

INFORMATION DISCLOSURE
OF THE
STATE-RELATED UNIVERSITIES

Analysis of 1999-00 Data
Reported Under 1999 Appropriations Acts

Staff Report
General Assembly of the Commonwealth of Pennsylvania
JOINT STATE GOVERNMENT COMMISSION
108 Finance Building
Harrisburg, Pennsylvania 17120
February 2001

The release of this report should not be construed as an indication that the members of the Executive Committee of the Joint State Government Commission endorse all of the report's findings, recommendations or conclusions.

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The Joint State Government Commission was created by act of July 1, 1937 (P.L.2460, No.459) as amended, as a continuing agency for the development of facts and recommendations on all phases of government for the use of the General Assembly.

JOINT STATE GOVERNMENT COMMISSION, 2001

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FOREWORD

Pursuant to Act Nos. 25A, 26A, 27A, and 28A of 1999, the Joint State Government Commission submits herewith its statistical comparison of the employment and salary, financial and contract data, and statements of retirement and tuition benefit policies, reported by Lincoln University, The Pennsylvania State University, University of Pittsburgh, and Temple University--the State-related universities.

The Commission staff has arranged the data comparisons and policy statements into four major sections. Section I includes full-time faculty and staff and average salaries for 1999-00. Section II includes actual revenue and expenditure data for 1998-99 and 1999-00. Section III includes goods and services purchase contracts for 1999-00. Section IV includes current statements of retirement and tuition benefit policies.

Differences in the internal organizations of the universities, represented by differences in their academic and administrative units and expenditure types, make direct comparisons between the universities difficult for most data elements. Changes in a university's academic or administrative units or expenditure types from last year will change the 1998-99 dollar amounts from

those shown in last year's report. The universities may have revised some 1998-99 data since the time of the publication of last year's report.

Additional details on some data elements are available from the Commission staff.



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I. FULL-TIME FACULTY AND STAFF AND AVERAGE SALARIES

The number and average salaries of full-time faculty and staff are presented for 1999-00. Employee and salary data are arranged by faculty ranks and staff classifications, and by academic or administrative units, as defined by each university. Average salaries are not reported for faculty ranks and staff classifications with three or fewer employees, or for groups of units within each university.

LINCOLN UNIVERSITY
NUMBER AND AVERAGE SALARIES OF FULL-TIME FACULTY
BY RANK AND ACADEMIC/ADMINISTRATIVE UNIT¹
1999-00

Academic/administrative unit	<u>Professor</u>		<u>Associate professor</u>		<u>Assistant professor</u>		<u>Instructor</u>		<u>Lecturer</u>		Total number
	Number	Average salary	Number	Average salary	Number	Average salary	Number	Average salary	Number	Average salary	
Grand total	32	\$60,095	20	\$46,329	41	\$36,306	9	\$35,084	10	\$30,541	112

1. Data not available by academic/administrative unit.

SOURCE: Data provided by Lincoln University.

LINCOLN UNIVERSITY
NUMBER AND AVERAGE SALARIES OF FULL-TIME STAFF
BY CLASSIFICATION AND ACADEMIC/ADMINISTRATIVE UNIT¹
1999-00

Academic/administrative unit	<u>Executive/ administrative/ management</u>		<u>Other professional non-faculty</u>		<u>Clerical/secretarial</u>		<u>Technical/ skilled/service</u>		Total number
	Number	Average salary	Number	Average salary	Number	Average salary	Number	Average salary	
Grand total	88	\$49,242	0	--	103	\$23,202	73	\$27,647	264

1. Data not available by academic/administrative unit.

SOURCE: Data provided by Lincoln University.

THE PENNSYLVANIA STATE UNIVERSITY
NUMBER AND AVERAGE SALARIES OF FULL-TIME FACULTY
BY RANK AND ACADEMIC/ADMINISTRATIVE UNIT
1999-00

Academic/administrative unit	Professor		Associate professor		Assistant professor		Instructor		Other		Total number
	Number	Average salary	Number	Average salary	Number	Average salary	Number	Average salary	Number	Average salary	
University Park Colleges:											
College of Agricultural Sciences	121	\$76,642	79	\$58,106	48	\$49,915	10	\$35,037	52	\$38,233	310
College of Arts & Architecture	34	69,382	68	49,487	38	39,227	13	29,239	2	nd	155
Smeal College of Business Administration	41	112,955	30	85,770	34	77,113	23	48,335	7	57,317	135
College of Communications	8	74,315	10	58,972	20	48,510	0	--	17	37,277	55
College of Earth & Mineral Sciences	67	88,285	34	64,787	21	52,214	10	33,577	74	36,425	206
College of Education	35	76,999	33	53,796	39	42,601	29	28,569	4	26,115	140
College of Engineering	121	93,007	76	68,987	61	55,471	11	31,604	41	39,229	310
College of Health & Human Development	49	83,092	33	61,946	68	48,736	63	34,281	47	35,626	260
School of Information Science & Technology	0	--	3	nd	1	nd	0	--	0	--	4
College of The Liberal Arts	132	88,623	119	55,274	86	47,028	4	39,532	80	30,924	421
Eberly College of Science	119	92,377	48	59,083	52	48,096	41	32,628	55	35,526	315
Total	727		533		468		204		379		2,311
Academic Support Units:											
Computer & Information Systems	0	--	0	--	0	--	0	--	6	64,057	6
International Programs	0	--	0	--	0	--	1	nd	0	--	1
Research	0	--	0	--	0	--	0	--	271	55,679	271
Undergraduate Education	0	--	1	nd	0	--	1	nd	2	nd	4
University Libraries	0	--	0	--	0	--	0	--	39	42,075	39
University Outreach	0	--	3	nd	15	45,319	18	32,963	3	nd	39
Total	0		4		15		20		321		360
Administrative Support Units:											
General & Academic Administration	0	--	0	--	0	--	0	--	1	nd	1
Intercollegiate Athletics	1	nd	0	--	2	nd	15	59,313	26	29,332	44
Student Affairs	0	--	0	--	0	--	0	--	4	13,330	4
Total	1		0		2		15		31		49

Other Penn State Locations:

Abington	10	67,041	23	53,556	24	43,665	34	33,793	5	37,184	96
Altoona	7	58,878	25	51,445	54	43,083	28	38,118	4	35,190	118
Beaver	1	nd	8	54,540	14	46,225	7	36,589	7	25,593	37
Berks	3	nd	11	54,597	39	46,468	13	35,637	10	40,627	76
Delaware County	11	66,581	16	53,352	17	46,902	6	46,390	14	34,650	64
DuBois	3	nd	9	51,582	15	42,359	15	39,606	1	nd	43
Erie	13	69,799	35	65,284	45	51,092	11	49,130	63	39,874	167
Fayette	3	nd	17	53,479	6	43,090	6	38,052	17	34,405	49
Great Valley	2	nd	10	70,454	17	56,451	1	nd	4	50,861	34
Harrisburg	18	82,333	52	62,111	53	50,064	14	40,203	6	35,908	143
Hazleton	3	nd	8	51,798	13	44,329	20	36,405	6	34,183	50
Lehigh Valley	3	nd	7	50,513	7	45,954	2	nd	7	35,617	26
McKeesport	6	67,543	7	50,349	10	45,010	12	39,764	2	nd	37
Mont Alto	3	nd	4	50,661	16	43,669	32	38,467	8	29,605	63
New Kensington	1	nd	11	53,051	11	48,808	10	43,198	3	nd	36
Schuylkill	5	67,937	6	53,296	17	46,666	15	37,837	2	nd	45
Shenango	2	nd	4	51,682	12	44,943	12	41,445	3	nd	33
Wilkes-Barre	2	nd	7	53,709	14	47,135	12	38,110	3	nd	38
Worthington Scranton	2	nd	13	54,159	21	48,284	21	44,068	3	nd	60
York	5	65,642	17	52,185	14	48,423	14	32,151	10	37,107	60
Commonwealth College-Central Office	0	--	0	--	0	--	1	nd	0	--	1
Total	103		290		419		286		178		1,276
Dickinson School of Law	16	98,518	2	nd	4	73,433	5	49,482	6	41,818	33
Total	16		2		4		5		6		33
Sub-total	847	85,524	829	58,894	908	48,820	530	37,486	915	42,215	4,029
College of Medicine at Hershey	129	115,164	124	86,690	210	70,005	18	34,752	34	35,254	515
Total	129		124		210		18		34		515
Grand total	976	89,442	953	62,511	1,118	52,799	548	37,396	949	41,965	4,544

nd. No data given in ranks having 3 or fewer faculty.

SOURCE: Data provided by The Pennsylvania State University.

THE PENNSYLVANIA STATE UNIVERSITY
NUMBER AND AVERAGE SALARIES OF FULL-TIME STAFF
BY CLASSIFICATION AND ACADEMIC/ADMINISTRATIVE UNIT
1999-00

Academic/administrative unit	Executive/ administrative/ managerial		Other professional non-faculty		Clerical/secretarial		Technical, skilled, service and other		Total number
	Number	Average salary	Number	Average salary	Number	Average salary	Number	Average salary	
University Park Colleges:									
College of Agricultural Sciences	38	\$94,003	450	\$39,829	144	\$27,309	286	\$27,086	918
College of Arts & Architecture	9	101,008	24	34,567	27	27,920	9	32,522	69
Smeal College of Business Administration	11	127,338	59	35,957	36	24,736	4	26,469	110
College of Communications	2	nd	19	36,897	8	24,745	4	23,514	33
College of Earth & Mineral Sciences	10	123,450	33	40,073	42	27,490	24	33,183	109
College of Education	8	86,044	23	34,717	51	27,252	7	23,576	89
College of Engineering	31	116,891	85	43,232	109	26,441	45	35,805	270
College of Health & Human Development	15	98,353	32	35,993	72	27,481	40	26,780	159
School of Information Science & Technology	3	nd	6	34,006	6	24,337	0	--	15
College of The Liberal Arts	22	106,293	86	37,009	76	24,776	16	27,570	200
Eberly College of Science	13	123,708	50	39,591	81	26,164	60	31,048	204
Total	162		867		652		495		2,176
Academic Support Units:									
Computer & Information Systems	39	84,273	271	43,786	39	28,344	22	31,214	371
Enrollment Management & Administration	20	62,779	77	35,787	81	26,031	0	--	178
Graduate School	4	66,423	7	41,784	16	25,903	0	--	27
International Programs	3	nd	19	34,657	9	24,952	0	--	31
Research	59	80,426	349	56,834	144	27,353	198	34,180	750
Schreyer Honors College	1	nd	0	--	0	--	0	--	1
Undergraduate Education	20	62,485	48	36,666	26	28,315	4	28,342	98
University Arts Services	3	nd	19	33,460	8	27,675	2	nd	32
University Libraries	10	78,388	46	37,235	141	26,191	36	33,372	233
University Outreach	29	70,028	147	37,000	103	25,356	42	34,195	321
Total	188		983		567		304		2,042
Administrative Support Units:									
Development & Alumni Relations	49	66,881	89	36,818	74	23,951	4	30,579	216
Educational Equity	5	56,335	12	37,288	5	30,381	1	nd	23
Finance & Business	68	73,472	209	39,455	196	26,600	265	29,421	738
Finance & Business-Housing & Foods	17	57,866	68	37,287	62	24,589	461	25,557	608
Finance & Business-Physical Plant	32	64,066	100	43,866	49	26,114	750	31,399	931
General & Academic Administration	17	88,305	26	43,560	26	29,585	1	nd	70
Intercollegiate Athletics	12	79,195	77	36,157	54	26,665	44	33,265	187
Student Affairs	34	62,166	111	39,258	87	23,423	53	24,983	285
University Relations	11	64,099	24	36,977	10	23,989	2	nd	47
Total	245		716		563		1,581		3,105

Other Penn State Locations:

Abington	9	64,989	31	37,783	37	25,747	49	28,289	126
Altoona	10	57,339	47	33,571	50	24,588	73	28,109	180
Beaver	7	59,382	20	33,056	16	26,253	29	26,742	72
Berks	8	63,526	29	34,949	25	24,902	47	28,014	109
Delaware County	4	72,303	24	38,055	17	26,728	25	27,324	70
DuBois	5	63,254	16	35,171	14	26,796	14	27,651	49
Erie	18	80,907	60	36,008	50	24,938	99	28,046	227
Fayette	4	69,288	13	36,199	16	27,616	12	27,927	45
Great Valley	5	80,490	21	40,457	31	26,834	12	29,529	69
Harrisburg	17	83,536	60	37,511	66	26,685	72	30,654	215
Hazleton	6	61,768	18	35,920	14	26,348	40	27,572	78
Lehigh Valley	2	nd	15	33,125	12	25,257	7	27,675	36
McKeesport	5	61,095	21	38,454	16	26,194	24	28,198	66
Mont Alto	6	60,778	18	36,491	20	23,478	37	27,472	81
New Kensington	4	71,004	12	32,109	12	25,764	13	27,753	41
Schuylkill	4	49,788	10	35,456	12	27,097	21	29,355	47
Shenango	5	61,516	8	39,394	14	25,282	16	28,344	43
Wilkes-Barre	6	63,806	15	32,621	17	23,403	14	27,472	52
Worthington Scranton	5	73,024	15	36,155	17	26,064	13	29,298	50
York	6	65,050	24	35,307	21	25,536	14	27,465	65
Commonwealth College-Central Office	7	77,727	11	45,364	10	29,794	0	--	28
Total	143		488		487		631		1,749
Dickinson School of Law	9	100,044	17	42,007	25	25,696	12	28,409	63
Total	9		17		25		12		63
Sub-total	747	79,379	3,071	40,796	2,294	26,161	3,023	29,376	9,135
College of Medicine at Hershey	42	125,836	174	36,276	99	26,343	189	27,408	504
Total	42		174		99		189		504
Grand total	789	81,852	3,245	40,554	2,393	26,169	3,212	29,260	9,639

nd. No data given in classifications having 3 or fewer staff.

SOURCE: Data provided by The Pennsylvania State University.

UNIVERSITY OF PITTSBURGH
NUMBER AND AVERAGE SALARIES OF FULL-TIME FACULTY
BY RANK AND ACADEMIC/ADMINISTRATIVE UNIT
1999-00

Academic/administrative unit	Professor		Associate professor		Assistant professor		Instructor		Other		Total number
	Number	Average salary	Number	Average salary	Number	Average salary	Number	Average salary	Number	Average salary	
Senior Vice Chancellor & Provost:											
College of Arts & Sciences	0	--	0	--	0	--	3	nd	1	nd	4
College of General Studies	0	--	0	--	0	--	0	--	0	--	0
Education-University Service Programs	0	--	0	--	0	--	12	\$32,037	0	--	12
Faculty of Arts & Sciences -Dean's Office	3	nd	2	nd	0	--	0	--	1	nd	6
Faculty of Arts & Sciences -Humanities	75	\$78,950	73	\$48,984	27	\$40,369	16	26,192	31	\$29,860	222
Faculty of Arts & Sciences -Natural Sciences	97	80,383	55	55,283	56	43,721	7	30,072	95	26,225	310
Faculty of Arts & Sciences -Social Sciences	47	84,514	41	56,774	17	46,133	0	--	5	39,527	110
Graduate School of Public & International Affairs	17	89,767	10	74,197	7	47,245	0	--	1	nd	35
Katz Graduate School of Business	29	102,538	18	71,732	19	78,585	0	--	3	nd	69
Learning Research and Development Center	3	nd	1	nd	2	nd	0	--	27	41,828	33
School of Education	19	75,286	40	59,127	15	45,390	2	nd	35	33,176	111
School of Engineering	40	88,484	32	60,810	20	54,060	0	--	19	24,447	111
School of Information Sciences	6	73,563	13	64,977	11	54,317	0	--	0	--	30
School of Law	23	108,387	8	57,325	6	56,403	1	nd	7	38,454	45
School of Social Work	9	78,976	9	63,809	6	48,201	1	nd	4	51,409	29
Senior Vice Chancellor & Provost	0	--	0	--	0	--	0	--	8	42,620	8
University Center for International Studies	1	nd	0	--	0	--	0	--	8	39,560	9
University Center for Social & Urban Research	0	--	0	--	0	--	0	--	5	40,061	5
University Honors College	1	nd	0	--	0	--	0	--	1	nd	2
University Library System	0	--	0	--	0	--	0	--	59	35,109	59
University of Pittsburgh at Bradford	8	56,415	23	46,561	31	37,751	7	31,505	3	nd	72
University of Pittsburgh at Greensburg	9	57,743	24	46,162	24	36,585	7	31,142	4	30,636	68
University of Pittsburgh at Johnstown	17	59,431	59	48,072	31	36,594	18	34,119	11	45,692	136
University of Pittsburgh at Titusville	0	--	8	39,566	8	33,406	3	nd	3	nd	22
Total	404		416		280		77		331		1,508

Senior Vice Chancellor, Health Administration:											
Senior Vice Chancellor, Health Administration	0	--	1	nd	2	nd	0	--	1	nd	4
Total	0		1		2		0		1		4
Senior Vice Chancellor, Health Sciences:											
Graduate School of Public Health	27	96,808	28	70,078	51	48,781	2	nd	31	42,090	139
School of Dental Medicine	8	84,080	28	64,654	37	53,158	3	nd	8	69,047	84
School of Health & Rehabilitation Sciences	7	79,009	12	68,003	25	53,550	12	39,321	25	15,179	81
School of Nursing	4	72,172	10	56,273	21	48,565	30	45,573	9	33,971	74
School of Pharmacy	11	76,377	10	61,985	26	50,968	2	nd	11	49,568	60
Senior Vice Chancellor, Health Sciences	0	--	2	nd	0	--	0	--	20	38,923	22
Total	57		90		160		49		104		460
Sub-total	461	83,493	507	57,099	442	47,376	126	35,476	436	34,470	1,972
School of Medicine Division:											
School of Medicine	290	129,851	361	86,223	674	73,170	116	45,270	195	34,185	1,636
Total	290		361		674		116		195		1,636
Grand total	751	101,394	868	69,211	1,116	62,954	242	40,171	631	34,832	3,608

nd. No data given in ranks having 3 or fewer faculty.

SOURCE: Data provided by University of Pittsburgh.

UNIVERSITY OF PITTSBURGH
NUMBER AND AVERAGE SALARIES OF FULL-TIME STAFF
BY CLASSIFICATION AND ACADEMIC/ADMINISTRATIVE UNIT
1999-00

Academic/administrative unit	Executive/ administrative/ managerial		Other professional non-faculty		Clerical/secretarial		Technical, skilled, service and other		Total number
	Number	Average salary	Number	Average salary	Number	Average salary	Number	Average salary	
Chancellor:									
Athletics	6	\$95,606	74	\$45,296	23	\$19,962	2	nd	105
Chancellor	18	102,425	41	34,701	13	27,305	2	nd	74
General Counsel	8	98,418	1	nd	5	25,236	0	--	14
Secretary of the Board of Trustees	3	nd	2	nd	3	nd	0	--	8
Vice Chancellor, Institutional Advancement	35	69,743	45	33,516	22	21,292	0	--	102
Total	70		163		66		4		303
Executive Vice Chancellor:									
Associate Vice Chancellor, Business	17	64,656	95	33,575	110	16,942	228	\$27,014	450
Associate Vice Chancellor, Human Resources	14	71,255	42	27,037	10	18,536	18	15,639	84
Executive Vice Chancellor	1	nd	3	nd	1	nd	0	--	5
Facilities Management	7	79,056	55	36,977	11	20,759	338	29,147	411
Vice Chancellor, Budget & Controller	36	74,528	94	33,607	57	19,874	0	--	187
Total	75		289		189		584		1,137
Senior Vice Chancellor & Provost:									
College of Arts & Sciences	3	nd	44	30,436	11	17,008	0	--	58
College of General Studies	4	52,413	21	29,342	8	21,079	0	--	33
Computing Services & Systems Development	21	70,127	150	39,214	11	19,978	17	25,773	199
Education-University Service Programs	0	--	1	nd	5	20,489	0	--	6
Faculty of Arts & Sciences -Dean's Office	2	nd	13	31,058	4	19,008	0	--	19
Faculty of Arts & Sciences -Humanities	0	--	30	27,793	19	18,928	1	nd	50
Faculty of Arts & Sciences -Natural Sciences	5	58,362	139	26,760	37	20,459	20	30,527	201
Faculty of Arts & Sciences -Social Sciences	0	--	14	28,670	15	18,369	0	--	29
Graduate School of Public & International Affairs	2	nd	13	31,693	9	26,983	0	--	24
Katz Graduate School of Business	10	64,764	55	31,970	25	20,465	1	nd	91
Learning Research & Development Center	1	nd	30	33,821	10	22,444	0	--	41
School of Education	1	nd	32	30,342	14	23,012	4	15,212	51
School of Engineering	3	nd	42	34,357	17	20,107	7	28,172	69
School of Information Sciences	1	nd	14	32,538	7	24,298	1	nd	23
School of Law	5	47,636	18	27,387	18	21,407	0	--	41
School of Social Work	2	nd	11	35,441	6	28,422	0	--	19
Senior Vice Chancellor & Provost	63	93,243	109	31,707	73	19,325	12	21,475	257
Office of Summer Sessions	2	nd	2	nd	0	--	0	--	4
University Center for International Studies	6	47,498	24	30,347	7	19,824	0	--	37
University Center for Social & Urban Research	9	63,527	29	31,999	13	19,982	0	--	51
University Honors College	0	--	4	29,315	0	--	0	--	4
University Library System	2	nd	81	24,543	24	20,208	1	nd	108

University of Pittsburgh Bradford	7	66,252	48	30,011	22	20,957	12	27,513	89
University of Pittsburgh Greensburg	11	47,828	31	23,453	17	17,396	23	21,365	82
University of Pittsburgh Johnstown	4	61,692	68	33,713	52	19,070	72	22,566	196
University of Pittsburgh Titusville	3	nd	20	26,201	13	15,909	10	21,925	46
Vice Chancellor, Student Affairs	14	71,721	89	32,472	46	20,067	5	18,582	154
Total	181		1,132		483		186		1,982
Senior Vice Chancellor, Health Administration:									
Senior Vice Chancellor, Health Administration	1	nd	37	33,727	3	nd	20	18,509	61
Total	1		37		3		20		61
Senior Vice Chancellor, Health Sciences:									
Graduate School of Public Health	9	66,231	245	30,955	72	22,042	2	nd	328
School of Dental Medicine	2	nd	61	27,879	41	19,535	45	18,872	149
School of Health & Rehabilitation Sciences	1	nd	15	30,379	10	23,728	1	nd	27
School of Nursing	4	52,229	25	30,370	16	20,138	0	--	45
School of Pharmacy	1	nd	19	30,657	8	22,739	0	--	28
Senior Vice Chancellor, Health Sciences	6	122,030	15	28,109	8	18,655	0	--	29
Total	23		380		155		48		606
Sub-total	350	75,530	2,001	31,995	896	20,064	842	26,219	4,089
School of Medicine Division:									
School of Medicine	39	45,780	667	30,500	187	23,221	21	25,495	914
School of Medicine Division Administration	13	143,493	29	35,753	4	22,997	67	22,771	113
Pittsburgh Cancer Institute	1	nd	13	27,784	0	--	0	--	14
Total	53		709		191		88		1,041
Grand total	403	74,843	2,710	31,667	1,087	20,617	930	25,955	5,130

nd. No data given in classifications having 3 or fewer staff.

SOURCE: Data provided by University of Pittsburgh.

TEMPLE UNIVERSITY
NUMBER AND AVERAGE SALARIES OF FULL-TIME FACULTY
BY RANK AND ACADEMIC/ADMINISTRATIVE UNIT
1999-00

Academic/administrative unit	Professor		Associate professor		Assistant professor		Instructor		Other		Total number
	Number	Average salary	Number	Average salary	Number	Average salary	Number	Average salary	Number	Average salary	
Provost:											
Architecture Program/Landscape											
Architecture & Horticulture	0	--	5	\$57,442	3	nd	0	--	0	--	8
Center for Human Development	1	nd	0	--	0	--	0	--	0	--	1
Center for Public Policy	1	nd	0	--	0	--	0	--	0	--	1
College of Communication & Theater	20	\$87,133	17	63,087	6	\$48,556	0	--	0	--	43
College of Education	40	83,919	19	64,935	21	47,647	0	--	0	--	80
College of Engineering & Science	15	89,925	11	75,530	2	nd	0	--	0	--	28
College of Music	18	79,401	11	62,947	11	47,576	0	--	0	--	40
College of Social Administration	8	67,241	7	60,423	3	nd	0	--	0	--	18
Japan	4	64,960	0	--	0	--	0	--	0	--	4
Law School	35	116,744	12	88,192	4	52,139	0	--	0	--	51
Law School Library	0	--	1	nd	0	--	0	--	0	--	1
Liberal Arts	98	91,915	101	63,088	67	40,370	5	\$34,789	0	--	271
Music-Dance	6	75,476	2	nd	1	nd	0	--	0	--	9
School of Business & Management	49	104,334	53	78,968	16	67,742	6	60,374	0	--	124
Science & Technology	69	92,757	38	70,104	23	49,704	3	nd	0	--	133
Social Administration-Health Studies	5	80,947	4	62,424	2	nd	0	--	0	--	11
Tourism & Hospitality	5	76,677	0	--	0	--	1	nd	0	--	6
Tyler School of Art	28	78,572	12	59,635	10	41,848	0	--	0	--	50
Tyler-Architecture	4	80,291	2	nd	1	nd	0	--	0	--	7
Total	406		295		170		15		0		886
Vice President, Administration:											
Department of Bands	1	nd	0	--	0	--	0	--	0	--	1
Total	1		0		0		0		0		1
Vice President, Health Science Center:											
College of Allied Health Professions	11	84,791	21	62,442	28	54,041	1	nd	0	--	61
College of Pharmacy	8	86,925	8	76,538	8	62,891	0	--	0	--	24
Medical School	133	116,429	88	96,989	195	89,374	12	70,146	0	--	428
School of Dentistry	17	89,656	24	74,178	10	54,990	3	nd	0	--	54
School of Podiatry	4	84,634	7	60,973	8	61,100	3	nd	0	--	22
Total	173		148		249		19		0		589
Vice President, Students:											
Health Services	0	--	1	nd	0	--	0	--	0	--	1
Total	0		1		0		0		0		1
Sub-total ¹	443	91,320	349	68,589	216	48,721	19	48,313	0	--	1,027
Grand total	580	97,032	444	74,098	419	67,877	34	55,762	0	--	1,477

1. Excludes Medical School and School of Podiatry.
nd. No data given in ranks having 3 or fewer faculty.

SOURCE: Data provided by Temple University.

TEMPLE UNIVERSITY
NUMBER AND AVERAGE SALARIES OF FULL-TIME STAFF
BY CLASSIFICATION AND ACADEMIC/ADMINISTRATIVE UNIT
1999-00

Academic/administrative unit	Executive/ administrative/ managerial		Other professional non-faculty		Clerical/secretarial		Technical, skilled, service and other		Total number
	Number	Average salary	Number	Average salary	Number	Average salary	Number	Average salary	
President:									
Executive Office of President	3	nd	3	nd	1	nd	0	--	7
Faculty Fellows	0	--	1	nd	0	--	0	--	1
Internal Audit	5	\$77,039	6	\$48,386	0	--	0	--	11
Office of Campus Development	0	--	1	nd	0	--	0	--	1
University Counsel	1	nd	5	71,334	3	nd	0	--	9
University Secretary	0	--	1	nd	0	--	0	--	1
Total	9		17		4		0		30
Provost:									
Academic Resource Center	1	nd	5	30,603	1	nd	0	--	7
Ambler Campus Administration	7	58,523	12	32,030	18	\$26,876	2	nd	39
Architecture Program/Landscape									
Architecture & Horticulture	1	nd	1	nd	2	nd	2	nd	6
Blockson Collection	1	nd	2	nd	0	--	0	--	3
Center for Black Culture & History	1	nd	4	29,643	1	nd	0	--	6
Center for Human Development	5	57,386	49	31,001	5	23,013	1	nd	60
Center for Public Policy	15	69,068	33	35,212	9	26,504	0	--	57
Center for Social Policy	3	nd	11	30,090	4	26,307	1	nd	19
College of Communication & Theatre	3	nd	13	34,822	6	28,185	6	\$32,215	28
College of Education	5	73,674	14	31,950	23	25,107	0	--	42
College of Engineering & Science	3	nd	4	36,604	3	nd	3	nd	13
College of Music	9	54,646	5	29,541	3	nd	1	nd	18
College of Social Administration	7	68,424	7	37,084	7	23,842	0	--	21
Development Disability Center	5	69,110	14	33,862	2	nd	0	--	21
Evening & Student Support Services	0	--	1	nd	0	--	0	--	1
Executive MBA Program	1	nd	1	nd	0	--	0	--	2
Extension Services	1	nd	7	32,096	1	nd	0	--	9
Faculty Senate	0	--	1	nd	0	--	0	--	1
Graduate School Administration	1	nd	6	36,339	0	--	0	--	7
Harrisburg Campus	3	nd	4	28,782	2	nd	0	--	9
Health Science Center Academic Administration	1	nd	3	nd	0	--	0	--	4
International Law Program	1	nd	2	nd	0	--	0	--	3
Japan	0	--	2	nd	0	--	0	--	2
Law School	17	73,678	21	38,050	9	30,360	1	nd	48
Law School Library	3	nd	10	33,478	1	nd	0	--	14
Law School Trial Advocacy	1	nd	1	nd	0	--	0	--	2
Liberal Arts	15	61,761	44	28,974	55	25,987	4	30,133	118
Math Learning Center	0	--	1	nd	0	--	0	--	1
Military Science	0	--	0	--	1	nd	0	--	1
Music-Dance	0	--	2	nd	0	--	0	--	2

TEMPLE UNIVERSITY
NUMBER AND AVERAGE SALARIES OF FULL-TIME STAFF
BY CLASSIFICATION AND ACADEMIC/ADMINISTRATIVE UNIT 1999-00--(continued)

Academic/administrative unit	Executive/ administrative/ managerial		Other professional non-faculty		Clerical/secretarial		Technical, skilled, service and other		Total number
	Number	Average salary	Number	Average salary	Number	Average salary	Number	Average salary	
Provost--(continued):									
Paley Library	12	72,348	50	33,074	37	23,764	2	nd	101
Provost	2	nd	4	41,338	1	nd	0	--	7
Rome	1	nd	0	--	0	--	0	--	1
School of Business & Management	19	60,009	31	31,810	19	25,497	0	--	69
Science & Technology	10	56,122	16	33,253	18	27,010	16	32,190	60
Social Administration-Health Studies	0	--	2	nd	1	nd	0	--	3
Study Abroad	1	nd	3	nd	0	--	0	--	4
Temple Center City & Continuing Education	3	nd	4	32,393	1	nd	1	nd	9
Tourism & Hospitality	2	nd	1	nd	2	nd	0	--	5
TU Press-Administration	6	66,147	6	32,473	1	nd	1	nd	14
Tyler School of Art	8	45,212	5	30,547	12	21,816	2	nd	27
Tyler-Architecture	0	--	0	--	1	nd	0	--	1
University Honors	1	nd	0	--	1	nd	0	--	2
University Writing Center	1	nd	0	--	0	--	0	--	1
Vice Provost	6	81,980	1	nd	0	--	0	--	7
Vice Provost, Faculty	1	nd	1	nd	0	--	0	--	2
Vice Provost, Undergraduate Studies	5	64,546	9	38,035	0	--	0	--	14
Total	188		413		247		43		891
Vice President:									
Admissions	7	42,910	8	28,846	19	22,723	0	--	34
Director of Communications	3	nd	6	31,271	2	nd	0	--	11
Office of Marketing	1	nd	0	--	0	--	0	--	1
Office of Publications	2	nd	3	nd	1	nd	0	--	6
Student Academic Records	2	nd	1	nd	13	22,901	0	--	16
Student Financial Services	17	48,733	28	27,823	25	25,653	0	--	70
University Relations Administration	5	62,266	1	nd	3	nd	1	nd	10
WRTI Operations-Temple Radio Station	5	37,479	6	43,349	1	nd	0	--	12
Total	42		53		64		1		160
Vice President, Administration:									
Athletic Development	2	nd	1	nd	0	--	0	--	3
Athletic Medicine	1	nd	5	31,867	0	--	0	--	6
Athletics-Student Advising	0	--	4	32,172	0	--	0	--	4
Government Relations	0	--	0	--	1	nd	0	--	1
Intercollegiate Athletics	9	71,110	42	54,195	6	29,316	4	21,369	61
Office of Affirmative Action	1	nd	2	nd	1	nd	0	--	4
Vice President, Administration	1	nd	1	nd	2	nd	0	--	4
Total	14		55		10		4		83

Vice President, CFO & Treasurer:									
Associate Vice President, Budget & Planning	3	nd	2	nd	0	--	0	--	5
Associate Vice President, Business Services	3	nd	2	nd	0	--	0	--	5
Cash Operations	2	nd	3	nd	11	24,339	0	--	16
Comptroller-Administration	14	68,761	17	34,922	16	26,123	0	--	47
Duplicating Services Administration	1	nd	0	--	9	28,313	0	--	10
Executive Compensation	28	182,343	0	--	0	--	0	--	28
Human Resources	22	69,075	16	38,074	19	25,251	1	nd	58
Malpractice Insurance	0	--	2	nd	1	nd	0	--	3
Parking Services	4	44,633	4	28,150	4	26,343	0	--	12
Purchasing	3	nd	8	30,016	2	nd	0	--	13
Risk Management	1	nd	0	--	0	--	0	--	1
Staff Benefits Management	5	77,655	5	41,269	8	25,793	0	--	18
Sugarloaf Conference Center Administration	2	nd	0	--	0	--	0	--	2
Vice President, Financial Affairs & Treasurer	1	nd	1	nd	1	nd	0	--	3
Total	89		60		71		1		221
Vice President, Computer/Information:									
Computer Activity Administration	35	79,328	126	46,602	5	28,319	1	nd	167
Data Communications	0	--	4	41,047	0	--	0	--	4
Information Processing Center	1	nd	1	nd	0	--	0	--	2
Instructional Support Services	1	nd	0	--	0	--	3	nd	4
Measurement & Research Center	6	65,786	6	34,275	5	30,316	0	--	17
Secretarial Support Services	0	--	0	--	2	nd	0	--	2
Student Data Systems	1	nd	2	nd	0	--	0	--	3
Telephone & Telegraph	6	67,158	7	42,554	12	25,847	11	34,927	36
Vice President, Computer & Information Services	1	nd	0	--	1	nd	0	--	2
Voice Information Systems	1	nd	0	--	0	--	0	--	1
Total	52		146		25		15		238
Vice President, Development/Alumni Affairs:									
Alumni Offices-Administration	3	nd	0	--	5	23,818	0	--	8
Development Office	20	73,472	8	35,170	7	26,879	0	--	35
Special Events	1	nd	0	--	1	nd	0	--	2
Telefund	1	nd	0	--	0	--	0	--	1
Total	25		8		13		0		46
Vice President, Health Science Center:									
College of Allied Health Professions	2	nd	8	30,695	13	27,475	0	--	23
College of Pharmacy	4	71,698	5	33,202	10	27,450	2	nd	21
Environmental Health & Safety	2	nd	6	33,083	1	nd	3	nd	12
Health Science Center-Development	6	60,233	0	--	6	30,828	0	--	12
Health Science Center-Library	4	63,290	11	33,439	4	25,652	2	nd	21
Institute on Aging	1	nd	2	nd	1	nd	0	--	4
Medical School	109	64,248	224	43,402	337	28,629	78	31,483	748
School of Dentistry	10	67,143	16	33,702	43	24,296	32	25,316	101
School of Podiatry	14	67,473	12	31,875	27	26,279	14	27,990	67
Senior Vice President, Health Science Center	2	nd	1	nd	1	nd	0	--	4
Total	154		285		443		131		1,013

TEMPLE UNIVERSITY
NUMBER AND AVERAGE SALARIES OF FULL-TIME STAFF
BY CLASSIFICATION AND ACADEMIC/ADMINISTRATIVE UNIT 1999-00--(continued)

Academic/administrative unit	Executive/ administrative/ managerial		Other professional non-faculty		Clerical/secretarial		Technical, skilled, service and other		Total number
	Number	Average salary	Number	Average salary	Number	Average salary	Number	Average salary	
Vice President, Safety & Facilities:									
Campus Safety Services	4	63,725	2	nd	2	nd	188	28,527	196
Community Relations	1	nd	2	nd	0	--	0	--	3
Facilities Management-Health Science Center	5	62,373	4	47,091	3	nd	76	36,989	88
Facilities Management-Main Campus	25	64,694	10	42,274	13	23,961	334	28,950	382
Total	35		18		18		598		669
Vice President, Students:									
Career Services Administration	2	nd	5	32,485	3	nd	0	--	10
Co-curricular Services	4	36,296	4	31,853	2	nd	1	nd	11
Health Services	2	nd	12	48,096	3	nd	0	--	17
Recreation Services	3	nd	6	27,554	1	nd	0	--	10
Residence Hall Administration	6	48,044	12	30,292	8	25,681	40	25,642	66
Russell Conwell Center	7	45,224	12	30,384	4	24,061	0	--	23
Student Affairs Administration	1	nd	1	nd	1	nd	0	--	3
Student Publications Administration	0	--	1	nd	0	--	0	--	1
Student Support Services	6	43,726	12	42,801	5	25,694	0	--	23
Vice President, Students	3	nd	1	nd	0	--	0	--	4
Total	34		66		27		41		168
Sub-total ¹	514	71,847	872	36,939	553	25,723	740	29,563	2,679
Grand total	642	70,392	1,121	38,134	922	26,807	834	29,703	3,519

1. Excludes Medical School, School of Podiatry, Health Science Center-Library and Institute on Aging.
nd. No data given in classifications having 3 or fewer staff.

SOURCE: Data provided by Temple University.

II. ACTUAL REVENUES AND EXPENDITURES

Comparative summaries of actual operating revenues and expenditures, for general funds and auxiliary enterprises, are presented for 1998-99 and 1999-00. Operating expenditures, separated into salaries and wages, employee benefits, travel and other operating expenditures, are shown by academic and administrative unit for the two years. When reported, operating expenditures are also shown by expenditure type for these years. Academic and administrative units and expenditure types are defined by each university.

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LINCOLN UNIVERSITY
TOTAL UNIVERSITY GENERAL FUNDS OPERATING REVENUES AND EXPENDITURES
COMPARATIVE SUMMARY
1998-99 vs. 1999-00

Category	1998-99		1999-00		1998-99 vs. 1999-00	
	Amount	Percentage of grand total	Amount	Percentage of grand total	Amount change	Percentage change
Operating Revenues:						
Instructional:						
Tuition & Fees	\$13,536,018	42.2%	\$13,752,882	42.7%	\$216,864	1.6%
State Appropriations	11,032,000	34.4	11,358,000	35.3	326,000	3.0
Other	7,485,842	23.4	7,069,073	22.0	-416,769	-5.6
Grand total revenues	32,053,860	100.0	32,179,955	100.0	126,095	0.4
Operating Expenditures:						
Instructional:						
Salary & Wages	14,807,810	43.4	14,615,134	46.5	-192,676	-1.3
Employee Benefits	3,545,017	10.4	3,384,194	10.8	-160,823	-4.5
Travel	373,677	1.1	332,062	1.1	-41,615	-11.1
Other	15,365,040	45.1	13,063,787	41.6	-2,301,253	-15.0
Grand total expenditures	34,091,544	100.0	31,395,177	100.0	-2,696,367	-7.9

SOURCE: Data provided by Lincoln University.

LINCOLN UNIVERSITY
TOTAL UNIVERSITY GENERAL FUNDS DEPARTMENTAL EXPENDITURES
BY EXPENDITURE TYPE
1998-99 vs. 1999-00

Category	1998-99		1999-00		1998-99 vs. 1999-00	
	Amount	Percentage of grand total	Amount	Percentage of grand total	Amount change	Percentage change
Academic Support	\$1,822,666	5.3%	\$2,071,566	6.6%	\$248,900	13.7%
Administration & Institutional Support	7,178,190	21.1	5,503,197	17.5	-1,674,993	-23.3
Instruction	10,465,438	30.7	10,351,043	33.0	-114,395	-1.1
Sponsored Programs	4,120,288	12.1	3,614,906	11.5	-505,382	-12.3
Student Aid	6,489,994	19.0	5,688,058	18.1	-801,936	-12.4
Student Services	4,014,968	11.8	4,166,407	13.3	151,439	3.8
Grand total expenditures	34,091,544	100.0	31,395,177	100.0	-2,696,367	-7.9

SOURCE: Data provided by Lincoln University.

LINCOLN UNIVERSITY
TOTAL UNIVERSITY GENERAL FUNDS OPERATING EXPENDITURES
TRAVEL, SUBSISTENCE AND LODGING
BY ACADEMIC/ADMINISTRATIVE UNIT
1999-00

Academic/administrative unit	Amount	Academic/administrative unit	Amount
Academic Advising Center	\$73	Office of M.I.S.	\$2,206
Art	1,289	Office of Physical Plant	399
Assemblies & Chapel	916	Office of Public Information	82
Automobile & Trucking	3,127	Office of Purchasing	139
Basketball	8,229	Office of Registrar	269
Biology	3,177	Office of the President	8,574
Board of Trustees	5,450	Office of Vice President for Academic Affairs	1,919
Bowling	1,841	Office of Vice President for Enrollment Planning & Student Life	6,082
Cheerleaders	983	Office of Vice President for Fiscal Affairs	1,708
Chemistry	1,035	Office of Vice President For Planning & External Affairs	4,839
Commencement & Convocations	715	Personnel Office	1,762
Controller's Office	2,208	Physical & Health Education	891
Debating	1,470	Physics	86
Director of Student Activity	1,791	Political Science	50
Economics & Business	1,733	Psychology	3,602
Education	3,754	Public Safety & Security	155
English	1,873	Religion	652
Faculty Development	3,669	Research & Publications Committee	394
Founders Day	520	Residential Life & Student Conduct	3,670
Freshman Orientation	682	Soccer	1,369
General Administrative	1,177	Sociology	1,785
Health & Medical	48	Special Assistant to President-Giving	7,414
History	81	Student Development & Orientation	9,876
Honors Program	2,071	Student Government Association	7,415
Human Services	35,297	Tennis	2,347
IMC	1,276	Track & Cross Country	46,965
Institutional Research	1,107	University Programs	1,541
International Student Affairs	1,769	Urban Center	4,405
Language & Linguistics	1,999	Urban Center-Physical Plant	45
Language Assistants	100	WLUI Radio	453
Lecturers & Recitals	81	Women's Basketball	6,588
Library	267	Women's Volleyball	1,181
Mail & Duplication Office	116		
Mathematics	5,823	Sub-total	252,259
Music	1,827		
Office of Admissions	21,603	Sponsored Programs	79,803
Office of Alumni Relations	130		
Office of Financial Aid	4,089	Grand total	332,062

SOURCE: Data provided by Lincoln University.

LINCOLN UNIVERSITY
TOTAL UNIVERSITY AUXILIARY ENTERPRISES OPERATING REVENUES AND EXPENDITURES
COMPARATIVE SUMMARY
1998-99 vs. 1999-00

Category	<u>1998-99</u>		<u>1999-00</u>		<u>1998-99 vs. 1999-00</u>	
	Amount	Percentage of grand total	Amount	Percentage of grand total	Amount change	Percentage change
Operating Revenues:						
Grand total revenues	\$7,226,486	100.0%	\$6,840,198	100.0%	-\$386,288	-5.3%
Operating Expenditures:						
Grand total expenditures	5,678,729	100.0	5,690,010	100.0	11,281	0.2

SOURCE: Data provided by Lincoln University.

THE PENNSYLVANIA STATE UNIVERSITY
TOTAL UNIVERSITY GENERAL FUNDS OPERATING REVENUES AND EXPENDITURES
COMPARATIVE SUMMARY
1998-99 vs. 1999-00

Category	1998-99		1999-00		1998-99 vs. 1999-00	
	Amount	Percentage of grand total	Amount	Percentage of grand total	Amount change	Percentage change
Operating Revenues:						
Instructional:						
Tuition & Fees	\$490,754,639	50.1%	\$524,472,252	50.3%	\$33,717,613	6.9%
State Appropriations	285,543,000	29.2	300,238,000	28.8	14,695,000	5.1
Departmental Income	138,960,158	14.2	154,517,383	14.8	15,557,225	11.2
Other Operating Income	54,452,122	5.6	53,019,785	5.1	-1,432,337	-2.6
Sub-total ¹	969,709,919	99.1	1,032,247,420	99.0	62,537,501	6.4
Dickinson School of Law	9,242,635	0.9	9,940,729	1.0	698,094	7.6
Grand total revenues	978,952,554	100.0	1,042,188,149	100.0	63,235,595	6.5
Operating Expenditures:						
Instructional:						
Total Salaries & Wages	502,393,110	52.8	518,872,969	51.4	16,479,859	3.3
Employee Benefits ²	143,110,027	15.0	151,894,736	15.1	8,784,709	6.1
Travel	15,851,796	1.7	17,785,218	1.8	1,933,422	12.2
Other Operating Expenditures	280,345,994	29.5	309,924,768	30.7	29,578,774	10.6
Sub-total ¹	941,700,927	99.0	998,477,691	99.0	56,776,764	6.0
Dickinson School of Law	9,486,526	1.0	9,762,920	1.0	276,394	2.9
Grand total expenditures	951,187,453	100.0	1,008,240,611	100.0	57,053,158	6.0

1. Includes College of Medicine at Hershey; excludes Dickinson School of Law.

2. Includes employee benefits billed and employee benefits allocated to units.

SOURCE: Data provided by The Pennsylvania State University.

THE PENNSYLVANIA STATE UNIVERSITY
TOTAL UNIVERSITY GENERAL FUNDS OPERATING EXPENDITURES
BY ACADEMIC/ADMINISTRATIVE UNIT
1998-99

Academic/administrative unit	Total salaries and wages	Employee benefits ¹	Travel	Other operating expenditures	Total operating expenditures	Employee benefits: percentage of total salaries and wages	Travel: percentage of total operating expenditures
University Park Colleges:							
College of Agricultural Sciences	\$33,568,175	\$13,298,610 ^a	\$1,277,794	\$11,143,197	\$59,287,776	39.6% ^a	2.2%
College of Arts & Architecture	11,231,537	3,283,643	334,187	1,611,141	16,460,508	29.2	2.0
Smeal College of Business Administration	17,726,333	5,138,249	593,825	4,641,765	28,100,172	29.0	2.1
College of Communications	4,205,930	1,226,597	96,852	622,876	6,152,255	29.2	1.6
College of Earth & Mineral Sciences	14,221,874	4,136,422	253,893	3,607,083	22,219,272	29.1	1.1
College of Education	9,967,178	2,896,911	402,069	1,584,593	14,850,751	29.1	2.7
College of Engineering	31,230,711	8,871,756	849,158	7,274,409	48,226,034	28.4	1.8
College of Health & Human Development	18,428,103	5,306,827	535,889	3,560,775	27,831,594	28.8	1.9
School of Information Science & Technology	0	0	0	0	0	--	--
College of The Liberal Arts	36,700,017	10,766,449	889,023	3,544,404	51,899,893	29.3	1.7
Eberly College of Science	28,742,069	8,319,619	623,895	7,693,039	45,378,622	28.9	1.4
Total	206,021,927	63,245,083	5,856,585	45,283,282	320,406,877	30.7	1.8
Academic Support Units:							
Computer & Information Systems	15,418,271	4,290,906	451,772	17,885,481	38,046,430	27.8	1.2
Enrollment Management & Administration	6,648,201	1,757,629	231,770	16,132,191	24,769,791	26.4	0.9
Graduate School	2,512,428	718,343	96,986	3,567,644	6,895,401	28.6	1.4
International Programs	901,392	243,120	108,990	207,829	1,461,331	27.0	7.5
Research	9,873,617	2,812,196	452,588	4,741,645	17,880,046	28.5	2.5
Schreyer Honors College	276,794	78,431	21,036	231,067	607,328	28.3	3.5
Undergraduate Education	3,302,722	886,046	115,313	990,998	5,295,079	26.8	2.2
University Arts Services	1,483,634	371,022	76,346	1,764,433	3,695,435	25.0	2.1
University Libraries	10,828,833	2,902,588	155,902	12,379,587	26,266,910	26.8	0.6
University Outreach	18,139,142	4,875,917	1,116,334	13,912,388	38,043,781	26.9	2.9
Total	69,385,034	18,936,198	2,827,037	71,813,263	162,961,532	27.3	1.7
Administrative Support Units:							
Development & Alumni Relations	8,201,260	2,299,882	579,882	2,275,574	13,356,598	28.0	4.3
Educational Equity	991,604	263,221	38,565	434,365	1,727,755	26.5	2.2
Finance & Business	16,524,847	4,633,401	1,095,607	17,492,999	39,746,854	28.0	2.8
Finance & Business-Physical Plant	19,748,208	5,519,221	182,671	35,549,659	60,999,759	27.9	0.3
General & Academic Administration	8,383,686	2,473,515	395,271	1,468,208	12,720,680	29.5	3.1
Intercollegiate Athletics	1,561,733	335,083	175,030	987,949	3,059,795	21.5	5.7
Student Affairs	9,290,189	2,537,480	125,865	9,909,339	21,862,873	27.3	0.6
University Relations	1,889,214	543,778	64,731	674,071	3,171,794	28.8	2.0
Total	66,590,741	18,605,581	2,657,622	68,792,164	156,646,108	27.9	1.7

Other Penn State Locations:

Abington	9,883,165	2,745,873	230,327	4,267,967	17,127,332	27.8	1.3
Altoona	11,425,305	3,217,615	443,798	6,078,831	21,165,549	28.2	2.1
Beaver	3,482,957	993,489	113,639	1,172,443	5,762,528	28.5	2.0
Berks	6,271,229	1,773,710	171,906	2,292,536	10,509,381	28.3	1.6
Delaware County	5,803,505	1,619,114	116,944	1,607,052	9,146,615	27.9	1.3
DuBois	3,848,925	1,094,651	87,654	1,179,250	6,210,480	28.4	1.4
Erie	14,852,566	4,198,565	523,711	5,367,078	24,941,920	28.3	2.1
Fayette	3,830,918	1,090,211	58,535	907,801	5,887,465	28.5	1.0
Great Valley	6,477,286	1,798,398	207,151	4,615,773	13,098,608	27.8	1.6
Harrisburg	15,963,809	4,563,567	377,055	4,505,495	25,409,926	28.6	1.5
Hazleton	4,609,111	1,313,337	123,519	1,658,152	7,704,119	28.5	1.6
Lehigh Valley	2,682,029	769,617	125,019	821,710	4,398,375	28.7	2.8
McKeesport	3,691,509	1,039,269	48,117	881,041	5,659,936	28.2	0.9
Mont Alto	4,781,619	1,363,955	153,118	1,404,719	7,703,411	28.5	2.0
New Kensington	3,383,232	956,260	72,080	1,237,657	5,649,229	28.3	1.3
Schuylkill	3,810,593	1,081,264	72,347	1,360,148	6,324,352	28.4	1.1
Shenango	3,429,189	971,721	88,331	835,683	5,324,924	28.3	1.7
Wilkes-Barre	3,738,571	1,048,771	85,821	1,162,165	6,035,328	28.1	1.4
Worthington Scranton	5,060,786	1,445,822	124,989	1,347,831	7,979,428	28.6	1.6
York	5,822,879	1,640,220	137,376	1,976,776	9,577,251	28.2	1.4
Greater Pittsburgh	139,339	38,506	18,506	154,560	350,911	27.6	5.3
Commonwealth College-Central Office	1,474,492	427,811	102,982	1,240,111	3,245,396	29.0	3.2
Total	124,463,014	35,191,746	3,482,925	46,074,779	209,212,464	28.3	1.7
College of Medicine at Hershey	35,932,394	7,131,419	1,027,627	46,182,754	90,274,194	19.8	1.1
General Revenue	0	0	0	2,199,752	2,199,752	--	0.0
Sub-total	502,393,110	143,110,027	15,851,796	280,345,994	941,700,927	28.5	1.7
Dickinson School of Law	4,849,516	1,213,237	184,783	3,238,990	9,486,526	25.0	1.9
Grand total	507,242,626	144,323,264	16,036,579	283,584,984	951,187,453	28.5	1.7

1. Includes employee benefits billed and employee benefits allocated to units.

a. Includes allocated employee benefits for Agricultural Research and Cooperative Extension Personnel paid by Agricultural Federal Funds.

SOURCE: Data provided by The Pennsylvania State University.

THE PENNSYLVANIA STATE UNIVERSITY
TOTAL UNIVERSITY GENERAL FUNDS OPERATING EXPENDITURES
BY ACADEMIC/ADMINISTRATIVE UNIT
1999-00

Academic/administrative unit	Total salaries and wages	Employee benefits ¹	Travel	Other operating expenditures	Total operating expenditures	Employee benefits: percentage of total salaries and wages	Travel: percentage of total operating expenditures
University Park Colleges:							
College of Agricultural Sciences	\$34,643,280	\$13,624,627 ^a	\$1,430,232	\$16,777,438	\$66,475,577	39.3% ^a	2.2%
College of Arts & Architecture	11,754,913	3,413,784	306,144	1,780,112	17,254,953	29.0	1.8
Smeal College of Business Administration	18,711,685	5,347,012	930,901	3,970,019	28,959,617	28.6	3.2
College of Communications	4,340,451	1,259,557	107,527	530,861	6,238,396	29.0	1.7
College of Earth & Mineral Sciences	14,900,309	4,298,250	339,160	3,830,494	23,368,213	28.8	1.5
College of Education	10,487,614	3,048,511	484,396	2,092,131	16,112,652	29.1	3.0
College of Engineering	32,623,313	9,159,754	775,236	7,324,808	49,883,111	28.1	1.6
College of Health & Human Development	19,096,019	5,470,310	489,842	4,038,834	29,095,005	28.6	1.7
School of Information Science & Technology	11,500	3,383	0	4,688	19,571	29.4	0.0
College of The Liberal Arts	38,698,418	11,235,865	954,303	2,771,461	53,660,047	29.0	1.8
Eberly College of Science	29,780,603	8,535,284	739,252	7,546,109	46,601,248	28.7	1.6
Total	215,048,105	65,396,337	6,556,993	50,666,955	337,668,390	30.4	1.9
Academic Support Units:							
Computer & Information Systems	16,882,992	4,667,872	447,241	18,624,791	40,622,896	27.6	1.1
Enrollment Management & Administration	6,929,286	1,808,192	282,933	16,109,506	25,129,917	26.1	1.1
Graduate School	2,474,629	692,344	130,984	3,766,478	7,064,435	28.0	1.9
International Programs	739,192	213,717	166,646	177,973	1,297,528	28.9	12.8
Research	10,559,603	2,954,008	549,763	6,188,682	20,252,056	28.0	2.7
Schreyer Honors College	351,479	96,010	26,069	266,010	739,568	27.3	3.5
Undergraduate Education	3,403,039	901,655	125,715	1,215,966	5,646,375	26.5	2.2
University Arts Services	1,562,053	388,385	79,252	1,659,698	3,689,388	24.9	2.1
University Libraries	11,526,238	3,080,198	169,546	13,543,558	28,319,540	26.7	0.6
University Outreach	19,737,754	5,223,263	1,310,112	17,088,018	43,359,147	26.5	3.0
Total	74,166,265	20,025,644	3,288,261	78,640,680	176,120,850	27.0	1.9
Administrative Support Units:							
Development & Alumni Relations	8,828,331	2,489,604	659,066	1,874,067	13,851,068	28.2	4.8
Educational Equity	1,017,222	271,841	54,815	576,009	1,919,887	26.7	2.9
Finance & Business	18,624,609	5,179,903	1,183,822	18,510,642	43,498,976	27.8	2.7
Finance & Business-Physical Plant	10,359,835	4,954,221	149,383	48,627,521	64,090,960	47.8	0.2
General & Academic Administration	8,346,596	2,411,364	494,303	1,773,770	13,026,033	28.9	3.8
Intercollegiate Athletics	1,640,303	351,470	174,792	929,997	3,096,562	21.4	5.6
Student Affairs	9,991,013	2,685,962	144,524	13,174,196	25,995,695	26.9	0.6
University Relations	2,025,049	577,954	45,977	745,134	3,394,114	28.5	1.4
Total	60,832,958	18,922,319	2,906,682	86,211,336	168,873,295	31.1	1.7

Other Penn State Locations:

Abington	10,544,696	2,918,175	227,596	4,336,808	18,027,275	27.7	1.3
Altoona	12,223,798	3,416,393	451,308	5,498,002	21,589,501	27.9	2.1
Beaver	3,690,277	1,048,333	132,706	1,202,222	6,073,538	28.4	2.2
Berks	7,409,086	2,078,126	198,332	2,837,949	12,523,493	28.0	1.6
Delaware County	6,393,236	1,770,333	95,674	1,519,035	9,778,278	27.7	1.0
DuBois	4,154,704	1,168,912	123,768	1,352,608	6,799,992	28.1	1.8
Erie	16,284,120	4,554,581	590,316	6,229,175	27,658,192	28.0	2.1
Fayette	4,289,907	1,204,750	92,159	1,076,274	6,663,090	28.1	1.4
Great Valley	7,350,033	2,023,233	207,108	5,217,506	14,797,880	27.5	1.4
Harrisburg	16,707,917	4,728,264	421,628	5,838,097	27,695,906	28.3	1.5
Hazleton	4,798,242	1,352,191	155,987	2,016,310	8,322,730	28.2	1.9
Lehigh Valley	2,866,669	811,713	119,307	1,431,270	5,228,959	28.3	2.3
McKeesport	4,052,641	1,136,874	76,443	985,232	6,251,190	28.1	1.2
Mont Alto	5,246,059	1,485,092	153,991	1,693,623	8,578,765	28.3	1.8
New Kensington	3,850,378	1,066,733	79,682	1,423,335	6,420,128	27.7	1.2
Schuylkill	4,184,262	1,181,380	77,140	1,478,014	6,920,796	28.2	1.1
Shenango	3,555,837	1,001,534	113,178	900,884	5,571,433	28.2	2.0
Wilkes-Barre	3,764,413	1,045,958	78,624	888,335	5,777,330	27.8	1.4
Worthington Scranton	5,484,037	1,569,375	115,014	1,222,374	8,390,800	28.6	1.4
York	5,904,011	1,655,631	116,672	1,751,552	9,427,866	28.0	1.2
Greater Pittsburgh	0	0	0	0	0	--	--
Commonwealth College-Central Office	1,610,617	457,152	128,109	2,141,415	4,337,293	28.4	3.0
Total	134,364,940	37,674,733	3,754,742	51,040,020	226,834,435	28.0	1.7
College of Medicine at Hershey	34,460,701	9,875,703	1,278,540	40,707,211	86,322,155	28.7	1.5
General Revenue	0	0	0	2,658,566	2,658,566	--	0.0
Sub-total	518,872,969	151,894,736	17,785,218	309,924,768	998,477,691	29.3	1.8
Dickinson School of Law	4,987,337	1,182,061	184,905	3,408,617	9,762,920	23.7	1.9
Grand total	523,860,306	153,076,797	17,970,123	313,333,385	1,008,240,611	29.2	1.8

1. Includes employee benefits billed and employee benefits allocated to units.

a. Includes allocated employee benefits for Agricultural Research and Cooperative Extension Personnel paid by Agricultural Federal Funds.

SOURCE: Data provided by The Pennsylvania State University.

THE PENNSYLVANIA STATE UNIVERSITY
TOTAL UNIVERSITY GENERAL FUNDS DEPARTMENTAL ALLOTMENTS¹
BY EXPENDITURE TYPE
1998-99 vs. 1999-00

Category	1998-99		1999-00		1998-99 vs. 1999-00	
	Amount	Percentage of grand total	Amount	Percentage of grand total	Amount change	Percentage change
Books & Periodicals	\$13,911,983	4.6%	\$14,558,223	4.4%	\$646,240	4.6%
Communication Services	17,838,449	5.9	18,037,068	5.4	198,619	1.1
Conferences & Group Activities	12,512,264	4.2	12,660,222	3.8	147,958	1.2
Debt Service	793,700	0.3	737,700	0.2	-56,000	-7.1
Employee Benefits Billed	579,570	0.2	790,438	0.2	210,868	36.4
Equipment Budget	45,935,513	15.3	51,141,351	15.4	5,205,838	11.3
Freight Charges	109,176	a	188,422	0.1	79,246	72.6
Insurance & Interest	4,826,736	1.6	3,565,994	1.1	-1,260,742	-26.1
Legal Expense	4,713,782	1.6	4,086,672	1.2	-627,110	-13.3
Miscellaneous	10,580,975	3.5	15,729,397	4.7	5,148,422	48.7
Property Expense	4,542,958	1.5	4,803,454	1.5	260,496	5.7
Publications, Printing & Copying	12,808,780	4.3	13,442,570	4.1	633,790	4.9
Repairs, Alterations & Capital	48,279,176	16.1	61,516,544	18.5	13,237,368	27.4
Research Facilities	1,000,000	0.3	1,000,000	0.3	0	0.0
Student Aid	23,363,800	7.8	23,338,017	7.0	-25,783	-0.1
Supplies & Materials for Resale	5,122,426	1.7	5,153,745	1.6	31,319	0.6
Supplies, Materials & Services	52,384,047	17.5	57,867,370	17.4	5,483,323	10.5
Travel Expense	16,036,579	5.3	17,970,123	5.4	1,933,544	12.1
Utilities Purchased	24,861,219	8.3	25,506,636	7.7	645,417	2.6
Grand total ²	300,201,133	100.0	332,093,946	100.0	31,892,813	10.6

1. Includes employee benefits billed only, travel and other operating expenditures.

2. Includes College of Medicine at Hershey and Dickinson School of Law.

a. Rounds to less than 0.1 percent.

SOURCE: Data provided by The Pennsylvania State University.

THE PENNSYLVANIA STATE UNIVERSITY
TOTAL UNIVERSITY AUXILIARY ENTERPRISES OPERATING REVENUES AND EXPENDITURES
COMPARATIVE SUMMARY
1998-99 vs. 1999-00

Category	1998-99		1999-00		1998-99 vs. 1999-00	
	Amount	Percentage of grand total	Amount	Percentage of grand total	Amount change	Percentage change
Operating Revenues:						
Student Fees, Sales, etc.	\$194,454,438	100.0%	\$218,146,017	100.0%	\$23,691,579	12.2%
Grand total revenues ¹	194,454,438	100.0	218,146,017	100.0	23,691,579	12.2
Operating Expenditures:						
Total Salaries & Wages	44,757,334	23.6	46,976,235	22.3	2,218,901	5.0
Employee Benefits ²	12,939,284	6.8	13,038,967	6.2	99,683	0.8
Travel	5,264,237	2.8	5,620,477	2.7	356,240	6.8
Other Operating Expenditures	126,718,539	66.8	145,311,568	68.9	18,593,029	14.7
Grand total expenditures ¹	189,679,394	100.0	210,947,247	100.0	21,267,853	11.2

1. Includes College of Medicine at Hershey and Dickinson School of Law.

2. Includes employee benefits billed only.

SOURCE: Data provided by The Pennsylvania State University.

THE PENNSYLVANIA STATE UNIVERSITY
TOTAL UNIVERSITY AUXILIARY ENTERPRISES OPERATING EXPENDITURES
BY ACADEMIC/ADMINISTRATIVE UNIT
1998-99

Academic/administrative unit	Total salaries and wages	Employee benefits ¹	Travel	Other operating expenditures	Total operating expenditures	Employee benefits: percentage of total salaries and wages	Travel: percentage of total operating expenditures
Colleges:							
College of Agricultural Sciences	\$832,047	\$247,120	\$13,940	\$1,567,319	\$2,660,426	29.7%	0.5%
College of Medicine at Hershey	1,397,052	251,728	27,848	2,845,600	4,522,228	18.0	0.6
Dickinson School of Law	129,343	44,323	0	161,028	334,694	34.3	0.0
Total	2,358,442	543,171	41,788	4,573,947	7,517,348	23.0	0.6
Support Units:							
Computer & Information Systems	1,901,574	615,721	129,907	9,959,903	12,607,105	32.4	1.0
Finance & Business	29,855,519	8,386,970	361,935	91,734,987	130,339,411	28.1	0.3
Intercollegiate Athletics	8,888,117	2,827,667	4,682,596	17,863,048	34,261,428	31.8	13.7
Student Affairs	1,753,682	565,755	48,011	2,586,654	4,954,102	32.3	1.0
Total	42,398,892	12,396,113	5,222,449	122,144,592	182,162,046	29.2	2.9
Grand total	44,757,334	12,939,284	5,264,237	126,718,539	189,679,394	28.9	2.8

1. Includes employee benefits billed only.

SOURCE: Data provided by The Pennsylvania State University.

THE PENNSYLVANIA STATE UNIVERSITY
TOTAL UNIVERSITY AUXILIARY ENTERPRISES OPERATING EXPENDITURES
BY ACADEMIC/ADMINISTRATIVE UNIT
1999-00

Academic/administrative unit	Total salaries and wages	Employee benefits ¹	Travel	Other operating expenditures	Total operating expenditures	Employee benefits: percentage of total salaries and wages	Travel: percentage of total operating expenditures
Colleges:							
College of Agricultural Sciences	\$838,702	\$234,973	\$19,440	\$1,478,289	\$2,571,404	28.0%	0.8%
College of Medicine at Hershey	1,244,350	256,364	31,358	14,599,542	16,131,614	20.6	0.2
Dickinson School of Law	126,017	44,048	0	190,392	360,457	35.0	0.0
Total	2,209,069	535,385	50,798	16,268,223	19,063,475	24.2	0.3
Support Units:							
Computer & Information Systems	2,012,048	658,000	131,348	10,766,001	13,567,397	32.7	1.0
Finance & Business	31,519,556	8,204,512	278,362	96,977,984	136,980,414	26.0	0.2
Intercollegiate Athletics	9,417,384	3,025,544	5,131,780	18,573,872	36,148,580	32.1	14.2
Student Affairs	1,818,178	615,526	28,189	2,725,488	5,187,381	33.9	0.5
Total	44,767,166	12,503,582	5,569,679	129,043,345	191,883,772	27.9	2.9
Grand total	46,976,235	13,038,967	5,620,477	145,311,568	210,947,247	27.8	2.7

1. Includes employee benefits billed only.

SOURCE: Data provided by The Pennsylvania State University.

THE PENNSYLVANIA STATE UNIVERSITY
TOTAL UNIVERSITY AUXILIARY ENTERPRISES DEPARTMENTAL ALLOTMENTS¹
BY EXPENDITURE TYPE
1998-99 vs. 1999-00

Category	1998-99		1999-00		1998-99 vs. 1999-00	
	Amount	Percentage of grand total	Amount	Percentage of grand total	Amount change	Percentage change
Books & Periodicals	\$271,363	0.2%	\$450,924	0.3%	\$179,561	66.2%
Communication Services	9,774,916	6.7	9,707,429	5.9	-67,487	-0.7
Conferences & Group Activities	1,420,454	1.0	1,342,705	0.8	-77,749	-5.5
Debt Service	8,549,248	5.9	10,843,181	6.6	2,293,933	26.8
Deferred Maintenance	8,801,050	6.1	8,800,000	5.4	-1,050	a
Employee Benefits Billed	12,939,284	8.9	13,038,967	8.0	99,683	0.8
Equipment Budget	3,297,653	2.3	4,287,266	2.6	989,613	30.0
Freight Charges	4,149	a	3,628	a	-521	-12.6
Insurance & Interest	578,604	0.4	413,785	0.3	-164,819	-28.5
Legal Expense	81,040	0.1	253,675	0.2	172,635	213.0
Miscellaneous	18,819,589	13.0	21,220,522	12.9	2,400,933	12.8
Property Expense	2,990,439	2.1	3,177,682	1.9	187,243	6.3
Publications, Printing & Copying	1,726,485	1.2	1,559,381	1.0	-167,104	-9.7
Repairs, Alterations & Capital	19,270,293	13.3	19,336,400	11.8	66,107	0.3
Student Aid	4,175,362	2.9	4,293,022	2.6	117,660	2.8
Supplies & Materials For Resale	22,075,828	15.2	22,716,244	13.9	640,416	2.9
Supplies, Materials & Services	16,052,182	11.1	27,803,958	17.0	11,751,776	73.2
Travel Expense	5,264,237	3.6	5,620,477	3.4	356,240	6.8
Utilities Purchased	8,829,884	6.1	9,101,766	5.6	271,882	3.1
Grand total ²	144,922,060	100.0	163,971,012	100.0	19,048,952	13.1

1. Includes employee benefits billed only, travel and other operating expenditures.

2. Includes College of Medicine at Hershey and Dickinson School of Law.

a. Rounds to less than 0.1 percent.

SOURCE: Data provided by The Pennsylvania State University.

UNIVERSITY OF PITTSBURGH
TOTAL UNIVERSITY GENERAL FUNDS OPERATING REVENUES AND EXPENDITURES
COMPARATIVE SUMMARY
1998-99 vs. 1999-00

Category	1998-99		1999-00		1998-99 vs. 1999-00	
	Amount	Percentage of grand total	Amount	Percentage of grand total	Amount change	Percentage change
Operating Revenues:						
Instructional:						
Tuition & Fees	\$270,720,564	46.8%	\$280,745,787	46.4%	\$10,025,223	3.7%
State Appropriation	158,205,012	27.3	167,608,988	27.7	9,403,976	5.9
Total Operating Income	149,619,675	25.9	157,030,137	25.9	7,410,462	5.0
Grand total revenues	578,545,251	100.0	605,384,912	100.0	26,839,661	4.6
Operating Expenditures:						
Instructional:						
Total Salaries & Wages	267,052,479	46.2	270,167,853	44.5	3,115,374	1.2
Employee Benefits ¹	63,811,672	11.0	64,073,939	10.5	262,267	0.4
Travel ²	13,670,438	2.4	15,108,006	2.5	1,437,568	10.5
Other Operating Expenditures	234,018,738	40.4	258,239,608	42.5	24,220,870	10.3
Grand total expenditures	578,553,327	100.0	607,589,406	100.0	29,036,079	5.0

1. Includes fringe benefit recovery.
2. Includes travel and business expense.

SOURCE: Data provided by University of Pittsburgh.

UNIVERSITY OF PITTSBURGH
TOTAL UNIVERSITY GENERAL FUNDS OPERATING EXPENDITURES
BY ACADEMIC/ADMINISTRATIVE UNIT
1998-99

Academic/administrative unit	Total salaries and wages	Employee benefits	Travel ¹	Other operating expenditures	Total operating expenditures	Employee benefits: percentage of total salaries and wages	Travel: ¹ percentage of total operating expenditures
Chancellor:							
Athletics	\$4,861,831	\$1,460,341	\$3,179,926	\$10,859,641	\$20,361,739	30.0%	15.6%
Chancellor	3,986,894	1,088,263	304,896	1,288,340	6,668,393	27.3	4.6
General Counsel	834,175	275,990	17,262	504,461	1,631,888	33.1	1.1
Secretary of the Board of Trustees	387,200	106,546	49,439	309,828	853,013	27.5	5.8
Vice Chancellor, Institutional Advancement	4,116,294	1,162,555	197,765	605,412	6,082,026	28.2	3.3
Total	14,186,394	4,093,695	3,749,288	13,567,682	35,597,059	28.9	10.5
Executive Vice Chancellor:							
Associate Vice Chancellor, Business	6,302,361	1,882,417	247,853	1,121,181	9,553,812	29.9	2.6
Associate Vice Chancellor, Human Resources	1,671,870	484,869	46,657	-66,557	2,136,839	29.0	2.2
Executive Vice Chancellor	232,102	71,874	31,351	587,430	922,757	31.0	3.4
Facilities Management	13,770,445	4,122,298	219,435	13,745,143	31,857,321	29.9	0.7
Vice Chancellor, Budget & Controller	6,485,005	1,963,252	128,067	2,531,143	11,107,467	30.3	1.2
Total	28,461,783	8,524,710	673,363	17,918,340	55,578,196	30.0	1.2
General University: ²							
General University	1,844,984	-15,508,061 ^a	0	42,705,182	29,042,105	--	0.0
Total	1,844,984	-15,508,061	0	42,705,182	29,042,105	--	0.0
Senior Vice Chancellor & Provost:							
College of General Studies	1,845,710	588,610	19,560	936,598	3,390,478	31.9	0.6
Computing Services & Systems Development	9,217,453	2,662,579	205,555	1,640,606	13,726,193	28.9	1.5
Education-University Service Programs	1,066,414	296,440	34,744	440,506	1,838,104	27.8	1.9
Faculty of Arts & Sciences	50,914,586	16,497,143	1,379,608	21,961,466	90,752,803	32.4	1.5
Graduate School of Public & International Affairs	3,869,857	1,193,873	311,226	1,644,009	7,018,965	30.9	4.4
Katz Graduate School of Business	10,108,025	3,212,841	566,323	3,315,489	17,202,678	31.8	3.3
Learning Research & Development Center	1,455,290	406,965	196,999	860,272	2,919,526	28.0	6.7
School of Education	7,746,538	2,433,869	157,206	2,731,480	13,069,093	31.4	1.2
School of Engineering	10,358,905	3,244,620	417,778	5,905,285	19,926,588	31.3	2.1
School of Information Sciences	2,968,749	960,671	139,681	1,689,002	5,758,103	32.4	2.4
School of Law	4,735,117	1,520,751	240,109	2,233,299	8,729,276	32.1	2.8
School of Social Work	3,031,732	976,189	159,561	1,133,576	5,301,058	32.2	3.0
Senior Vice Chancellor & Provost	11,246,149	2,955,345	756,441	17,338,003	32,295,938	26.3	2.3
Summer Sessions	2,667,178	839,345	12,780	81,920	3,601,223	31.5	0.4
University Center for International Studies	1,654,505	497,942	324,204	1,899,415	4,376,066	30.1	7.4
University Center for Social & Urban Research	489,882	146,909	16,950	412,575	1,066,316	30.0	1.6
University Honors College	413,527	106,079	9,737	14,358	543,701	25.7	1.8
University Library System	5,619,162	1,601,416	104,867	6,968,607	14,294,052	28.5	0.7

University of Pittsburgh at Bradford	5,779,860	1,805,340	389,062	3,493,773	11,468,035	31.2	3.4
University of Pittsburgh at Johnstown	11,593,656	3,613,544	351,341	4,169,088	19,727,629	31.2	1.8
University of Pittsburgh at Greensburg	5,025,214	1,574,344	201,835	1,488,816	8,290,209	31.3	2.4
University of Pittsburgh at Titusville	1,883,769	582,767	71,338	1,087,713	3,625,587	30.9	2.0
Vice Chancellor, Student Affairs	3,951,830	1,060,990	210,097	2,366,129	7,589,046	26.8	2.8
Total	157,643,108	48,778,572	6,277,002	83,811,985	296,510,667	30.9	2.1
Senior Vice Chancellor, Health Administration:							
Senior Vice Chancellor, Health Administration	2,157,028	670,015	40,332	-1,474,044	1,393,331	31.1	2.9
Total	2,157,028	670,015	40,332	-1,474,044	1,393,331	31.1	2.9
Senior Vice Chancellor, Health Sciences:							
Graduate School of Public Health	3,615,511	1,133,196	174,884	2,721,604	7,645,195	31.3	2.3
Nursing & Public Health	0	0	0	4,535	4,535	--	0.0
School of Dental Medicine	8,058,734	2,449,467	155,379	3,665,982	14,329,562	30.4	1.1
School of Health & Rehabilitation Sciences	2,666,022	872,659	134,225	1,303,256	4,976,162	32.7	2.7
School of Nursing	4,425,396	1,399,644	91,256	956,313	6,872,609	31.6	1.3
School of Pharmacy	2,656,902	854,880	104,142	387,818	4,003,742	32.2	2.6
Senior Vice Chancellor, Health Sciences	3,527,166	922,487	256,643	731,393	5,437,689	26.2	4.7
Total	24,949,731	7,632,333	916,529	9,770,901	43,269,494	30.6	2.1
University of Pittsburgh Applied Research Center:							
University of Pittsburgh Applied Research Center	0	0	8,284	6,998,500	7,006,784	--	0.1
Total	0	0	8,284	6,998,500	7,006,784	--	0.1
School of Medicine Division:							
Pittsburgh Cancer Institute	3,972,445	1,034,169	536,120	4,467,586	10,010,320	26.0	5.4
School of Medicine	21,370,963	5,172,265	1,081,455	29,955,256	57,579,939	24.2	1.9
School of Medicine Division Administration	5,737,748	1,894,940	105,347	8,745,471	16,483,506	33.0	0.6
Western Psychiatric Institute & Clinic	6,728,295	1,519,034	282,718	17,551,879	26,081,926	22.6	1.1
Total	37,809,451	9,620,408	2,005,640	60,720,192	110,155,691	25.4	1.8
Grand total	267,052,479	63,811,672 ^a	13,670,438	234,018,738	578,553,327	23.9 ^a	2.4

1. Includes travel and business expense.

2. General University contains all the educational and general activities of the university that are not attributable to any other academic/administrative unit (responsibility center) on a direct basis.

a. Includes fringe benefits recovery.

SOURCE: Data provided by University of Pittsburgh.

UNIVERSITY OF PITTSBURGH
TOTAL UNIVERSITY GENERAL FUNDS OPERATING EXPENDITURES
BY ACADEMIC/ADMINISTRATIVE UNIT
1999-00

Academic/administrative unit	Total salaries and wages	Employee benefits	Travel ¹	Other operating expenditures	Total operating expenditures	Employee benefits: percentage of total salaries and wages	Travel: ¹ percentage of total operating expenditures
Chancellor:							
Athletics	\$5,161,991	\$1,529,275	\$3,437,058	\$11,379,864	\$21,508,188	29.6%	16.0%
Chancellor	4,344,230	1,179,316	362,330	1,204,705	7,090,581	27.1	5.1
General Counsel	865,002	260,012	18,564	722,497	1,866,075	30.1	1.0
Secretary of the Board of Trustees	413,089	113,909	63,254	348,330	938,582	27.6	0.1
Vice Chancellor, Institutional Advancement	4,355,813	1,225,052	332,579	956,507	6,869,951	28.1	4.8
Total	15,140,125	4,307,564	4,213,785	14,611,903	38,273,377	28.5	11.0
Executive Vice Chancellor:							
Associate Vice Chancellor, Business	6,530,199	1,935,322	264,991	863,439	9,593,951	29.6	2.8
Associate Vice Chancellor, Human Resources	1,661,659	484,964	51,331	-50,895	2,147,059	29.2	2.4
Executive Vice Chancellor	1,023,034	256,820	71,246	1,205,103	2,556,203	25.1	2.8
Facilities Management	14,025,039	4,086,750	197,006	13,907,284	32,216,079	29.1	0.6
Vice Chancellor, Budget & Controller	6,745,570	1,982,474	185,289	1,913,776	10,827,109	29.4	1.7
Total	29,985,501	8,746,330	769,863	17,838,707	57,340,401	29.2	1.3
General University:²							
General University	785,929	-20,518,065 ^a	0	48,207,301	28,475,165	--	0.0
Total	785,929	-20,518,065	0	48,207,301	28,475,165	--	0.0
Senior Vice Chancellor & Provost:							
College of General Studies	1,852,739	639,320	30,361	869,354	3,391,774	34.5	0.9
Computing Services & Systems Development	9,136,463	2,552,399	362,852	785,757	12,837,471	27.9	2.8
Education-University Service Programs	1,086,562	335,400	20,330	454,942	1,897,234	30.9	1.1
Faculty of Arts & Sciences	51,167,834	18,529,776	1,618,797	24,659,746	95,976,153	36.2	1.7
Graduate School of Public & International Affairs	4,039,404	1,324,383	249,819	1,249,870	6,863,476	32.8	3.6
Katz Graduate School of Business	10,985,055	3,726,557	594,325	4,780,370	20,086,307	33.9	3.0
Learning Research & Development Center	1,401,887	446,053	220,965	896,017	2,964,922	31.8	7.5
School of Education	7,659,452	2,518,652	176,593	2,909,186	13,263,883	32.9	1.3
School of Engineering	10,377,448	3,586,696	453,787	6,562,114	20,980,045	34.6	2.2
School of Information Sciences	3,278,043	1,166,128	168,473	2,194,914	6,807,558	35.6	2.5
School of Law	4,707,503	1,659,500	252,578	2,906,385	9,525,966	35.3	2.7
School of Social Work	2,826,933	973,566	140,817	1,125,167	5,066,483	34.4	2.8
Senior Vice Chancellor & Provost	12,062,879	3,237,148	927,376	21,669,140	37,896,543	26.8	2.4
Summer Sessions	2,586,063	994,249	21,475	172,046	3,773,833	38.4	0.6
University Center for International Studies	1,724,675	513,028	303,118	1,996,734	4,537,555	29.7	6.7
University Center for Social & Urban Research	539,692	176,804	41,124	501,396	1,259,016	32.8	3.3
University Honors College	359,590	111,707	36,194	144,109	651,600	31.1	5.6
University Library System	5,819,608	1,715,727	115,825	7,794,563	15,445,723	29.5	0.7

University of Pittsburgh at Bradford	5,793,685	1,910,486	371,004	3,529,564	11,604,739	33.0	3.2
University of Pittsburgh at Greensburg	5,447,374	1,792,695	206,411	1,308,774	8,755,254	32.9	2.4
University of Pittsburgh at Johnstown	11,374,126	3,673,752	374,296	4,610,140	20,032,314	32.3	1.9
University of Pittsburgh at Titusville	1,953,603	632,185	76,334	953,016	3,615,138	32.4	2.1
Vice Chancellor, Student Affairs	4,079,850	1,119,215	273,779	2,516,750	7,989,594	27.4	3.4
Total	160,260,468	53,335,426	7,036,633	94,590,054	315,222,581	33.3	2.2
Senior Vice Chancellor, Health Administration:							
Senior Vice Chancellor, Health Administration	2,663,796	789,628	67,849	-1,585,107	1,936,166	29.6	3.5
Total	2,663,796	789,628	67,849	-1,585,107	1,936,166	29.6	3.5
Senior Vice Chancellor, Health Sciences:							
Graduate School of Public Health	3,876,257	1,257,107	150,539	2,657,737	7,941,640	32.4	1.9
Nursing & Public Health	0	0	0	4,029	4,029	--	0.0
School of Dental Medicine	8,825,781	2,814,083	193,897	3,683,317	15,517,078	31.9	1.2
School of Health & Rehabilitation Sciences	3,165,519	1,117,560	113,176	1,108,398	5,504,653	35.3	2.1
School of Nursing	4,508,174	1,523,623	102,778	1,279,298	7,413,873	33.8	1.4
School of Pharmacy	2,903,408	999,338	67,055	291,861	4,261,662	34.4	1.6
Senior Vice Chancellor, Health Sciences	3,854,020	1,141,473	365,811	281,827	5,643,131	29.6	6.5
Total	27,133,159	8,853,184	993,256	9,306,467	46,286,066	32.6	2.1
University of Pittsburgh Applied Research Center:							
University of Pittsburgh Applied Research Center	0	0	15,431	7,203,027	7,218,458	--	0.2
Total	0	0	15,431	7,203,027	7,218,458	--	0.2
School of Medicine Division:							
Pittsburgh Cancer Institute	4,161,417	1,081,426	242,913	7,560,056	13,045,812	26.0	1.9
School of Medicine	16,585,833	3,815,701	1,579,030	37,731,746	59,712,310	23.0	2.6
School of Medicine Division Administration	6,593,553	2,160,446	140,515	2,405,966	11,300,480	32.8	1.2
Western Psychiatric Institute & Clinic	6,858,072	1,502,299	48,731	20,369,488	28,778,590	21.9	0.2
Total	34,198,875	8,559,872	2,011,189	68,067,256	112,837,192	25.0	1.8
Grand total	270,167,853	64,073,939 ^a	15,108,006	258,239,608	607,589,406	23.7 ^a	2.5

1. Includes travel and business expense.

2. General University contains all the educational and general activities of the university that are not attributable to any other academic/administrative unit (responsibility center) on a direct basis.

a. Includes fringe benefit recovery.

SOURCE: Data provided by University of Pittsburgh.

UNIVERSITY OF PITTSBURGH
TOTAL UNIVERSITY AUXILIARY ENTERPRISES OPERATING REVENUES AND EXPENDITURES
COMPARATIVE SUMMARY
1998-99 vs. 1999-00

Category	1998-99		1999-00		1998-99 vs. 1999-00	
	Amount	Percentage of grand total	Amount	Percentage of grand total	Amount change	Percentage change
Operating Revenues:						
Student Fees, Sales, etc.	\$75,167,389	100.0%	\$79,446,615	100.0%	\$4,279,226	5.7%
Grand total revenues	75,167,389	100.0	79,446,615	100.0	4,279,226	5.7
Operating Expenditures:						
Total Salaries & Wages	10,877,197	14.5	10,666,778	13.4	-210,419	-1.9
Employee Benefits	3,087,265	4.1	2,967,100	3.7	-120,165	-3.9
Travel ¹	503,794	0.7	434,051	0.5	-69,743	-13.8
Other Operating Expenditures	60,604,544	80.7	65,351,992	82.3	4,747,448	7.8
Grand total expenditures	75,072,800	100.0	79,419,921	100.0	4,347,121	5.8

1. Includes travel and business expense.

SOURCE: Data provided by University of Pittsburgh.

UNIVERSITY OF PITTSBURGH
TOTAL UNIVERSITY AUXILIARY ENTERPRISES OPERATING EXPENDITURES
BY ACADEMIC/ADMINISTRATIVE UNIT
1998-99

Academic/administrative unit	Total salaries and wages	Employee benefits	Travel ¹	Other operating expenditures	Total operating expenditures	Employee benefits: percentage of total salaries and wages	Travel: ¹ percentage of total operating expenditures
University of Pittsburgh at Bradford:							
Book Stores	\$89,632	\$28,234	\$5,058	\$547,108	\$670,032	31.5%	0.8%
Food Service	64,353	19,701	756	1,105,756	1,190,566	30.6	0.1
Housing	276,896	77,948	26,987	1,108,653	1,490,484	28.2	1.8
Total	430,881	125,883	32,801	2,761,517	3,351,082	29.2	1.0
University of Pittsburgh at Greensburg:							
Book Stores	42,136	13,273	0	607,895	663,304	31.5	0.0
Food Service	37,271	11,740	0	747,785	796,796	31.5	0.0
Housing	92,565	28,677	1,535	775,825	898,602	31.0	0.2
Parking	0	0	0	18,225	18,225	--	0.0
Total	171,972	53,690	1,535	2,149,730	2,376,927	31.2	0.1
University of Pittsburgh at Johnstown:							
Book Stores	205,584	63,253	29	1,295,153	1,564,019	30.8	a
Food Service	6,832	2,152	270	2,970,822	2,980,076	31.5	a
Housing	1,227,538	310,557	110,495	4,555,656	6,204,246	25.3	1.8
Parking	48,431	10,674	12,017	46,023	117,145	22.0	10.3
Total	1,488,385	386,636	122,811	8,867,654	10,865,486	26.0	1.1
University of Pittsburgh at Oakland:							
Book Stores	1,675,850	470,297	10,895	11,772,192	13,929,234	28.1	0.1
Child Care Center	764,766	226,010	18,228	-2,679	1,006,325	29.6	1.8
Computer Learning Center	457,946	101,289	23,054	829,197	1,411,486	22.1	1.6
Copy Center	228,823	57,181	3,439	236,651	526,094	25.0	0.7
Food Service	381,220	104,803	76,180	13,611,785	14,173,988	27.5	0.5
Housing	3,737,002	1,123,340	15,244	14,188,891	19,064,477	30.1	0.1
Packages Plus	24,244	7,637	0	22,157	54,038	31.5	0.0
Parking	570,501	153,436	58,030	3,917,767	4,699,734	26.9	1.2
Property Management	545,994	159,642	15,107	1,438,145	2,158,888	29.2	0.7
Total	8,386,346	2,403,635	220,177	46,014,106	57,024,264	28.7	0.4
University of Pittsburgh at Titusville:							
Book Stores	27,630	8,139	0	187,506	223,275	29.5	0.0
Food Service	19,175	4,641	0	398,871	422,687	24.2	0.0
Housing	352,808	104,641	21,690	329,940	809,079	29.7	2.7
Total	399,613	117,421	21,690	916,317	1,455,041	29.4	1.5
Grand total	10,877,197	3,087,265	399,014	60,709,324	75,072,800	28.4	0.5

1. Includes travel and business expense.

a. Rounds to less than 0.1 percent.

SOURCE: Data provided by University of Pittsburgh.

UNIVERSITY OF PITTSBURGH
TOTAL UNIVERSITY AUXILIARY ENTERPRISES OPERATING EXPENDITURES
BY ACADEMIC/ADMINISTRATIVE UNIT
1999-00

Academic/administrative unit	Total salaries and wages	Employee benefits	Travel ¹	Other operating expenditures	Total operating expenditures	Employee benefits: percentage of total salaries and wages	Travel: ¹ percentage of total operating expenditures
University of Pittsburgh at Bradford:							
Book Stores	\$82,222	\$25,313	\$3,164	\$552,875	\$663,574	30.8%	0.5%
Food Service	41,249	11,087	596	1,037,712	1,090,644	26.9	0.1
Housing	306,664	86,406	23,575	1,017,733	1,434,378	28.2	1.6
Total	430,135	122,806	27,335	2,608,320	3,188,596	28.6	0.9
University of Pittsburgh at Greensburg:							
Book Stores	44,374	13,667	307	672,513	730,861	30.8	a
Food Service	37,891	11,671	2,571	865,576	917,709	30.8	0.3
Housing	149,028	45,401	3,907	1,055,092	1,253,428	30.5	0.3
Parking	0	0	0	21,205	21,205	--	0.0
Total	231,293	70,739	6,785	2,614,386	2,923,203	30.6	0.2
University of Pittsburgh at Johnstown:							
Book Stores	210,258	63,394	32	1,304,499	1,578,183	30.2	a
Food Service	20,036	5,140	278	3,049,238	3,074,692	25.7	a
Housing	20,036	5,140	278	3,049,238	3,074,692	25.7	a
Parking	58,699	10,489	2,594	46,840	118,622	17.9	2.2
Total	309,029	84,163	3,182	7,449,815	7,846,189	27.2	a
University of Pittsburgh at Oakland:							
Book Stores	1,573,879	426,534	13,240	11,910,183	13,923,836	27.1	0.1
Child Care Center	835,869	247,609	20,505	-63,507	1,040,476	29.6	2.0
Computer Learning Center	515,485	107,039	52,848	1,015,287	1,690,659	20.8	3.1
Copy Center	245,347	63,555	3,400	188,243	500,545	25.9	0.7
Food Service	312,398	90,093	128,056	15,088,129	15,618,676	28.8	0.8
Housing	312,398	90,093	128,056	15,088,129	15,618,676	28.8	0.8
Packages Plus	2,504	771	0	54,692	57,967	30.8	0.0
Parking	488,602	137,166	63,299	4,541,905	5,230,972	28.1	1.2
Property Management	489,359	141,822	13,159	2,292,766	2,937,106	29.0	0.4
Total	4,775,841	1,304,682	422,563	50,115,827	56,618,913	27.3	0.7
University of Pittsburgh at Titusville:							
Book Stores	32,131	9,700	91	204,385	246,307	30.2	0.0
Food Service	20,319	4,640	0	393,921	418,880	22.8	0.0
Housing	376,699	108,856	19,944	419,386	924,885	28.9	2.2
Total	429,149	123,196	20,035	1,017,692	1,590,072	28.7	1.3
Grand total	6,175,447	1,705,586	479,900	63,806,040	72,166,973	27.6	0.7

1. Includes travel and business expense.

a. Rounds to less than 0.1 percent.

SOURCE: Data provided by University of Pittsburgh.

TEMPLE UNIVERSITY
TOTAL UNIVERSITY GENERAL FUNDS OPERATING REVENUES AND EXPENDITURES
COMPARATIVE SUMMARY
1998-99 vs. 1999-00

Category	1998-99		1999-00		1998-99 vs. 1999-00	
	Amount	Percentage of grand total	Amount	Percentage of grand total	Amount change	Percentage change
Operating Revenues:						
Instructional:						
Tuition & Fees	\$210,930,542	52.4%	\$227,435,588	52.3%	\$16,505,046	7.8%
State Appropriations	159,487,000	39.6	169,288,000	38.9	9,801,000	6.1
Departmental Income	10,440,739	2.6	10,709,674	2.5	268,935	2.6
Other	21,974,974	5.5	27,196,857	6.3	5,221,883	23.8
Grand total revenues	402,833,255	100.0	434,630,119	100.0	31,796,864	7.9
Operating Expenditures:						
Instructional:						
Salaries & Wages	240,089,478	50.5	259,048,227	49.9	18,958,749	7.9
Employee Benefits	58,276,513 ^a	12.3	66,494,783 ^b	12.8	8,218,270	14.1
Travel ¹	3,417,190	0.7	3,704,348	0.7	287,158	8.4
Other	173,858,514	36.6	189,650,056	36.6	15,791,542	9.1
Grand total expenditures	475,641,695	100.0	518,897,414	100.0	43,255,719	9.1

1. Includes travel, subsistence and lodging.
- a. Includes fringe benefits recovery in the amount of \$76,882,203.
- b. Includes fringe benefits recovery in the amount of \$88,440,960.

SOURCE: Data provided by Temple University.

TEMPLE UNIVERSITY
TOTAL UNIVERSITY GENERAL FUNDS OPERATING EXPENDITURES
BY ACADEMIC/ADMINISTRATIVE UNIT¹
1998-99

Academic/administrative unit	Total salaries and wages	Employee benefits	Travel ²	Other operating expenditures	Total operating expenditures	Employee benefits: percentage of total salaries and wages	Travel: ² percentage of total operating expenditures
President	\$1,720,906	\$450,127	\$143,963	\$7,170,573	\$9,485,569	26.2%	1.5%
Provost	110,931,353	25,904,973	1,633,540	27,641,111	166,110,977	23.4	1.0
Vice President	7,361,801	1,510,577	197,374	27,077,553	36,147,305	20.5	0.5
Vice President, Administration	1,615,144	353,474	199,380	387,061	2,555,059	21.9	7.8
Vice President, CFO & Treasurer	13,326,297	3,690,094 ^a	48,014	85,989,085	103,053,490	27.7 ^a	0.2
Vice President, Computer/Information	12,145,660	3,017,229	104,665	10,354,762	25,622,316	24.8	0.4
Vice President, Development/Alumni Affairs	2,265,723	564,689	186,913	459,793	3,477,118	24.9	5.4
Vice President, Health Science Center	58,729,890	15,400,917	757,218	-2,472,837	72,415,188	26.2	1.0
Vice President, Safety & Facilities	26,412,603	6,297,285	19,761	14,196,284	46,925,933	23.8	b
Vice President, Students	5,580,101	1,087,148	126,362	3,903,098	10,696,709	19.5	1.2
Miscellaneous University	0	0	0	-847,969	-847,969	--	0.0
Grand total	240,089,478	58,276,513 ^a	3,417,190	173,858,514	475,641,695	12.3 ^a	0.9

1. Includes larger academic/administrative units only. Details for smaller units are available upon request from the Joint State Government Commission.

2. Includes travel, subsistence and lodging.

a. Includes fringe benefits recovery in the amount of \$76,882,203.

b. Rounds to less than 0.1 percent.

SOURCE: Data provided by Temple University.

TEMPLE UNIVERSITY
TOTAL UNIVERSITY GENERAL FUNDS OPERATING EXPENDITURES
BY ACADEMIC/ADMINISTRATIVE UNIT¹
1999-00

Academic/administrative unit	Total salaries and wages	Employee benefits	Travel ²	Other operating expenditures	Total operating expenditures	Employee benefits: percentage of total salaries and wages	Travel: ² percentage of total operating expenditures
President	\$2,077,596	\$584,754	\$220,382	\$7,766,191	\$10,648,923	28.1%	2.1%
Provost	118,044,556	29,636,173	1,919,432	27,791,109	177,391,270	25.1	1.1
Senior Vice President	0	0	0	243,299	243,299	--	0.0
Vice President	7,931,992	1,721,032	120,284	28,993,037	38,766,345	21.7	0.3
Vice President, Administration	1,447,964	375,049	82,759	893,285	2,799,057	25.9	3.0
Vice President, CFO & Treasurer	19,837,970	4,234,203 ^a	51,450	98,992,786	34,675,449	21.3 ^a	0.1
Vice President, Computer/Information	14,210,920	3,874,482	107,113	15,009,777	33,202,292	27.3	0.3
Vice President, Development/Alumni Affairs	2,618,403	718,446	243,135	1,160,242	4,740,226	27.4	5.1
Vice President, Health Science Center	59,521,410	17,035,211	815,645	-9,807,134	67,565,132	28.6	1.2
Vice President, Safety & Facilities	27,362,961	7,022,371	20,716	14,740,573	49,146,621	25.7	b
Vice President, Students	5,994,455	1,293,062	123,432	4,100,479	11,511,428	21.6	1.1
Miscellaneous University	0	0	0	-233,588	-233,588	--	0.0
Grand total	259,048,227	66,494,783 ^a	3,704,348	189,650,056	430,456,454	-8.5 ^a	0.9

1. Includes larger academic/administrative units only. Details for smaller units are available upon request from the Joint State Government Commission.

2. Includes travel, subsistence and lodging.

a. Includes fringe benefits recovery in the amount of \$88,440,960.

b. Rounds to less than 0.1 percent.

SOURCE: Data provided by Temple University.

TEMPLE UNIVERSITY
 TOTAL UNIVERSITY AUXILIARY ENTERPRISES OPERATING REVENUES AND EXPENDITURES
 COMPARATIVE SUMMARY
 1998-99 vs. 1999-00

Category	1998-99		1999-00		1998-99 vs. 1999-00	
	Amount	Percentage of grand total	Amount	Percentage of grand total	Amount change	Percentage change
Operating Revenues:						
Departmental Income	\$104,225,344	100.0%	\$115,493,438	100.0%	\$11,268,094	10.8%
Grand total revenues	104,225,344	100.0	115,493,438	100.0	11,268,094	10.8
Operating Expenditures:						
Total Salaries & Wages	56,841,716	49.8	60,412,505	46.7	3,570,789	6.3
Employee Benefits	12,210,772	10.7	14,016,503	10.8	1,805,731	14.8
Travel ¹	714,377	0.6	549,553	0.4	-164,824	-23.1
Other Operating Expenditures	44,321,810	38.8	54,255,471	42.0	9,933,661	22.4
Grand total expenditures	114,088,675	100.0	129,234,032	100.0	15,145,357	13.3

1. Includes travel, subsistence and lodging.

SOURCE: Data provided by Temple University.

TEMPLE UNIVERSITY
TOTAL UNIVERSITY AUXILIARY ENTERPRISES OPERATING EXPENDITURES
BY ACADEMIC/ADMINISTRATIVE UNIT
1998-99

Academic/administrative unit	Total salaries and wages	Employee benefits	Travel ¹	Other operating expenditures	Total operating expenditures	Employee benefits: percentage of total salaries and wages	Travel: ¹ percentage of total operating expenditures
Provost:							
TU Press-Administration	\$882,620	\$191,013	\$31,852	\$2,471,078	\$3,576,563	21.6%	0.9%
Total	882,620	191,013	31,852	2,471,078	3,576,563	21.6	0.9
Vice President, Administration:							
Intercollegiate Athletics	3,572,001	905,175	222,639	5,286,034	9,985,849	25.3	2.2
Total	3,572,001	905,175	222,639	5,286,034	9,985,849	25.3	2.2
Vice President, CFO & Treasurer:							
Bookstore	0	0	23	115,652	115,675	--	a
Duplicating Services-Administration	390,177	92,690	3,305	-285,337	200,835	23.8	1.6
Hospital Parking	242,503	68,386	100	-294,200	16,789	28.2	0.6
Other Auxiliaries	0	0	0	19,494	19,494	--	0.0
Park Mall Administration	0	0	0	52,907	52,907	--	0.0
Parking Services	260,623	48,449	1,660	2,327,476	2,638,208	18.6	0.1
Sugarloaf Conference Center-Administration	106,264	29,966	0	-136,230	0	28.2	--
The Liacouras Center	0	0	14,413	2,267,150	2,281,563	--	0.6
Total	999,567	239,491	19,501	4,066,912	5,325,471	24.0	0.4
Vice President, Health Science Center:							
Dental Practice Plan	350,575	67,098	7,968	85,437	511,078	19.1	1.6
Practice Plan	48,843,525	10,277,664	420,526	18,372,520	77,914,235	21.0	0.5
Total	49,194,100	10,344,762	428,494	18,457,957	78,425,313	21.0	0.5
Vice President, Students:							
Residence Hall-Administration	2,193,428	530,331	11,891	14,039,829	16,775,479	24.2	0.1
Total	2,193,428	530,331	11,891	14,039,829	16,775,479	24.2	0.1
Grand total	56,841,716	12,210,772	714,377	44,321,810	114,088,675	21.5	0.6

1. Includes travel, subsistence and lodging.

a. Rounds to less than 0.1 percent.

SOURCE: Data provided by Temple University.

TEMPLE UNIVERSITY
TOTAL UNIVERSITY AUXILIARY ENTERPRISES OPERATING EXPENDITURES
BY ACADEMIC/ADMINISTRATIVE UNIT
1999-00

Academic/administrative unit	Total salaries and wages	Employee benefits	Travel ¹	Other operating expenditures	Total operating expenditures	Employee benefits: percentage of total salaries and wages	Travel: ¹ percentage of total operating expenditures
Provost:							
TU Press-Administration	\$890,685	\$234,277	\$26,882	\$1,996,488	\$3,148,332	26.3%	0.9%
Total	890,685	234,277	26,882	1,996,488	3,148,332	26.3	0.9
Vice President, Administration:							
Intercollegiate Athletics	3,875,226	1,054,688	134,155	6,921,605	11,985,674	27.2	1.1
Total	3,875,226	1,054,688	134,155	6,921,605	11,985,674	27.2	1.1
Vice President, CFO & Treasurer:							
Bookstore	0	0	87	129,345	129,432	--	a
Duplicating Services-Administration	398,242	103,770	2,454	-377,794	126,672	26.1	1.9
Hospital Parking	192,993	59,323	372	-252,688	0	30.7	--
Other Auxiliaries	0	0	0	66,532	66,532	--	0.0
Park Mall Administration	0	0	0	13	13	--	0.0
Parking Services	307,377	65,370	1,457	2,350,465	2,724,669	21.3	0.1
Sugarloaf Conference Center-Administration	110,290	33,969	0	-85,914	58,345	30.8	0.0
The Liacouras Center	0	0	15,871	3,203,118	3,218,989	--	0.5
Total	1,008,902	262,432	20,241	5,033,077	6,324,652	26.0	0.3
Vice President, Health Science Center:							
Dental Practice Plan	323,646	70,736	8,179	442,785	845,346	21.9	1.0
Practice Plan	51,485,155	11,694,149	348,678	20,907,855	84,435,837	22.7	0.4
Total	51,808,801	11,764,885	356,857	21,350,640	85,281,183	22.7	0.4
Vice President, Students:							
Residence Hall-Administration	2,828,891	700,221	11,418	18,953,661	22,494,191	24.8	0.1
Total	2,828,891	700,221	11,418	18,953,661	22,494,191	24.8	0.1
Grand total	60,412,505	14,016,503	549,553	54,255,471	129,234,032	23.2	0.4

1. Includes travel, subsistence and lodging.

a. Rounds to less than 0.1 percent.

SOURCE: Data provided by Temple University.

III. GOODS AND SERVICES PURCHASE CONTRACTS

Vendor contracts totaling \$1,000 or more are detailed for 1999-00. Contract data are presented in four different ways: by academic or administrative unit; by expenditure type (if reported); by contract size; and by vendor location. Academic and administrative units, and expenditure types are defined by each university. Ranges for contract sizes were chosen so that each university's largest vendors are individually shown. Vendor locations are based on in-State or out-of-State addresses.

LINCOLN UNIVERSITY
 CONTRACTS¹
 BY ACADEMIC/ADMINISTRATIVE UNIT
 1999-00

Academic/administrative unit	Total amount	Percentage of grand total
Computer Equipment-MIS Department	\$1,190,663	7.5%
Contractors -Physical Plant	3,757,966	23.7
Entertainment, Student Activities, Student Related	336,025	2.1
Library, Instructional & Educational Equipment	438,430	2.8
Maintenance-Physical Plant	1,091,189	6.9
Office Supplies -Printing, Furniture, Medical, Other	2,789,199	17.6
Professional Services, Memberships, Benefits	4,010,607	25.3
Travel, Rentals, Administrative, Etc.	2,226,250	14.1
Grand total	15,840,329	100.0

1. Includes purchases of goods and services which equal or exceed a total of \$1,000 for each vendor, from all sources of funding.

SOURCE: Data provided by Lincoln University.

LINCOLN UNIVERSITY
CONTRACTS¹
BY CONTRACT SIZE
1999-00

Vendor	Total amount	Percentage of grand total	Vendor	Total amount	Percentage of grand total	
Vendor contracts greater than or equal to \$1 million:			Vendor contracts greater than or equal to \$50,000 and less than \$100,000:			
Gourmet Services, Inc.	\$2,185,849	28.0%	Delta Dental of Pennsylvania	\$99,930	7.1%	
PECO Energy-Box 7888	1,151,177		LEC'S Comptroller's Office	98,844		
Aetna U.S. Healthcare	1,096,708		Student Insurance Division	94,742		
Total	4,433,734		Kingdom, Inc. (Computers)	92,379		
Vendor contracts greater than or equal to \$100,000 and less than \$1 million:			Alpha Office Supplies, Inc.	91,844		20.7%
Teachers Insurance & Annuity	821,723	Top of the Clock Security	89,300			
Allied Security	741,403	521 Management Group, Inc.	88,775			
Chapman Agency	560,231	Smith Mack Property Management	87,294			
Books & More	465,779	James Chevrolet	78,107			
Blank Rome Comisky & McCaule	437,844	Chester Water Authority	68,039			
Delphi Petroleum, Inc.	402,817	Amtrak	67,421			
GTE Leasing Corporation	383,488	Trigen-Philadelphia Energy	58,638			
Foulke Associates, Inc.	293,261	EFG Technologies, Inc.	57,327			
Campus America	255,396	Midwest Library Service	52,547			
Tangent Computers	238,469	Total	1,125,187			
Brown & Guarino	210,980	Vendor contracts less than \$50,000:				
Xerox Corporation	204,553	Total	3,280,682	20.7		
E Group, Inc.	153,878	Grand total			100.0	
First Union National Bank	153,698		15,840,329			
City of Philadelphia	151,955					
Hartford Insurance Company	138,450					
Howard University	133,929					
KPMG LLP	129,670					
Brendan Stanton, Inc.	127,812					
Davis Fuel Company	123,470					
Citation Graphics	120,919					
United States Postal Service	112,000					
Qwest	111,304					
Verizon	110,611					
PA Unemployment Compensation	109,826					
BFI Waste Systems	105,181					
EBSCO Subscription Services	101,656					
Multi-Communications Connection	100,423					
Total	7,000,726	44.2				

1. Includes purchases of goods and services which equal or exceed a total of \$1,000 for each vendor, from all sources of funding.

SOURCE: Data provided by Lincoln University.

LINCOLN UNIVERSITY
 CONTRACTS¹
 BY VENDOR LOCATION
 1999-00

Vendor location	Total amount	Percentage of grand total
Pennsylvania	\$9,193,315	58.0%
Out-of-State	6,647,014	42.0
Grand total	15,840,329	100.0

1. Includes purchases of goods and services which equal or exceed a total of \$1,000 for each vendor, from all sources of funding.

SOURCE: Data provided by Lincoln University.

THE PENNSYLVANIA STATE UNIVERSITY
 CONTRACTS¹
 BY ACADEMIC/ADMINISTRATIVE UNIT
 1999-00

Academic/administrative unit	Total amount	Percentage of grand total
University Park Colleges:		
College of Agricultural Sciences	\$17,917,933	
College of Arts & Architecture	1,328,094	
Smeal College of Business Administration	3,261,372	
College of Communications	551,795	
College of Earth & Mineral Sciences	8,293,218	
College of Education	1,931,344	
College of Engineering	12,360,041	
College of Health & Human Development	4,835,748	
School of Information Science & Technology	1,068,479	
College of The Liberal Arts	3,532,723	
Eberly College of Science	13,122,764	
Total	68,203,511	14.7%
Academic Support Units:		
Computer & Information Systems	26,014,773	
Enrollment Management & Administration	1,746,396	
Graduate School	275,624	
International Programs	1,884,497	
Research	35,763,089	
Schreyer Honors College	194,327	
Undergraduate Education	700,234	
University Arts Services	1,328,276	
University Libraries	12,541,047	
University Outreach	6,969,799	
Total	87,418,062	18.8
Administrative Support Units:		
Development & Alumni Relations	3,694,635	
Educational Equity	249,529	
Finance & Business	31,349,640	
Finance & Business-Housing & Foods	10,885,866	
Finance & Business-Physical Plant	144,123,940	
General & Academic Administration	1,276,031	
Intercollegiate Athletics	14,336,004	
Student Affairs	9,489,292	
University Relations	1,186,937	
Total	216,591,874	46.6
Other Penn State Locations:		
Abington	2,671,144	
Altoona	4,622,491	
Beaver	1,242,428	
Berks	2,480,508	
Delaware County	1,417,069	
DuBois	1,028,515	
Erie	5,337,074	
Fayette	1,077,292	
Great Valley	2,804,045	
Harrisburg	4,585,577	
Hazleton	1,587,894	
Lehigh Valley	778,039	
McKeesport	1,286,998	
Mont Alto	1,478,372	
New Kensington	1,213,577	
Schuylkill	889,691	
Shenango	970,377	
Wilkes-Barre	1,128,726	
Worthington Scranton	1,024,692	
York	1,511,406	
Commonwealth College-Central Office	697,265	
Total	39,833,180	8.6
Sub-total	412,046,627	88.7
Dickinson School of Law	49,876,975	10.7
College of Medicine at Hershey	2,517,439	0.6
Grand total	464,441,041	100.0

1. Includes purchases of goods and services which equal or exceed a total of \$1,000 for each vendor, from all sources of funding.

SOURCE: Data provided by The Pennsylvania State University.

THE PENNSYLVANIA STATE UNIVERSITY
 CONTRACTS¹
 BY EXPENDITURE TYPE
 1999-00

Expenditure type	Total amount	Percentage of grand total
Books & Periodicals	\$14,178,006	3.1%
Communication Services	10,518,353	2.3
Conferences & Group Activities	5,094,652	1.1
Employee Benefits Billed	174,982	a
Equipment Budget	89,282,724	19.2
Freight Charges	241,329	0.1
Insurance & Interest	4,602,271	1.0
Legal Expense	4,555,384	1.0
Miscellaneous	27,922,981	6.0
Property Expense	5,358,466	1.2
Publications, Printing & Copying	13,172,928	2.8
Repairs, Alterations & Capital	152,630,097	32.9
Student Aid	1,621,002	0.3
Supplies & Materials for Resale	35,008,574	7.5
Supplies, Materials & Services	64,688,365	13.9
Travel Expense	11,939,004	2.6
Utilities Purchased	23,451,923	5.0
Grand total	464,441,041	100.0

1. Includes purchases of goods and services which equal or exceed a total of \$1,000 for each vendor, from all sources of funding.

a. Rounds to less than 0.1 percent.

SOURCE: Data provided by The Pennsylvania State University.

THE PENNSYLVANIA STATE UNIVERSITY
CONTRACTS¹
BY CONTRACT SIZE
1999-00

Vendor	Total amount	Percentage of grand total	Vendor	Total amount	Percentage of grand total
Vendor contracts greater than or equal to \$1 million:			Vendor contracts greater than or equal to \$500,000 and less than \$1 million (continued):		
Barclay White, Inc.	\$19,030,830		Factory Mutual Insurance Co.	\$922,492	
Allegheny Power	11,184,360		Whitehill Lighting & Supplies	921,124	
Dell Marketing LP	10,506,517		Digital Equipment Corp.	918,592	
Turner Construction Co.	10,108,463		C.C.I.	897,802	
Farfield Co.	8,563,126		Glenn O Hawbaker, Inc.	897,060	
United Airlines	8,213,162		Marsh USA, Inc.	885,301	
V. L. Rendina, Inc.	7,327,309		University of Texas at Austin		
McKesson Drug Co.	7,079,941		Office of Accounting	854,267	
Barton Malow Company	6,915,596		Luwa Lepco, Inc.	841,315	
Leonard S. Fiore, Inc.	4,898,605		PSU General Store	838,754	
Alexander Constructors, Inc.	4,235,862		Lobar Associates	819,274	
EBSCO	4,092,234		Weber Murphy Fox	814,845	
PSGHS	3,969,639		PECO Energy	805,551	
Veritus Medicare Services	3,847,450		Nationwide Advertising Service	805,078	
IBM Corp.	3,751,126		IKON Office Solutions	799,535	
L. C. Anderson Son, Inc.	3,583,992		Marley Cooling Tower	795,410	
Apple Computer, Inc.	3,576,814		3M	782,107	
First Consulting Group	3,508,953		Sysco of Central PA	775,598	
McQuaide Blasko	3,506,531		PA Power & Light Co.	763,365	
VWR Scientific Products	3,395,665		Federal Express Corp.	763,153	
Bell Atlantic-PA	3,379,041		Optical Apparatus Co.	732,295	
Big Ten Conference Revenue Sharing	3,203,713		PBS	725,702	
Haranin Construction Co.	2,779,759		RPC Video, Inc.	723,949	
Stewart Amos Steel, Inc.	2,708,464		B M Kramer Co.	722,282	
Xerox Corp.	2,665,676		PE Biosystems	715,650	
Poole Anderson Construction	2,631,445		Bell Atlantic	709,713	
Gateway Companies	2,495,750		Centre County Craftworks	707,197	
Bradford Energy Company, Inc.	2,359,194		McCartneys	704,242	
Sun Microsystems	2,037,976		Reed Smith Shaw & McClay	698,413	
Johnson Controls, Inc.	1,941,797		Oracle Corp.	692,814	
Fore Systems, Inc.	1,892,792		Spectra Wood	692,452	
HOK Sport	1,885,272		The Hite Co.	688,609	
AT&T	1,857,652		Safety Kleen	685,470	
KBK Communications	1,761,009		Sirsi Corporation	680,268	
Nittany Office Equipment	1,703,400		MG Industries	671,261	
Lawruk Builder, Inc.	1,629,064		H. T. Sweeney & Son, Inc.	662,649	
XPEDX	1,622,898		Sapient Corporation	661,630	
Inacom-Mid Atlantic Area	1,581,629		G. M. McCrossin	659,440	
Daktronics, Inc.	1,565,377		George L. Wells Meat	635,860	
Hellmuth Obata Kassabaum, Inc.	1,539,777		Hewlett Packard	632,170	
Centre Business Products, Inc.	1,477,645		Fisher Healthcare	623,630	
ADG-Hospital	1,451,281		USPS	616,179	
Yankee Book Peddler	1,451,013		Bell & Howell	610,640	
Fisher Scientific	1,449,710		R. H. Marcon Co.	604,157	
Decade Optical Systems, Inc.	1,388,671		Amersham Pharmacia Biotech	596,462	
UHL Construction Co., Inc.	1,370,681		Penoco	588,960	
Silicon Graphics, Inc.	1,337,850		UGI Utilities, Inc.	587,741	
NUWC Keyport	1,295,267		Duquesne Light Co.	581,837	
Supplysource, Inc.	1,248,943		Tierney & Partners	579,148	
GPU	1,228,705		Spacesaver Storage Systems, Inc.	574,959	
Liberty Mutual Bond	1,162,993		American Library	568,741	
E & I Coop Service	1,152,695		Wert Bookbinding, Inc.	568,640	
H. Platt Company	1,148,708		Intrion	567,178	
Academic Book Center	1,143,263		HRI, Inc.	567,136	
PP&L	1,138,530		Compaq Computer Co.	563,721	
Lawson Software, Inc.	1,126,260		Advanced Color Graphics	559,284	
PMA Insurance Co.	1,122,627		The Douglas Stewart Co.	555,303	
Commercial Printing	1,059,068		Nittany Oil Co.	542,814	
Capital Blue Cross	1,054,525		Honeywell Technology Center	541,853	
Centre Area Transportation Authority	1,051,920		Preferred Temps	530,290	
Beckman Coulter, Inc.	1,041,769		BBN Systems & Technologies	526,787	
John Savoy & Son, Inc.	1,033,198		Avfuel Corporation	524,852	
NSWC Carderock Division	1,030,000		MacIntyre Chrysler Plymouth Dodge Jeep	520,905	
Olsten Staffing Service, Inc.	1,016,093		Office Depot #374	515,891	
Total	203,519,275	43.8%	Howard Organization, Inc.	511,185	
			Temple University	507,336	
			PC Connection, Inc.	500,169	
			Total	49,639,491	10.7%
Vendor contracts greater than or equal to \$500,000 and less than \$1 million:			Vendor contracts less than \$500,000:		
G. R. Sponaugle & Sons, Inc.	981,501		Total	211,282,275	45.5
Stirling Technology Co.	972,014				
Columbia Energy Services	968,954		Grand total	464,441,041	100.0
Sigma-Aldrich	953,832				
Blackwells Information Services	924,703				

1. Includes purchases of goods and services which equal or exceed a total of \$1,000 for each vendor, from all sources of funding.

SOURCE: Data provided by The Pennsylvania State University.

THE PENNSYLVANIA STATE UNIVERSITY
 CONTRACTS¹
 BY VENDOR LOCATION
 1999-00

Vendor location	Total amount	Percentage of grand total
Pennsylvania	\$281,215,381	60.5%
Out-of-State	183,225,660	39.5
Grand total	464,441,041	100.0

1. Includes purchases of goods and services which equal or exceed a total of \$1,000 for each vendor, from all sources of funding.

SOURCE: Data provided by The Pennsylvania State University.

UNIVERSITY OF PITTSBURGH
CONTRACTS¹
BY ACADEMIC/ADMINISTRATIVE UNIT
1999-00

Academic/administrative unit	Total amount	Percentage of grand total
Chancellor:		
Athletics	\$4,524,388	
Chancellor	2,065,861	
General Counsel	431,619	
Secretary of the University	170,626	
Vice Chancellor, Institutional Advancement	1,331,098	
Total	8,523,592	3.4%
Executive Vice Chancellor:		
Associate Vice Chancellor, Business	41,726,765	
Associate Vice Chancellor, Human Resources	2,248,898	
Executive Vice Chancellor	361,145	
Facilities Management	34,499,943	
Vice Chancellor for Budget & Controller	2,741,356	
Total	81,578,107	32.7
General University:²		
Business Affairs	254,132	
General University	1,719,591	
Total	1,973,723	0.8
Senior Vice Chancellor & Provost:		
College of General Studies	769,248	
Computing & Information Services	68,466	
Computing Services & Systems Development	6,357,004	
Education-University Service Programs	387,733	
Faculty of Arts & Sciences	14,233,720	
Graduate School of Public & International Affairs	441,408	
Katz Graduate School of Business	1,345,797	
Learning Research & Development Center	5,076,638	
Network Services	13,480,011	
Senior Vice Chancellor & Provost	7,008,090	
School of Education	1,132,892	
School of Engineering	3,850,424	
School of Information Sciences	1,390,456	
School of Law	1,349,311	
School of Social Work	1,716,519	
Summer Sessions	10,094	
University Center for International Studies	1,340,990	
University Center for Social & Urban Research	2,631,785	
University Honors College	57,608	
University Library System	7,853,285	
University of Pittsburgh at Bradford	496,263	
University of Pittsburgh at Greensburg	3,379,283	
University of Pittsburgh at Johnstown	8,244,247	
University of Pittsburgh at Titusville	265,962	
Vice Chancellor, Student Affairs	3,083,347	
Total	85,970,581	34.5
Senior Vice Chancellor, Health Sciences:		
Dental Medicine	2,928,062	
Graduate School of Public Health	9,486,927	
Nursing & Public Health	3,620	
School of Health & Rehabilitation Sciences	616,362	
School of Nursing	778,380	
School of Pharmacy	1,403,833	
Senior Vice Chancellor, Health Sciences	2,549,387	
Total	17,766,571	7.1
School of Medicine Division:		
Pittsburgh Cancer Institute	6,292,517	
School of Medicine	35,103,925	
School of Medicine Division Administration	9,050,576	
Western Psychiatric Institute & Clinic	2,875,714	
Total	53,322,732	21.4
Grand total	249,135,306	100.0

1. Includes purchases of goods and services which equal or exceed a total of \$1,000 for each vendor, from all sources of funding.

2. General University contains all the educational and general activities of the University that are not attributable to any other academic/administrative unit (responsibility center) on a direct basis.

SOURCE: Data provided by University of Pittsburgh.

UNIVERSITY OF PITTSBURGH
 CONTRACTS¹
 BY EXPENDITURE TYPE
 1999-00

Expenditure type	Total amount	Percentage of grand total
Facility Alterations	\$1,262,344	0.5%
Facility Operating Costs	2,395,744	1.0
Insurance	994,919	0.4
Library Acquisitions	9,583,637	3.8
Mail	797,321	0.3
Printing/Publishing	3,219,766	1.3
Professional Memberships	1,130,931	0.5
Professional Services	83,526,685	33.5
Purchases for Resale	23,591,567	9.5
Routine Maintenance	7,169,171	2.9
Space Rental	5,556,773	2.2
Supplies/Equipment	75,404,976	30.3
Telephone	6,823,359	2.7
Utilities	27,678,113	11.1
Grand total	249,135,306	100.0

1. Includes purchases of goods and services which equal or exceed a total of \$1,000 for each vendor, from all sources of funding.

SOURCE: Data provided by University of Pittsburgh.

UNIVERSITY OF PITTSBURGH
CONTRACTS¹
BY CONTRACT SIZE
1999-00

Vendor	Total amount	Percentage of grand total	Vendor	Total amount	Percentage of grand total
Vendor contracts greater than or equal to \$1 million:			Vendor contracts greater than or equal to \$500,000 and less than \$1 million:		
Duquesne Light Co.	\$15,311,857		McGraw -Hill Book Co.	\$992,606	
Sodexo Marriott Food Service	11,408,457		Ebsco	983,670	
PNC Bank	6,161,559		Regents of the University of California	981,774	
Presbyterian University Hospital	5,026,253		UPMC MR Research Center	967,575	
Bellefield Boiler Plant	4,523,825		Sigma-Aldrich Incorporated	946,653	
Fisher Scientific	3,003,723		Franklin Interiors	941,409	
Postmaster	3,003,406		United Parcel Service	887,156	
Gateway Business	2,963,643		Mis-Miller Info Systems	863,863	
University of Pittsburgh			Login Bros. Book Co.	852,161	
Medical Center	2,916,959		Follett Higher Education Group	825,528	
Sodexo	2,534,029		UPMC Health System	823,593	
Dell Marketing LP	2,383,016		PG & E Energy Services	816,949	
Ebsco Subscription Service	2,129,547		Sun Microsystems, Inc.	810,078	
AT & T	2,091,318		Sedgwick James of Pennsylvania, Inc.	807,324	
Cisco Systems, Inc.	2,017,378		Apple Computer, Inc.	802,352	
Bell Atlantic-PA	1,983,087		Gateway 2000	716,909	
National Center on			Bruker Instruments, Inc.	687,300	
Education & the Economy	1,966,974		McKamish Chesapeake, Inc.	685,609	
Pittsburgh Water and			Chartwells Dining Services	676,397	
Sewage Authority	1,925,372		Magee Womens Hospital	662,912	
Port Authority of Allegheny County	1,729,167		Carnegie-Mellon University	647,964	
Lucent Technologies	1,619,125		L&M Paper	644,498	
Applied Biosystems	1,613,965		GPU Energy	639,800	
VWR Scientific Products	1,553,240		Software House International, Inc.	634,780	
Oracle Corporation	1,506,961		Palinet	608,305	
Pearson Education	1,464,805		Cellomics, Inc.	605,258	
Lenzner Coach Lines	1,381,428		AGF Co.	600,624	
Pinkerton's, Inc.	1,378,584		YBP	590,627	
University Of Pittsburgh Physicians	1,325,643		Fore Systems, Inc.	590,419	
First Energy Services Corp.	1,321,413		Webster Office Association	577,872	
BT Office Products International	1,270,334		Necx Direct	577,703	
Children's Hospital of Pittsburgh	1,266,018		John Hopkins University	564,188	
Alcosan	1,253,347		University of Washington	558,716	
D & K Electronics, Inc.	1,232,384		UPMC Department of Pathology	558,150	
Carnegie Mellon University	1,199,941		Office Pavilion	547,443	
Xerox Corp.	1,115,664		UPMC Presbyterian	524,014	
Beckman Coulter, Inc.	1,053,138		B & B Microscopes	521,091	
Life Technologies/GIBCO BRL	1,052,232		Magnetic Moments LLC	511,321	
John Savoy & Son, Inc.	1,033,691		Harcourt Brace & Co.	504,174	
Total	96,721,483	38.8%	Total	27,738,765	11.1%
			Vendor contracts less than \$500,000:		
			Total	124,675,058	50.0
			Grand Total	249,135,306	100.0

1. Includes purchases of goods and services which equal or exceed a total of \$1,000 for each vendor, from all sources of funding.

SOURCE: Data provided by University of Pittsburgh.

UNIVERSITY OF PITTSBURGH
 CONTRACTS¹
 BY VENDOR LOCATION
 1999-00

Vendor location	Total amount	Percentage of grand total
Pennsylvania	\$117,929,744	47.3%
Out-of-State	131,205,562	52.7
Grand total	249,135,306	100.0

1. Includes purchases of goods and services which equal or exceed a total of \$1,000 for each vendor, from all sources of funding.

SOURCE: Data provided by University of Pittsburgh.

TEMPLE UNIVERSITY
 CONTRACTS¹
 BY ACADEMIC/ADMINISTRATIVE UNIT²
 1999-00

Academic/administrative unit	Total amount	Percentage of grand total
President	\$4,273,512	1.6%
Provost	37,588,849	14.1
Vice President	5,265,747	2.0
Vice President, Administration	6,504,933	2.4
Vice President, CFO & Treasurer	82,077,665	30.8
Vice President, Computers/Information	20,681,404	7.8
Vice President, Development/Alumni Affairs	1,885,903	0.7
Vice President, Health Science Center	32,287,661	12.1
Vice President, Safety & Facilities	61,601,905	23.2
Vice President, Students	13,358,040	5.0
Miscellaneous University	682,504	0.3
Grand total	266,208,123	100.0

1. Includes purchases of goods and services which equal or exceed a total of \$1,000 for each vendor, from all sources of funding.

2. Includes larger academic/administrative units only. Details for smaller units are available upon request from the Joint State Government Commission.

SOURCE: Data provided by Temple University.

TEMPLE UNIVERSITY
 CONTRACTS¹
 BY EXPENDITURE TYPE
 1999-00

Expenditure type	Total amount	Percentage of grand total
Advertising	\$5,338,462	2.0%
Computer & Audio Services	3,160,622	1.2
Computers, Equipment & Tools	7,475,059	2.8
Conference & Registration Fees	2,185,723	0.8
Defined Pension Plans	496,283	0.2
Duplicating	2,576,807	1.0
Employee Health Insurance	30,598,743	11.5
General Institutional	748,424	0.3
Interest & Bank Fees	7,133,061	2.7
Land, Building & Equipment	37,543,069	14.1
Liability, Property, Other Insurance	10,664,144	4.0
Maintenance & Equipment Repair	5,841,216	2.2
Maintenance & Service Contracts	35,633,656	13.4
Medical Malpractice Insurance	61,727	a
Medical Supplies	1,185,828	0.4
Medical Supplies & Services	2,970,869	1.1
Post Retirement Benefits	6,833,307	2.6
Postage	1,347,439	0.5
Professional Fees	5,899,670	2.2
Rent	5,902,580	2.2
Social Security	16,838	a
Stipends & Honoraria	1,996,901	0.7
Supplies & Services	61,420,331	23.1
Tax Expense	1,085,641	0.4
Telephone	6,461,134	2.4
Travel	2,945,875	1.1
Unemployment Insurance	427,070	0.2
Utilities	18,257,644	6.9
Grand total	266,208,123	100.0

1. Includes purchases of goods and services which equal or exceed a total of \$1,000 for each vendor, from all sources of funding.

a. Rounds to less than 0.1 percent.

SOURCE: Data provided by Temple University.

TEMPLE UNIVERSITY
CONTRACTS¹
BY CONTRACT SIZE
1999-00

Vendor	Total amount	Percentage of grand total	Vendor	Total amount	Percentage of grand total
Vendor contracts greater than or equal to \$1 million:			Vendor contracts greater than or equal to \$500,000 and less than \$1 million:		
Independence Blue Cross	\$20,741,850		City of Philadelphia	\$996,115	
Peco Energy	12,013,235		Counsel Construction Co., Inc.	987,760	
Verizon	10,331,749		Computerland Quatro Systems	980,397	
Mellon Trust	9,184,049		Xerox Corporation	967,624	
First Union	7,265,565		Armour & Sons Electric, Inc.	962,193	
Sodexo Marriott Services	6,710,021		Anthony Biddle Contractors, Inc.	884,942	
Chase Manhattan Bank	6,572,312		Amerada Hess Corporation	877,258	
The Henderson Corporation	5,318,535		Otis Elevator Co	853,931	
Medical Inter-Ins Exchange	4,323,044		Marriott Corp.	853,238	
1199 National Benefit Fund	3,989,234		UNUM	762,688	
Philadelphia Gas Works	3,249,038		Rockey & Associates, Inc.	762,365	
Tierney Communications	3,075,153		Ballard, Spahr, Andrews & Ingersoll	742,471	
Gateway Spotshop.Com	2,945,423		IDX National User's Conference	731,283	
Florkowski Builders, Inc.	2,917,149		Blackwell North America, Inc.	685,677	
CoreStates Philadelphia National Bank	2,882,583		Diamond Club	684,320	
Spectaguard, Inc.	2,729,151		Bettinger Co.	663,577	
Ebsco Curriculum Materials	2,640,003		Davis Advertising, Inc.	650,302	
Mellon Bank	2,041,209		Barnes & Noble at Temple #353	646,933	
SCT Software & Res Mgt Corp.	1,947,385		V&H Hotel Associates	628,290	
Headway Corp. Staffing Service, Inc.	1,851,541		United States Roofing Corp.	617,741	
Staples	1,805,892		Collins Mechanical Services, Inc.	580,276	
Advanced Medical Resources	1,802,947		Walnut-Chancellor Associates	579,115	
Bell Of Pennsylvania	1,794,715		Siemens Cerberus Division	574,028	
L.F. Driscoll Co.	1,724,934		TAC Staffing Services, Inc.	566,344	
PCS- Prescription Claims	1,698,264		Doubletree Guest Suites	521,423	
Marsh USA, Inc.	1,681,090		Boyer Associates, Inc.	518,687	
Onesource Facility Services, Inc.	1,586,148		Daniel & Yeager, Inc.	510,266	
BBK Patient Recruitment	1,537,317		Williard, Inc.	507,234	
World Travel	1,427,745		Total	20,296,478	7.6%
Turner Construction Co.	1,420,391				
Water Revenue	1,415,626		Vendor contracts less than \$500,000:		
Advanced Audio Visual Sales	1,355,645		Total	97,804,278	36.8
Dell Marketing L.P.	1,304,426				
Wells Fargo Alarm Services	1,256,655		Grand total	266,208,123	100.0
Keystone Insurance Co.	1,240,922				
Fisher Scientific-Education	1,234,135				
T.N. Ward Co.	1,201,912				
Isard-Greenberg	1,200,063				
E.J. Electric, Inc.	1,192,724				
George Yu Architects	1,137,642				
Grinnell Fire Protection	1,097,498				
Ogden Services	1,082,181				
Apple Computer	1,063,519				
Lex Electric Co., Inc.	1,044,396				
Contract Consultants, Inc.	1,037,404				
Commonwealth of Pennsylvania	1,034,947				
Total	148,107,367	55.6%			

1. Includes purchases of goods and services which equal or exceed a total of \$1,000 for each vendor, from all sources of funding.

SOURCE: Data provided by Temple University.

TEMPLE UNIVERSITY
 CONTRACTS¹
 BY VENDOR LOCATION
 1999-00

Vendor location	Total amount	Percentage of grand total
Pennsylvania	\$137,112,962	51.5%
Out-of-State	129,095,161	48.5
Grand total	266,208,123	100.0

1. Includes purchases of goods and services which equal or exceed a total of \$1,000 for each vendor, from all sources of funding.

SOURCE: Data provided by Temple University.

IV. RETIREMENT AND TUITION BENEFIT POLICIES

Retirement policies for faculty and staff, and tuition benefit policies for faculty, staff and dependents, are presented. Retirement policies include the name of the administrator of each university's retirement plan, and a general summary of each plan's provisions. Tuition benefit policies include the persons who are eligible for tuition discounts, as well as the amount of the discounts.

RETIREMENT POLICY: LINCOLN UNIVERSITY

The retirement plan available to the faculty and staff is administered by the Teachers Insurance and Annuity Association-College Retirement Equity Fund (TIAA-CREF).

TIAA-CREF provides benefits as either annuities or lump sums. Employees are vested immediately. The normal retirement age is 65. The employer contribution rate is 5 percent of employee earnings.

Employees who retire at normal retirement age with 10 years of full-time continuous service continue to receive life insurance benefits. Life insurance premiums are paid by the university.

TUITION BENEFIT POLICY:
LINCOLN UNIVERSITY

Tuition benefits are offered to faculty members, spouses and dependent children of faculty members, and other employees. The benefits cover only tuition, not fees. Proper approval is required for all tuition benefits.

From the time of employment, faculty members may enroll in one undergraduate course per semester, tuition free.

Spouses and dependent children may attend undergraduate courses during the Fall and Spring semesters, tuition free. Tuition benefits may be combined with scholarship awards, provided the combined benefit and awards do not exceed total tuition charges.

After twelve months of full-time continuous employment, employees are eligible to enroll in two courses during the Fall and Spring semesters, provided that one of the two courses is taken after regular working hours, and one course during the Summer session, tuition free.

RETIREMENT POLICY:
THE PENNSYLVANIA STATE UNIVERSITY

Faculty and staff members participate in one of four different retirement plans: the State Employees' Retirement System (SERS); the Teachers Insurance and Annuity Association-College Retirement Equity Fund (TIAA-CREF); Federal Civil Service Retirement; or the Public School Employees' Retirement System. Over 95 percent of the faculty and staff are members of either the SERS or TIAA-CREF plans.

The SERS plan provides a full retirement annuity based on a defined benefit formula: 2 percent x years of service x average of highest three years of earnings. The full retirement benefit may be adjusted for one of several benefit options chosen by the employee, or for early retirement. Employees are vested after 10 years of service, or 3 years of service after age 60. Full employment benefits are available when the member reaches age 60, or has been credited with 35 years of service. Reduced benefits are available after the employee has been credited with 10 or more years of service, and is under age 60. The SERS plan contains provisions for disability and death benefits. The employee contribution rate is 5 percent of earnings. The employer contribution rate is determined annually by the SERS board; the current employer rate is .61 percent of employee earnings.

The TIAA-CREF plan provides benefits based on the employee's retirement age and total employee and employer contributions. TIAA annuities remain fixed except for special dividends. CREF annuities vary with the investment performance of the type of account chosen by the employee (money market, bond, stock, global equity, growth, equity index, social choice and other accounts are available). Employees are vested immediately in the plans. Retirement benefits may commence at any age, or with any length of membership in the plans. TIAA-CREF provides no separate disability benefits, but regular member benefits may be used for this purpose. At death, the plans pay the current value of the employee's account to the employee's beneficiary. The employee contribution rate is 5 percent of earnings. The employer contribution rate is 9.29 percent of employee earnings, set by State law.

TUITION BENEFIT POLICY:
THE PENNSYLVANIA STATE UNIVERSITY

Tuition benefits (Educational Privileges) are offered to regular, full-time faculty or staff, their spouses, and their unmarried children. The benefit is a 75 percent reduction of the tuition charge and applies to Penn State resident instruction and continuing education credit courses except for the professional curriculum such as those offered at The Milton S. Hershey Medical Center and the Dickinson School of Law. Educational privileges do not apply at summer camps or workshops operated by the University unless University credit is given and regular tuition is charged.

A faculty or staff member is eligible for educational privileges the semester which begins with or after the effective date of full-time employment. The benefit is provided for a maximum 16 credits per academic year for a person on a 12 month appointment and 12 credits during the two semesters of service for a person appointed for just the Fall and Spring semesters.

A spouse, unless appointed as a graduate assistant, graduate fellow, or nonstipend scholar, is eligible for educational privileges beginning two years or later from the employee's date of regular employment. Unmarried children are eligible beginning with the semester coincident with or after the faculty or staff member's effective date of full time employment and may earn a first Bachelor's degree.

Various other limitations apply and are enumerated in the official Penn State educational privileges and grant-in-aid policies.

RETIREMENT POLICY:
UNIVERSITY OF PITTSBURGH

Two alternative retirement plans are available to faculty and staff members: a Contributory Tax-Deferred Annuity Plan, with employee and university contributions invested and benefits administered by either the Teachers Insurance and Annuity Association-College Retirement Equity Fund (TIAA-CREF) or the Vanguard Group, and a Noncontributory Defined Benefit Pension Plan, with university contributions only invested and benefits administered as a university trust fund.

Full-time faculty, faculty librarians and research associates; part-time faculty who are tenured or in the tenure stream; part-time faculty librarians who have an expectation of continuing employment; and all regular full- and part-time staff are eligible for membership. Employees eligible for the Contributory Plan, who do not elect membership, are enrolled under the terms of the Noncontributory Plan. In addition, part-time and temporary employees who are not eligible for the Contributory Plan are covered by the Noncontributory Plan if they fulfill the hours of service and years of service required by this plan. Employees covered by separate collective bargaining agreements participate in the plans specified in their respective agreements.

The Contributory Plan is a defined contribution plan with employer and employee contributions, with an option available for the tax-deferral of employee contributions. The retirement benefit is based on total contributions, an employee's age, spouse's age, payout option selected, and the investment performance of either TIAA-CREF or the Vanguard Group. The plan has a number of options available. Employee contributions under the plan are made before Federal income taxes, but after Social Security contributions, so that contributions can be tax-deferred and retirement benefits are separate from Social Security benefits. An employee's contribution rate, chosen by the employee, can vary from 3.0 to 8.0 percent of earnings (6 contribution rate choices are available). During a delayed vesting period of three years, the employer matches the employee's contribution. After the three-year vesting period, the employer's contribution rate (set by the employer to coincide with the employee's contribution rate) varies from 4.5 to 12 percent of employee earnings. An Accelerated Plan option is available to vested employees aged 52 through 55, under which an employee can make the maximum contribution for a limited number of years and the university makes increased matching contributions. The maximum period for this option is 120 months or age 65, whichever occurs first.

The Noncontributory Plan is a defined benefit plan with employer contributions but no employee contributions. The retirement benefit depends on an employee's age, years of service, salary while participating in the plan, and the employer's contributions made on the employee's behalf. Participants under this plan also have the opportunity to make contributions to a Supplementary

Retirement Account, administered by either TIAA-CREF or the Vanguard Group; the contributions may be tax-deferred at the employee's option. Contributions to supplementary accounts are not part of the Contributory Plan and are not matched by the employer.

TUITION BENEFIT POLICY:
UNIVERSITY OF PITTSBURGH

Tuition benefits (scholarships) are offered to faculty members, other staff (faculty librarians, research associates, ROTC faculty), spouses and dependent children.

Tuition scholarships for full-time faculty and staff cover all tuition for the first six credits taken each term at the University of Pittsburgh, except for a faculty or staff charge of 3 percent of tuition for undergraduate courses and 10 percent of tuition for graduate courses. Tuition scholarships for eligible part-time faculty are proportionate to those for full-time appointments.

Tuition scholarships for spouses of full-time faculty and staff are the same as those above, except that the spouse's charge is 10 percent of tuition for both undergraduate and graduate courses.

Tuition scholarships for dependent children of full-time faculty and staff cover full undergraduate tuition only for a maximum of 12 terms leading to a baccalaureate degree at the University of Pittsburgh; fees and other charges are the student's responsibility. In addition, tuition scholarships for dependent children of full-time faculty, faculty librarians and research associates, hired by September 1, 1994, are available for attendance at other accredited colleges and universities. These scholarships cover tuition for a maximum of two terms each

for four academic years, at the maximum rate of the in-State, full-time tuition for the College of Arts and Sciences at the Pittsburgh campus. Tuition scholarships for dependent children of certain part-time tenured or tenure-stream faculty and faculty librarians are made, with benefits proportionate to those for full-time appointments.

RETIREMENT POLICY: TEMPLE UNIVERSITY

Members of the retirement plans are eligible to retire at age 62 with at least 10 years of full-time continuous employment. They are eligible to participate in the Contributory Post-Retirement Medical Pre-Funding Plan and to receive \$2,000 in life insurance coverage.

Early retirement is available to the same persons. Early retirement at age 62 can be chosen by persons who have reached the age of 55 and have ten years of continuous service. Both employee and employer contributions may be accelerated to meet the requirements of early retirement.

Any faculty, administrative or staff employee who chooses an early retirement and enrolls in the program may, upon proper notice of at least one year in advance of retirement, change his/her retirement date and elect an alternative one. If the alternative date is later than the initial retirement date, a penalty is levied for each month's extension equal to the monthly interest on the total accelerated Temple monthly contributions paid to the date of the notice to change. Interest is calculated monthly at the rate of the first-of-the-month prime rate of Temple's principal bank.

TUITION POLICY:
TEMPLE UNIVERSITY

Faculty and administrative employees are offered tuition remission for six semester hours in the undergraduate or graduate schools (not available in the Law, Medical, Dental or Podiatry Schools). Spouses are offered one-half tuition remission. Legally dependent children may attend Temple as full-time matriculated undergraduate students for up to 10 semesters.

Staff employees and their legally dependent children are accorded the same tuition benefits as faculty and administrative employees. Spouses of staff employees are not included in these benefits.