membership, are enrolled under the terms of the Noncontributory Plan. In addition, part-time and temporary employees who are not eligible for the Contributory Plan are covered by the Noncontributory Plan if they fulfill the hours and years of service vesting requirements. Employees covered by separate collective bargaining agreements participate in the plans specified in their respective agreements.

The Contributory Plan is a defined contribution plan with employer and employee contributions, with an option available for the tax-deferral of employee contributions. The retirement benefit is based on total contributions, an employee's age, spouse's age, distribution option selected, and the investment performance of either TIAA-CREF or the Vanguard Group. The plan has a number of options available. Employee contributions under the plan are made before Federal income taxes, but after Social Security Tax is withheld, so tax-deferred contributions will not affect Social Security benefits. An employee's contribution rate, chosen by the employee, can vary from 3.0 to 8.0 percent of earnings (six contribution rate choices are available). During a delayed vesting period of three years, the employer matches the employee's contribution.

After the three-year vesting period, the employer's contribution rate (set by the employer to coincide with the employee's contribution rate) varies from 4.5 to 12 percent of employee earnings. An Accelerated Plan option is available to vested employees aged 52 through 55, under which an employee can make the maximum contribution for a limited number of years and the university makes increased matching contributions. The maximum period for this option is 120 months.

The Noncontributory Plan is a defined benefit plan with employer contributions but no employee contributions. The retirement benefit depends on an employee's age, years of service, salary while participating in the plan, and the employer's contributions made on the employee's behalf. Participants under this plan, along with the Contributory Plan, also have the opportunity to make contributions to a Supplementary Retirement Account, administered by either TIAA-CREF or the Vanguard Group; the contributions may be tax-deferred at the employee's option. Contributions to supplementary accounts are not part of the Contributory Plan and are not matched by the employer.

#### TUITION BENEFIT POLICY: UNIVERSITY OF PITTSBURGH

Tuition benefits (scholarships) are offered to faculty members (including faculty librarians, research associates, chaplains, and ROTC faculty), staff members, spouses and dependent children.

Tuition scholarships for full-time faculty and staff cover all tuition for the first six credits taken each term at the University of Pittsburgh, except for full-time staff not having a first degree, in which case they are entitled to eight credits per term. However, a faculty or staff charge of 3 percent of tuition for undergraduate programs and 10 percent of tuition for graduate programs will be incurred. Tuition scholarships for eligible part-time faculty are proportionate to those for full-time appointments. Spouse and children of regular part-time staff are not eligible for educational benefits.

Tuition scholarships for spouses or certified domestic partners of full-time faculty and staff are the same as those above, except that the spouse's charge is 10 percent of tuition for both undergraduate and graduate programs

## RETIREMENT POLICY: UNIVERSITY OF PITTSBURGH

Two alternative retirement plans are available to faculty and staff members: a Contributory Tax-Deferred Annuity Plan, with employee and university contributions invested and benefits administered by either the Teachers Insurance and Annuity Association-College Retirement Equities Fund (TIAA-CREF) or the Vanguard Group, and a Noncontributory Defined Benefit Pension Plan, with university contributions only invested and benefits administered as a university trust fund.

Full-time faculty, faculty librarians and research associates; part-time faculty who are tenured or in the tenure stream; part-time faculty librarians who have an expectation of continuing employment; and all regular full- and part-time staff are eligible for membership. Employees eligible for the Contributory Plan, who do not elect membership, are enrolled under the terms of the Noncontributory Plan. In addition, part-time and temporary employees who are not eligible for the Contributory Plan are covered by the Noncontributory Plan if they fulfill the hours and years of service vesting requirements. Employees covered by separate collective bargaining agreements participate in the plans specified in their respective agreements.

The Contributory Plan is a defined contribution plan with employer and employee contributions, with an option available for the tax-deferral of employee contributions. The retirement benefit is based on total contributions, an employee's age, spouse's age, distribution option selected, and the investment performance of either TIAA-CREF or the Vanguard Group. The plan has a number of options available. Employee contributions under the plan are made before Federal income taxes, but after Social Security Tax is withheld, so tax-deferred contributions will not affect Social Security benefits.

An employee's contribution rate, chosen by the employee, can vary from 3.0 to 8.0 percent of earnings (six contribution rate choices are available). During a delayed vesting period of three years, the employer matches the employee's contribution. After the three-year vesting period, the employer's contribution rate (set by the employer to coincide with the employee's contribution rate) varies from 4.5 to 12 percent of employee earnings. An Accelerated Plan option is available to vested employees aged 52 through 55, under which an employee can make the maximum contribution for a limited number of years and the university makes increased matching contributions. The maximum period for this option is 120 months.

The Noncontributory Plan is a defined benefit plan with employer contributions but no employee contributions. The retirement benefit depends on an employee's age, years of service, salary while participating in the plan, and the employer's contributions made on the employee's behalf. Participants under this plan, along with the Contributory Plan, also have the opportunity to make contributions to a Supplementary Retirement Account,

administered by either TIAA-CREF or the Vanguard Group; the contributions may be tax-deferred at the employee's option. Contributions to supplementary accounts are not part of the Contributory Plan and are not matched by the employer.

#### TUITION BENEFIT POLICY: UNIVERSITY OF PITTSBURGH

Tuition benefits (scholarships) are offered to faculty members (including faculty librarians, research associates, chaplains, and ROTC faculty), staff members, spouses and dependent children.

Tuition scholarships for full-time faculty and staff cover all tuition for the first six credits taken each term at the University of Pittsburgh, except for full-time staff not having a first degree, in which case they are entitled to eight credits per term. However, a faculty or staff charge of 3 percent of tuition for undergraduate programs and 10 percent of tuition for graduate programs will be incurred. Tuition scholarships for eligible part-time faculty are proportionate to those for full-time appointments. Spouse and children of regular part-time staff are not eligible for educational benefits.

Tuition scholarships for spouses or certified domestic partners of full-time faculty and staff are the same as those above, except that the spouse's charge is 10 percent of tuition for both undergraduate and graduate programs.

Tuition scholarships for dependent children of full-time faculty and staff cover full undergraduate tuition only for a maximum of 12 terms leading to a first baccalaureate degree at the University of Pittsburgh; fees and other charges are the student's responsibility. In addition, tuition scholarships for dependent children of full-time faculty, faculty librarians and research associates, hired by September 1, 1994, are available for attendance at other accredited colleges and universities. These scholarships cover tuition for a maximum of two terms each for four academic years, at the maximum rate of the in-State, full-time tuition for the College of Arts and Sciences at the Pittsburgh campus. Tuition scholarships for dependent children of certain part-time tenured or tenure-stream faculty and faculty librarians are made, with benefits proportionate to those for full-time appointments.

## RETIREMENT POLICY: TEMPLE UNIVERSITY

Full-time employees and faculty are eligible to participate in either a Defined Contribution Plan or a Defined Benefit Plan. The plan that they are eligible to join is dependent on their job classification and collective bargaining agreement.

There are several different contribution levels under the Defined Contribution Plans. In one plan, the employee contributes 4.5 percent of the base annual salary up to the Social Security wage base and 5.0 percent over the Social Security wage base while the university contributes 8.5 percent of the base annual salary up to the Social Security wage base and 13.0 percent over the Social Security wage base. In another plan, both the employee and university contribute 4.5 percent of the employee's base salary. In a plan available to some non-tenure track faculty, the university contributes a match of up to 3 percent, 4 percent or 4.5 percent of the employee's base salary based on the employees respective 1, 2 or 3 plus years of participation. Finally, there is another plan where some union employees contribute either zero percent or 1 percent or 2 percent or 3 percent of their base salary while the university contributes, respectively, either 4 percent, 5 percent, 6 percent or 7 percent of their base salary.

Contributions under any of the variations may be allocated between Fidelity Investments and Teachers Insurance and Annuity Association-College Retirement Equities Fund (TIAA-CREF). Fidelity Investment and TIAA-CREF offers various mutual funds including growth funds, equity funds, bond funds, money market funds, balanced funds and target allocation funds. Employees are vested in the university's contributions after either three or five years of participation in the Plan. Vested contributions may be withdrawn for the Plan after separation from service. The form of withdrawal is at the discretion of the participant.

The Defined Benefit Plan is available to certain collectively bargained employees and is a contributory plan that provides an annuity benefits at retirement. The benefit is determined by multiplying the average monthly earnings time the years of credited service times 1.6 percent less an offset for Social Security. Normal retirement age is considered to be 65, but a reduced benefit is available after the employee has attained age 55 with at least ten years of service. Vesting in this plan requires five years of participation. In the Defined Benefit Plan, employees must contribute 2 percent of earnings up to the amount of the Social Security wage base for the year, and 4 percent of the balance of earnings.

## TUITION POLICY: TEMPLE UNIVERSITY

Full-time employees are entitled to full tuition remission for up to eight credit hours per semester in Temple University undergraduate colleges for either undergraduate or graduate courses. No tuition remission is available for courses taken in Temple's Schools of Law, Medicine, Dentistry or Podiatric Medicine.

Employees are eligible for tuition remission benefits the first day of the semester after their hire date. Employees who terminate their employment with Temple University after the start of the semester for any reason other than official retirement will continue to receive the tuition remission benefit through that semester only. Employees and their eligible dependents must remain in academic good standing.

A staff member cannot be both a full-time student and a full-time employee, simultaneously.

Legally dependent children of full-time employees are eligible for full tuition remission for up to ten semesters to complete their degree in Temple University's undergraduate program only. Children may be full-time matriculated students, or they may be part-time matriculated or non-matriculated students. The dependent child must be less than 24 years of age when initially enrolled in this program.

The spouse of an executive administrative employee or full-time faculty member is entitled to one-half tuition in Temple University undergraduate colleges for either undergraduate or graduate courses, whether enrolled full-time or part-time.

Any requests for exceptional treatment must be made to the Benefits Appeals Committee (BAC) by the appropriate academic vice president on behalf of the student, prior to the beginning of the semester.

Graduate and spousal tuition benefits are considered a taxable benefit. The value of these tuition benefits will be included in the employee's taxable wages and all applicable taxes will be withheld during the year the tuition benefits are received.

The tuition remission program includes expenses for tuition cost only; any other fees are not covered under the program.

**Act of March 10, 1949, P.L.30, No.14  
Public School Code  
Section 2004-D**

Section 2004-D. Disclosure.

(a) Expenditures.--The university shall disclose the following:

(1) Revenue and expenditure budgets of the university's academic and administrative support units for the current fiscal year.

(2) The actual revenue and expenditures for the prior year in the same format as the information reported under paragraph (1).

(3) For any defined project or program which is the subject of a specific line item appropriation from the General Fund, the university shall disclose the following:

(i) Revenue and expenditure budgets of the defined program or project for the current fiscal year.

(ii) The actual revenue and expenditures of the defined program or project for the prior year in the same format as the information reported under paragraph (1).

(4) The revenue and expenditures of any auxiliary enterprise which is directly funded in whole or in part by tuition or a State appropriation for the current fiscal year.

(b) Prior fiscal year.--The university shall provide the following additional information for the prior fiscal year for each academic or administrative support unit, for each defined project or program and for any auxiliary enterprise:

(1) The number of employees by academic rank and by classification the number of administrators, staff, clerical and technical service employees.

(2) Median and mean salary by academic rank and by classification the median and mean salaries of administrators, staff, clerical and technical service employees.

(3) Nonsalary compensation as a percentage of salary. Nonsalary compensation shall include, but not be limited to, medical benefits, life insurance benefits, pension benefits, leave benefits, employer Social Security payments and workers' compensation benefits.

(4) A statement of the university's retirement policies.

(5) A policy statement relating to a reduction of tuition for employees' family members.

(6) A list of purchase of service contracts which exceed \$1,000 by category of service, including, but not limited to, legal, instructional, management, accounting,

architecture, public relations and maintenance. The list shall contain the name and address of the contractor, a statement of the nature of the duties of the contractor and the academic and administrative support unit for which the duties are performed. If a purchase of service contract exceeds 10% of the total aggregate expenditure of the contract category per academic or administrative support unit, then the contracted amount shall also be listed.

(7) A list of purchase of goods contracts which exceed \$1,000. The list shall contain the name and address of the contractor and a list of the goods purchased and the academic or administrative support unit for which such goods were contracted. If a purchase of goods contract exceeds 10% of the total aggregate expenditure per academic or administrative support unit, then the contracted amount shall also be listed.

(8) A list by academic or administrative support unit in the aggregate of the expenses of travel, subsistence and lodging, whether provided or reimbursed.

(c) Format.--The university shall submit in electronic format a report of the information under subsections (a) and (b) to the department and the Joint State Government Commission. Each such institution shall maintain a copy of the report in the institution's library and shall submit a copy to each of the four State regional library resource centers.

(d) Time frame.--A university's report required to be submitted under this section shall be submitted within 180 days of the close of the university's current fiscal year.

(e) Minutes.--The university shall make a copy of the minutes of each public meeting of the institution's board of trustees, as well as a copy of the institution's integrated postsecondary education data systems report, available for public inspection in the institution's library.

(2004-D added July 9, 2008, P.L.846, No.61)