

INFORMATION DISCLOSURE  
OF THE  
STATE-RELATED UNIVERSITIES

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Analysis of 2000-01 Data  
Reported Under 2000 Appropriations Acts

Staff Report  
General Assembly of the Commonwealth of Pennsylvania  
JOINT STATE GOVERNMENT COMMISSION  
108 Finance Building  
Harrisburg, Pennsylvania 17120  
February 2002

The release of this report should not be interpreted as an endorsement by the members of the Executive Committee of the Joint State Government Commission of all the findings, recommendations and conclusions contained in this report.

**JOINT STATE GOVERNMENT COMMISSION  
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The Joint State Government Commission was created by act of July 1, 1937 (P.L.2460, No.459) as amended, as a continuing agency for the development of facts and recommendations on all phases of government for the use of the General Assembly.

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# JOINT STATE GOVERNMENT COMMISSION, 2002

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## FOREWORD

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Pursuant to Act Nos. 30A, 31A, 32A, and 33A of 2000, the Joint State Government Commission submits herewith its statistical comparison of the employment and salary, financial and contract data, and statements of retirement and tuition benefit policies, reported by Lincoln University, The Pennsylvania State University, University of Pittsburgh, and Temple University--the State-related universities.

The Commission staff has arranged the data comparisons and policy statements into four major sections. Section I includes full-time faculty and staff and average salaries for 2000-01. Section II includes actual revenue and expenditure data for 1999-00 and 2000-01. Section III includes goods and services purchase contracts for 2000-01. Section IV includes current statements of retirement and tuition benefit policies.

Differences in the internal organizations of the universities, represented by differences in their academic and administrative units and expenditure types, make direct comparisons between the universities difficult for most data elements. Changes in a university's academic or administrative units or expenditure types from last year will change the 1999-00 dollar amounts from

those shown in last year's report. The universities may have revised some 1999-00 data since the time of the publication of last year's report.

Additional details on some data elements are available from the Commission staff.



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## **I. FULL-TIME FACULTY AND STAFF AND AVERAGE SALARIES**

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The number and average salaries of full-time faculty and staff are presented for 2000-01. Employee and salary data are arranged by faculty ranks and staff classifications, and by academic or administrative units, as defined by each university. Average salaries are not reported for faculty ranks and staff classifications with three or fewer employees, or for groups of units within each university.

LINCOLN UNIVERSITY  
NUMBER AND AVERAGE SALARIES OF FULL-TIME FACULTY  
BY RANK AND ACADEMIC/ADMINISTRATIVE UNIT<sup>1</sup>  
2000-01

Academic/administrative unit	<u>Professor</u>		<u>Associate professor</u>		<u>Assistant professor</u>		<u>Instructor</u>		<u>Lecturer</u>		Total number
	Number	Average salary	Number	Average salary	Number	Average salary	Number	Average salary	Number	Average salary	
Grand total	28	\$65,439	18	\$48,407	36	\$40,048	9	\$38,638	11	\$34,054	102

1. Data not available by academic/administrative unit.

SOURCE: Data provided by Lincoln University.

LINCOLN UNIVERSITY  
NUMBER AND AVERAGE SALARIES OF FULL-TIME STAFF  
BY CLASSIFICATION AND ACADEMIC/ADMINISTRATIVE UNIT<sup>1</sup>  
2000-01

Academic/administrative unit	<u>Executive/ administrative/ management</u>		<u>Other professional non-faculty</u>		<u>Clerical/secretarial</u>		<u>Technical/ skilled/service</u>		Total number
	Number	Average salary	Number	Average salary	Number	Average salary	Number	Average salary	
Grand total	99	\$44,095	0	--	83	\$26,355	74	\$25,252	256

1. Data not available by academic/administrative unit.

SOURCE: Data provided by Lincoln University.

THE PENNSYLVANIA STATE UNIVERSITY  
NUMBER AND AVERAGE SALARIES OF FULL-TIME FACULTY  
BY RANK AND ACADEMIC/ADMINISTRATIVE UNIT  
2000-01

Academic/administrative unit	Professor		Associate professor		Assistant professor		Instructor		Other		Total number
	Number	Average salary	Number	Average salary	Number	Average salary	Number	Average salary	Number	Average salary	
University Park Colleges:											
College of Agricultural Sciences	121	\$80,070	72	\$59,775	66	\$52,816	8	\$36,193	43	\$42,375	310
College of Arts & Architecture	32	71,677	63	51,847	45	41,711	15	31,777	2	nd	157
Smeal College of Business Administration	40	116,925	31	89,979	31	82,593	24	52,922	10	75,998	136
College of Communications	8	77,697	9	59,918	22	49,023	0	--	13	39,203	52
College of Earth & Mineral Sciences	68	92,762	38	67,277	21	52,633	11	36,338	76	37,258	214
College of Education	38	76,838	34	55,704	39	44,456	25	28,725	8	29,440	144
College of Engineering	127	95,994	80	73,230	58	58,330	8	29,649	65	41,380	338
College of Health & Human Development	50	85,192	35	63,804	72	51,206	62	35,329	51	37,280	270
School of Information Science & Technology	1	nd	6	83,793	4	74,118	3	nd	0	--	14
College of The Liberal Arts	131	92,769	121	57,463	81	49,505	2	nd	89	33,243	424
Eberly College of Science	114	97,772	53	61,304	51	51,500	49	33,247	61	38,693	328
Total	730		542		490		207		418		2,387
Academic Support Units:											
Computer & Information Systems	0	--	0	--	0	--	0	--	6	66,871	6
International Programs	0	--	0	--	0	--	1	nd	0	--	1
Research	0	--	0	--	0	--	0	--	262	59,050	262
Undergraduate Education	0	--	1	nd	0	--	1	nd	2	nd	4
University Libraries	0	--	0	--	0	--	0	--	45	45,227	45
University Outreach	0	--	2	nd	11	49,855	17	34,607	4	42,567	34
Total	0		3		11		19		319		352
Administrative Support Units:											
General & Academic Administration	1	nd	0	--	0	--	0	--	1	nd	2
Intercollegiate Athletics	1	nd	0	--	3	nd	15	44,556	26	32,082	45
Student Affairs	0	--	0	--	0	--	0	--	4	13,800	4
Total	2		0		3		15		31		51

Other Penn State Locations:

Abington	10	69,944	24	55,459	28	45,843	15	35,824	20	35,509	97
Altoona	9	60,987	27	53,033	60	43,373	28	39,971	0	--	124
Beaver	1	nd	9	55,298	12	46,082	11	41,947	5	33,005	38
Berks	2	nd	12	57,059	43	48,432	15	38,527	8	43,468	80
Delaware County	12	69,302	14	56,839	21	48,558	18	36,664	3	nd	68
DuBois	3	nd	9	53,721	21	42,677	16	39,971	0	--	49
Erie	14	75,282	42	67,501	42	52,245	10	52,865	66	41,723	174
Fayette	3	nd	17	56,004	6	42,442	5	44,452	20	37,221	51
Great Valley	2	nd	10	73,346	18	58,833	1	nd	6	54,135	37
Harrisburg	21	84,701	48	63,963	54	52,604	19	42,505	3	nd	145
Hazleton	4	61,746	7	54,946	17	44,121	22	37,381	4	36,445	54
Lehigh Valley	4	69,833	5	51,201	9	49,046	2	nd	6	39,345	26
McKeesport	7	68,733	7	51,951	10	47,018	13	41,881	0	--	37
Mont Alto	2	nd	4	51,223	22	45,137	29	40,763	5	32,379	62
New Kensington	1	nd	10	54,733	15	48,538	12	44,562	1	nd	39
Schuylkill	5	70,832	7	57,882	20	47,021	18	38,101	3	nd	53
Shenango	2	nd	4	53,757	13	46,446	12	43,426	3	nd	34
Wilkes-Barre	2	nd	8	54,642	15	46,766	15	37,539	1	nd	41
Worthington Scranton	3	nd	13	55,815	21	51,023	25	43,868	1	nd	63
York	6	66,484	14	54,856	13	50,445	16	33,767	11	41,550	60
Commonwealth College-Central Office	0	--	0	--	0	--	1	nd	0	--	1
Total	113		291		460		303		166		1,333
Dickinson School of Law	17	101,454	2	nd	5	78,794	6	56,749	6	43,587	36
Total	17		2		5		6		6		36
ϕ Sub-total	862	88,887	838	61,696	969	51,014	550	38,776	940	44,558	4,159
College of Medicine at Hershey	138	128,975	138	117,825	224	101,564	19	37,804	26	34,029	545
Total	138		138		224		19		26		545
Grand total	1,000	94,425	976	69,690	1,193	60,659	569	38,743	966	44,283	4,704

nd. No data given in ranks having 3 or fewer faculty.

SOURCE: Data provided by The Pennsylvania State University.

THE PENNSYLVANIA STATE UNIVERSITY  
NUMBER AND AVERAGE SALARIES OF FULL-TIME STAFF  
BY CLASSIFICATION AND ACADEMIC/ADMINISTRATIVE UNIT  
2000-01

Academic/administrative unit	Executive/ administrative/ managerial		Other professional non-faculty		Clerical/secretarial		Technical, skilled, service and other		Total number
	Number	Average salary	Number	Average salary	Number	Average salary	Number	Average salary	
University Park Colleges:									
College of Agricultural Sciences	41	\$100,618	470	\$41,082	145	\$27,995	273	\$28,845	929
College of Arts & Architecture	9	109,459	30	34,664	27	28,194	13	31,956	79
Smeal College of Business Administration	14	143,731	58	36,239	37	25,217	4	30,660	113
College of Communications	3	nd	20	39,305	10	25,339	4	28,985	37
College of Earth & Mineral Sciences	10	126,457	37	41,799	41	27,827	19	34,421	107
College of Education	8	92,212	23	38,951	52	28,594	8	27,887	91
College of Engineering	30	125,364	103	44,362	120	26,879	70	34,979	323
College of Health & Human Development	14	108,312	36	37,463	67	27,768	45	26,987	162
School of Information Science & Technology	5	96,416	16	34,628	5	26,155	0	--	26
College of The Liberal Arts	25	108,875	86	38,250	82	25,119	14	29,768	207
Eberly College of Science	14	132,088	63	42,278	80	26,548	59	30,197	216
Total	173		942		666		509		2,290
Academic Support Units:									
Computer & Information Systems	31	93,265	295	46,463	40	28,569	24	32,738	390
Enrollment Management & Administration	15	70,852	92	37,906	81	27,049	0	--	188
Graduate School	4	66,654	7	44,626	18	26,409	0	--	29
International Programs	4	90,027	19	35,827	10	24,398	0	--	33
Research	51	84,257	379	59,327	129	28,538	175	36,168	734
Schreyer Honors College	2	nd	7	33,914	4	22,518	0	--	13
Undergraduate Education	17	67,604	54	38,944	25	29,674	4	30,945	100
University Arts Services	3	nd	19	35,795	7	30,171	2	nd	31
University Libraries	8	87,892	53	38,193	145	26,836	34	34,096	240
University Outreach	30	74,988	160	38,816	109	26,111	41	35,215	340
Total	165		1,085		568		280		2,098
Administrative Support Units:									
Development & Alumni Relations	53	68,730	97	37,576	75	23,847	5	30,348	230
Educational Equity	6	57,734	14	38,688	6	32,442	1	nd	27
Finance & Business	60	79,114	238	41,339	197	27,483	279	29,736	774
Finance & Business-Housing & Foods	16	62,571	77	39,156	62	25,199	463	26,187	618
Finance & Business-Physical Plant	33	68,016	116	46,008	48	26,305	772	32,011	969
General & Academic Administration	16	105,999	27	47,272	23	29,501	1	nd	67
Intercollegiate Athletics	11	81,783	84	38,692	54	27,855	47	35,730	196
Student Affairs	31	65,024	120	41,164	88	23,542	57	26,177	296
University Relations	11	54,877	24	38,501	10	25,791	2	nd	47
Total	237		797		563		1,627		3,224

Other Penn State Locations:

Abington	10	66,975	33	39,128	39	26,631	49	29,264	131
Altoona	10	67,818	50	35,198	52	25,368	76	28,996	188
Beaver	6	66,060	24	33,500	16	27,086	30	27,676	76
Berks	9	69,226	33	36,891	23	25,951	55	28,293	120
Delaware County	5	70,039	23	41,506	17	29,458	22	28,105	67
DuBois	5	67,046	16	36,899	14	28,220	14	26,365	49
Erie	18	87,476	65	37,443	55	24,781	99	28,698	237
Fayette	4	72,504	15	36,959	16	28,018	15	27,761	50
Great Valley	4	83,574	21	42,913	30	28,645	14	29,921	69
Harrisburg	19	87,804	60	39,647	67	27,650	79	31,032	225
Hazleton	6	65,342	22	35,190	16	27,143	37	28,651	81
Lehigh Valley	1	nd	14	33,175	10	26,973	7	28,780	32
McKeesport	4	64,802	25	38,307	17	27,307	27	28,324	73
Mont Alto	5	64,560	20	37,857	21	24,171	37	28,245	83
New Kensington	5	69,367	12	34,304	13	26,485	13	28,914	43
Schuylkill	6	58,650	14	38,043	12	25,784	21	30,059	53
Shenango	5	64,814	9	39,639	15	26,115	16	29,299	45
Wilkes-Barre	6	69,514	17	33,539	17	26,155	14	27,420	54
Worthington Scranton	5	72,504	17	37,063	18	26,600	15	28,891	55
York	7	65,729	23	37,443	21	27,325	15	28,334	66
Commonwealth College-Central Office	10	75,468	11	45,944	9	33,005	1	nd	31
Total	150		524		498		656		1,828
Dickinson School of Law	12	95,897	13	43,663	22	26,795	11	28,561	58
Total	12		13		22		11		58
Sub-total	737	84,887	3,361	42,569	2,317	26,844	3,083	30,177	9,498
College of Medicine at Hershey	40	173,983	187	36,793	100	26,682	158	27,488	485
Total	40		187		100		158		485
Grand total	777	89,473	3,548	42,264	2,417	26,837	3,241	30,045	9,983

nd. No data given in classifications having 3 or fewer staff.

SOURCE: Data provided by The Pennsylvania State University.

UNIVERSITY OF PITTSBURGH  
NUMBER AND AVERAGE SALARIES OF FULL-TIME FACULTY  
BY RANK AND ACADEMIC/ADMINISTRATIVE UNIT  
2000-01

Academic/administrative unit	Professor		Associate professor		Assistant professor		Instructor		Other		Total number
	Number	Average salary	Number	Average salary	Number	Average salary	Number	Average salary	Number	Average salary	
Senior Vice Chancellor & Provost:											
College of Arts & Sciences	0	--	0	--	0	--	2	nd	0	--	2
Education-University Service Programs	0	--	0	--	0	--	15	\$33,030	0	--	15
Faculty of Arts & Sciences -Dean's Office	3	nd	2	nd	0	--	0	--	2	nd	7
Faculty of Arts & Sciences -Humanities	72	\$82,442	73	\$51,291	35	\$41,294	14	25,564	37	\$30,977	231
Faculty of Arts & Sciences -Natural Sciences	92	85,275	60	57,401	54	46,103	7	25,741	106	27,724	319
Faculty of Arts & Sciences -Social Sciences	51	87,558	38	60,165	17	52,674	1	nd	9	38,548	116
Graduate School of Public & International Affairs	15	93,014	8	76,383	6	50,457	0	--	1	nd	30
Katz Graduate School of Business	31	109,456	18	74,560	17	84,617	0	--	5	55,158	71
Learning Research & Development Center	3	nd	1	nd	2	nd	0	--	23	46,489	29
Office of the Provost	0	--	0	--	0	--	0	--	7	44,848	7
School of Education	19	78,284	40	62,680	18	46,688	2	nd	38	35,509	117
School of Engineering	41	95,505	33	67,124	21	54,906	0	--	23	24,534	118
School of Information Sciences	6	75,888	13	67,775	9	58,389	0	--	2	nd	30
School of Law	23	111,070	11	56,635	6	63,046	0	--	8	40,884	48
School of Social Work	6	82,784	8	65,453	6	51,304	1	nd	4	54,120	25
University Center for International Studies	1	nd	0	--	0	--	0	--	7	39,404	8
University Center for Social & Urban Research	0	--	0	--	0	--	0	--	6	41,777	6
University Honors College	1	nd	0	--	0	--	0	--	1	nd	2
University Library System	0	--	0	--	0	--	0	--	56	36,111	56
University of Pittsburgh at Bradford	7	59,066	23	49,381	31	38,937	9	31,910	2	nd	72
University of Pittsburgh at Greensburg	9	57,562	24	48,334	23	38,935	9	32,794	4	32,017	69
University of Pittsburgh at Johnstown	16	61,013	60	49,823	32	39,241	20	34,284	9	46,177	137
University of Pittsburgh at Titusville	1	nd	7	41,599	9	35,728	2	nd	3	nd	22
Total	397		419		286		82		353		1,537



Senior Vice Chancellor, Health Sciences:											
Graduate School of Public Health	28	103,890	29	72,553	51	51,596	1	nd	35	43,281	144
School of Dental Medicine	7	83,861	28	68,325	41	57,182	3	nd	10	69,400	89
School of Health & Rehabilitation Sciences	7	84,722	13	67,970	30	52,167	10	38,679	33	14,402	93
School of Nursing	5	75,136	10	56,959	23	49,814	30	47,102	8	35,160	76
School of Pharmacy	14	80,424	12	64,001	36	55,890	1	nd	21	38,039	84
Senior Vice Chancellor, Health Sciences	0	--	2	nd	0	--	0	--	23	40,071	25
Total	61		94		181		45		130		511
Sub-total	458	87,810	513	59,688	467	49,839	127	35,636	483	34,901	2,048
School of Medicine Division:											
School of Medicine	316	125,508	365	90,972	728	75,634	137	45,335	240	34,052	1,786
School of Medicine Division-Administration	0	--	1	nd	2	nd	0	--	0	--	3
Total	316		366		730		137		240		1,789
Grand total	774	103,201	879	72,693	1,197	65,534	264	40,669	723	34,619	3,837

nd. No data given in ranks having 3 or fewer faculty.

SOURCE: Data provided by University of Pittsburgh.

UNIVERSITY OF PITTSBURGH  
NUMBER AND AVERAGE SALARIES OF FULL-TIME STAFF  
BY CLASSIFICATION AND ACADEMIC/ADMINISTRATIVE UNIT  
2000-01

Academic/administrative unit	Executive/ administrative/ managerial		Other professional non-faculty		Clerical/secretarial		Technical, skilled, service and other		Total number
	Number	Average salary	Number	Average salary	Number	Average salary	Number	Average salary	
Chancellor:									
Athletics	6	\$106,804	75	\$46,922	23	\$20,327	0	--	104
Chancellor	22	103,056	46	35,913	16	28,476	2	nd	86
General Counsel	8	103,926	2	nd	5	26,021	0	--	15
Secretary of the Board of Trustees	4	112,730	2	nd	3	nd	0	--	9
Vice Chancellor, Budget & Controller	38	75,856	94	32,945	52	19,955	0	--	184
Vice Chancellor, Institutional Advancement	36	69,590	46	33,197	26	22,632	0	--	108
Total	114		265		125		2		506
Executive Vice Chancellor:									
Associate Vice Chancellor, Human Resources	17	69,831	42	28,903	12	18,669	16	\$17,127	87
Business Operations	12	65,163	98	34,452	96	16,987	231	27,327	437
Executive Vice Chancellor	7	74,429	7	41,263	2	nd	0	--	16
Facilities Management	7	83,484	56	40,126	10	21,957	346	29,923	419
Total	43		203		120		593		959
Senior Vice Chancellor & Provost:									
College of Arts & Sciences	3	nd	46	31,169	12	17,569	0	--	61
College of General Studies	5	54,713	22	32,123	12	20,868	0	--	39
Computing Services & Systems Development	13	81,464	168	43,860	8	20,193	16	26,891	205
Education-University Service Programs	0	--	1	nd	5	21,113	0	--	6
Faculty of Arts & Sciences -Dean's Office	3	nd	16	31,817	5	20,018	0	--	24
Faculty of Arts & Sciences -Humanities	0	--	33	28,004	17	19,590	1	nd	51
Faculty of Arts & Sciences -Natural Sciences	6	61,930	139	27,806	37	20,848	19	32,693	201
Faculty of Arts & Sciences -Social Sciences	0	--	14	30,615	14	19,203	0	--	28
Graduate School of Public & International Affairs	2	nd	7	35,820	8	27,953	0	--	17
Katz Graduate School of Business	12	64,156	54	32,963	25	21,190	1	nd	92
Learning Research & Development Center	1	nd	34	36,464	12	22,786	1	nd	48
Office of the Provost	58	104,268	110	33,563	73	19,882	13	21,832	254
School of Education	1	nd	34	31,051	17	23,018	3	nd	55
School of Engineering	3	nd	43	36,972	14	21,779	7	31,780	67
School of Information Sciences	1	nd	13	35,292	7	25,304	1	nd	22
School of Law	5	52,093	19	27,916	16	21,943	0	--	40
School of Social Work	3	nd	12	37,307	4	28,595	0	--	19
Summer Sessions	1	nd	1	nd	1	nd	0	--	3
University Center for International Studies	5	57,163	32	30,038	8	19,846	0	--	45
University Center for Social & Urban Research	9	64,957	33	31,218	7	19,629	0	--	49
University Honors College	0	--	5	32,678	0	--	0	--	5
University Library System	2	nd	76	26,013	30	20,011	1	nd	109

University of Pittsburgh at Bradford	9	68,163	47	31,115	23	22,076	12	28,574	91
University of Pittsburgh at Greensburg	11	50,594	35	24,714	16	17,676	25	22,335	87
University of Pittsburgh at Johnstown	5	62,014	70	33,902	50	20,184	68	22,719	193
University of Pittsburgh at Titusville	3	nd	22	27,066	13	15,856	9	25,156	47
Student Affairs	13	78,460	88	33,400	38	20,535	5	19,434	144
Total	174		1,174		472		182		2,002
Senior Vice Chancellor, Health Sciences:	6	179,908	26	32,839	13	20,581	1	nd	46
Graduate School of Public Health	11	68,643	272	32,526	77	22,639	3	nd	363
Pittsburgh Cancer Institute	6	79,388	76	29,663	11	22,427	2	nd	95
School of Dental Medicine	3	nd	68	28,074	35	20,179	45	19,500	151
School of Health & Rehabilitation Sciences	1	nd	17	32,073	9	24,749	1	nd	28
School of Nursing	3	nd	33	31,211	14	21,490	1	nd	51
School of Pharmacy	2	nd	38	29,777	9	23,196	0	--	49
Total	32		530		168		53		783
Sub-total	363	80,405	2,172	33,301	885	20,697	830	27,183	4,250
School of Medicine Division:									
School of Medicine	42	51,117	764	32,246	191	24,045	31	25,801	1,028
School of Medicine Division-Administration	18	129,282	52	38,244	7	22,723	102	20,487	179
Total	481		4,022		1,406		1,068		6,977
Grand total	844	79,577	6,194	33,117	2,291	21,301	1,898	26,429	11,227

nd. No data given in classifications having 3 or fewer staff.

SOURCE: Data provided by University of Pittsburgh.

TEMPLE UNIVERSITY  
NUMBER AND AVERAGE SALARIES OF FULL-TIME FACULTY  
BY RANK AND ACADEMIC/ADMINISTRATIVE UNIT  
2000-01

Academic/administrative unit	Professor		Associate professor		Assistant professor		Instructor		Other		Total number
	Number	Average salary	Number	Average salary	Number	Average salary	Number	Average salary	Number	Average salary	
Provost:											
College of Engineering	12	\$92,209	11	\$78,801	3	nd	0	--	0	--	26
College of Liberal Arts	97	96,287	102	64,589	92	\$39,609	14	\$34,514	0	--	305
E. Boyer College of Music	26	82,993	12	66,835	11	50,066	1	nd	0	--	50
College of Science & Technology	80	97,313	38	72,237	28	50,406	7	54,389	0	--	153
Department of Health Studies	4	84,953	5	63,677	3	nd	0	--	0	--	12
Department of Land, Architecture & Horticulture	0	--	6	58,846	1	nd	0	--	0	--	7
Harrisburg Center	1	nd	0	--	0	--	0	--	0	--	1
Japan	1	nd	1	nd	0	--	0	--	0	--	2
Research Centers	1	nd	0	--	0	--	0	--	0	--	1
Rome	0	--	1	nd	0	--	0	--	0	--	1
R. J. Fox School of Business & Management	52	106,021	55	83,134	27	79,913	8	65,403	0	--	142
School of Communication & Theater	19	88,968	15	63,847	24	49,875	3	nd	0	--	61
School of Education	35	87,991	21	61,434	27	48,628	0	--	0	--	83
J. E. Beasley School of Law	35	125,893	11	90,960	5	44,677	0	--	0	--	51
School of Social Administration	6	80,023	6	61,603	7	49,696	1	nd	0	--	20
School of Tourism & Hospitality	6	82,290	0	--	3	nd	1	nd	0	--	10
Self Supporting Law Program	0	--	2	nd	0	--	0	--	0	--	2
Tyler School of Art	33	82,689	21	53,775	14	41,930	0	--	0	--	68
Total	408		307		245		35		0		995
Vice President, Administration:											
Intercollegiate Athletics	1	nd	0	--	0	--	0	--	0	--	1
Total	1		0		0		0		0		1
Vice President, Health Science Center:											
College of Allied Health Professions	10	86,764	23	65,489	32	55,989	4	42,728	0	--	69
School of Dentistry	14	92,163	22	72,791	18	48,633	3	nd	0	--	57
School of Medicine	116	115,291	87	96,026	163	90,064	8	53,320	0	--	374
School of Pharmacy	10	93,052	7	76,121	11	60,412	0	--	0	--	28
School of Podiatry	4	84,647	5	69,770	7	61,302	4	47,331	0	--	20
Total	154		144		231		19		0		548
Sub-total <sup>1</sup>	443	96,059	359	69,059	306	50,129	42	45,547	0	--	1,150
Grand total	563	99,831	451	74,129	476	63,829	54	46,193	0	--	1,544

1. Excludes School of Medicine and School of Podiatry.  
nd. No data given in ranks having 3 or fewer faculty.

SOURCE: Data provided by Temple University.

TEMPLE UNIVERSITY  
NUMBER AND AVERAGE SALARIES OF FULL-TIME STAFF  
BY CLASSIFICATION AND ACADEMIC/ADMINISTRATIVE UNIT  
2000-01

Academic/administrative unit	Executive/ administrative/ managerial		Other professional non-faculty		Clerical/secretarial		Technical, skilled, service and other		Total number
	Number	Average salary	Number	Average salary	Number	Average salary	Number	Average salary	
President:									
Executive Office of President	5	\$164,337	3	nd	2	nd	0	--	10
Internal Audit	5	77,716	7	\$47,587	0	--	0	--	12
Office of Campus Development	0	--	1	nd	0	--	0	--	1
University Counsel	1	nd	6	68,193	2	nd	0	--	9
University Secretary	0	--	2	nd	1	nd	0	--	3
Vice President, Development & Alumni	18	73,741	8	38,051	15	\$27,923	0	--	41
Total	29		27		20		0		76
Provost:									
Ambler College	10	62,362	14	32,840	17	28,272	2	nd	43
Center City & Continuing Education	5	57,577	5	32,743	2	nd	1	nd	13
College of Engineering	2	nd	4	38,398	3	nd	2	nd	11
College of Liberal Arts	20	64,254	46	33,026	57	25,390	5	\$30,980	128
E. Boyer College of Music	9	58,144	9	26,595	5	23,143	1	nd	24
College of Science & Technology	15	56,958	28	36,613	17	28,018	21	31,347	81
Department of Health Studies	0	--	4	39,227	1	nd	0	--	5
Department of Land, Architecture & Horticulture	1	nd	0	--	1	nd	3	nd	5
Harrisburg Center	2	nd	4	29,858	2	nd	0	--	8
Japan	0	--	2	nd	0	--	0	--	2
Miscellaneous Provost Centers	0	--	1	nd	0	--	0	--	1
Office of International Programs	2	nd	3	nd	0	--	0	--	5
Office of the Provost	13	69,098	25	34,843	4	27,452	0	--	42
Paley Library	12	74,563	46	33,878	32	24,691	1	nd	91
R. J. Fox School of Business & Management	27	60,955	41	33,155	16	25,982	0	--	84
Research & Graduate School	11	70,513	15	34,636	0	--	0	--	26
Research Centers	35	66,151	145	37,792	20	26,122	2	nd	202
School of Communication & Theater	6	84,177	13	37,949	7	30,544	6	35,695	32
School of Education	5	64,452	13	33,637	20	25,777	0	--	38
J. E. Beasley School of Law	20	76,988	31	38,705	11	31,084	1	nd	63
School of Social Administration	7	67,845	8	38,088	4	28,359	0	--	19
School of Tourism & Hospitality	3	nd	2	nd	2	nd	0	--	7
Self Supporting Law Program	2	nd	2	nd	0	--	0	--	4
Self Supporting MBA Program	1	nd	1	nd	0	--	0	--	2
TU Press-Administration	6	66,666	7	39,362	1	nd	0	--	14
Tyler School of Art	8	52,744	5	35,994	13	24,393	2	nd	28
Total	222		474		235		47		978

TEMPLE UNIVERSITY  
NUMBER AND AVERAGE SALARIES OF FULL-TIME STAFF  
BY CLASSIFICATION AND ACADEMIC/ADMINISTRATIVE UNIT 2000-01--(continued)

Academic/administrative unit	Executive/ administrative/ managerial		Other professional non-faculty		Clerical/secretarial		Technical, skilled, service and other		Total number
	Number	Average salary	Number	Average salary	Number	Average salary	Number	Average salary	
Vice President, Administration:									
Intercollegiate Athletics	12	72,025	52	56,390	6	31,527	5	27,025	75
Vice President, Administration	2	nd	5	38,722	2	nd	0	--	9
Total	14		57		8		5		84
Vice President, CFO & Treasurer:									
Department of Financial Affairs	31	78,353	31	36,482	28	25,908	0	--	90
Department of Human Resources	26	74,596	20	43,352	21	28,458	1	nd	68
Duplicating/Copy Centers	1	nd	0	--	9	28,872	1	nd	11
Employee Benefits	4	76,052	5	43,254	8	27,321	0	--	17
Executive Compensation	26	223,540	0	--	0	--	0	--	26
Insurance	0	--	2	nd	1	nd	0	--	3
Other Auxiliaries	0	--	1	nd	0	--	0	--	1
Parking Operations	5	43,689	3	nd	3	nd	0	--	11
Sugarloaf Conference Center	1	nd	0	--	0	--	0	--	1
Total	94		62		70		2		228
Vice President, Computer/Information:									
Department of Computer/Information Services	37	81,858	158	48,324	7	30,342	0	--	202
Instructional Support Services	1	nd	0	--	0	--	3	nd	4
Measurement & Research Center	6	71,398	5	37,165	3	nd	0	--	14
Telecommunications	7	73,991	5	31,270	13	29,409	14	41,191	39
Vice President, Computer & Information Services	3	nd	3	nd	2	nd	0	--	8
Total	54		171		25		17		267
Vice President, Enrollment: <sup>1</sup>									
Enrollment Management <sup>2</sup>	44	55,292	53	32,670	65	24,733	1	nd	163
Total	44		53		65		1		163
Vice President, Health Science Center:									
College of Allied Health	2	0	10	31,603	12	25,945	0	--	24
Health Science Center Library	5	62,633	10	33,536	5	25,850	1	nd	21
Office of the Vice President, Health Science Center	8	75,067	10	39,045	8	31,713	7	37,213	33
School of Dentistry	11	72,425	15	38,802	47	25,937	31	25,891	104
School of Medicine	106	65,528	224	44,793	324	29,132	76	32,306	730
School of Pharmacy	6	80,810	7	33,806	9	26,499	2	nd	24
School of Podiatry	14	65,587	10	37,165	25	27,657	11	28,871	60
Total	152		286		430		128		996

Vice President, Safety & Facilities:									
Campus Safety	6	73,285	4	46,841	2	nd	166	30,723	178
Facilities Management	29	64,080	15	44,124	14	28,155	412	31,387	470
Total	35		19		16		578		648
Vice President, Students:									
Department of Student Affairs	30	56,973	56	40,361	21	25,727	3	nd	110
Office of Housing	9	46,655	13	28,512	10	26,647	44	28,150	76
Total	39		69		31		47		186
Sub-total <sup>3</sup>	558	75,444	972	39,546	545	26,628	737	31,067	2,812
Grand total	683	73,556	1,218	40,438	900	27,560	825	31,143	3,626

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1. Vice President, Enrollment was previously listed as Vice President.
  2. Enrollment Management now includes all sub headings previously listed under Vice President.
  3. Excludes School of Medicine, School of Podiatry, Health Science Center-Library and Institute on Aging.
- nd. No data given in classifications having 3 or fewer staff.

SOURCE: Data provided by Temple University.

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## **II. ACTUAL REVENUES AND EXPENDITURES**

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Comparative summaries of actual operating revenues and expenditures, for general funds and auxiliary enterprises, are presented for 1999-00 and 2000-01. Operating expenditures, separated into salaries and wages, employee benefits, travel and other operating expenditures, are shown by academic and administrative unit for the two years. When reported, operating expenditures are also shown by expenditure type for these years. Academic and administrative units and expenditure types are defined by each university.

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LINCOLN UNIVERSITY  
TOTAL UNIVERSITY GENERAL FUNDS OPERATING REVENUES AND EXPENDITURES  
COMPARATIVE SUMMARY  
1999-00 vs. 2000-01

Category	1999-00		2000-01		1999-00 vs. 2000-01	
	Amount	Percentage of grand total	Amount	Percentage of grand total	Amount change	Percentage change
Operating Revenues:						
Instructional:						
Tuition & Fees	\$13,752,882	42.7%	\$13,046,558	39.3%	-\$706,324	-5.1%
State Appropriations	11,358,000	35.3	12,942,000	39.0	1,584,000	13.9
Other	7,069,073	22.0	7,179,525	21.7	110,452	1.6
Grand total revenues	32,179,955	100.0	33,168,083	100.0	988,128	3.1
Operating Expenditures:						
Instructional:						
Salary & Wages	14,615,134	39.4	15,417,259	37.9	802,125	5.5
Employee Benefits	3,384,194	9.1	3,740,941	9.2	356,747	10.5
Travel	332,062	0.9	273,179	0.7	-58,883	-17.7
Other	18,753,797	50.6	21,219,537	52.2	2,465,740	13.1
Grand total expenditures	37,085,187	100.0	40,650,916	100.0	3,565,729	9.6

SOURCE: Data provided by Lincoln University.

LINCOLN UNIVERSITY  
TOTAL UNIVERSITY GENERAL FUNDS DEPARTMENTAL EXPENDITURES  
BY EXPENDITURE TYPE  
1999-00 vs. 2000-01

Category	1999-00		2000-01		1999-00 vs. 2000-01	
	Amount	Percentage of grand total	Amount	Percentage of grand total	Amount change	Percentage change
Academic Support	\$2,071,566	6.6%	\$2,593,536	7.5%	\$521,970	25.2%
Administration & Institutional Support	5,503,197	17.5	6,041,614	17.5	538,417	9.8
Instruction	10,351,043	33.0	11,424,427	33.1	1,073,384	10.4
Sponsored Programs	3,614,906	11.5	3,766,837	10.9	151,931	4.2
Student Aid	5,688,058	18.1	5,772,011	16.8	83,953	1.5
Student Services	4,166,407	13.3	4,882,002	14.2	715,595	17.2
Grand total expenditures	31,395,177	100.0	34,480,427	100.0	3,085,250	9.8

SOURCE: Data provided by Lincoln University.

LINCOLN UNIVERSITY  
TOTAL UNIVERSITY GENERAL FUNDS OPERATING EXPENDITURES  
TRAVEL, SUBSISTENCE AND LODGING  
BY ACADEMIC/ADMINISTRATIVE UNIT  
2000-01

Academic/administrative unit	Amount	Academic/administrative unit	Amount
Academic Advising Center	\$1,378	Office of Alumni Relations	\$228
Art	433	Office of Financial Aid	6,489
Assemblies & Chapel	1,059	Office of Physical Plant	848
Baseball	486	Office of Public Information	1,367
Basketball	9,388	Office of Purchasing	442
Board of Trustees	4,210	Office of Registrar	575
Bowling	1,646	Office of the President	14,459
Career Services	59	Office of Vice President for Academic Affairs	3,195
Cheerleaders	813	Office of Vice President for Enrollment Planning & Student Life	331
Chemistry	388	Office of Vice President for Fiscal Affairs	682
Computer Labs	197	Office of Vice President for Planning & External Affairs	3,220
Concert Choir	10	Personnel Office	22,151
Controller's Office	3,756	Physical & Health Education	675
Dean's Office - Science	99	Political Science	139
Debating	385	Psychology	621
Economics & Business	211	Public Safety & Security	139
Education	141	Residential Life & Student Conduct	9
English	100	Soccer	1,847
Faculty Development	3,103	Special Assistant to President-Giving	1,333
Freshman Orientation	170	Student Development & Orientation	596
GI-Commencement & Convocations	42	Tennis	1,575
GI-Mail & Duplication Office	338	Track & Cross Country	35,765
GI-Staff Recruitment	4,411	Trucking & Automobile	1,341
Human Services	12,900	Urban Center	3,434
IMC Institutional Research	1,234	Women's Basketball	6,978
Institutional Research	3,704	Women's Volleyball	1,079
International Student Affairs	1,243		
Language & Linguistics	35	Sub-total	200,669
Lectures & Recitals	118		
Library	1,568	Sponsored Programs	72,511
Mathematics	377		
Music	698	Grand total	273,180
Office of Admissions	36,451		

SOURCE: Data provided by Lincoln University.

LINCOLN UNIVERSITY  
TOTAL UNIVERSITY AUXILIARY ENTERPRISES OPERATING REVENUES AND EXPENDITURES  
COMPARATIVE SUMMARY  
1999-00 vs. 2000-01

Category	1999-00		2000-01		1999-00 vs. 2000-01	
	Amount	Percentage of grand total	Amount	Percentage of grand total	Amount change	Percentage change
Operating Revenues:						
Grand total revenues	\$6,840,198	100.0%	\$6,815,766	100.0%	-\$24,432	-0.4%
Operating Expenditures:						
Grand total expenditures	5,690,010	100.0	6,170,489	100.0	480,479	8.4

SOURCE: Data provided by Lincoln University.

THE PENNSYLVANIA STATE UNIVERSITY  
TOTAL UNIVERSITY GENERAL FUNDS OPERATING REVENUES AND EXPENDITURES  
COMPARATIVE SUMMARY  
1999-00 vs. 2000-01

Category	1999-00		2000-01		1999-00 vs. 2000-01	
	Amount	Percentage of grand total	Amount	Percentage of grand total	Amount change	Percentage change
Operating Revenues:						
Instructional:						
Tuition & Fees	\$524,472,252	50.3%	\$577,460,453	52.8%	\$52,988,201	10.1%
State Appropriations	300,238,000	28.8	315,747,000	28.9	15,509,000	5.2
Departmental Income	154,517,383	14.8	133,345,406	12.2	-21,171,977	-13.7
Other Operating Income	53,019,785	5.1	56,001,323	5.1	2,981,538	5.6
Sub-total <sup>1</sup>	1,032,247,420	99.0	1,082,554,182	99.0	50,306,762	4.9
Dickinson School of Law	9,940,729	1.0	10,611,304	1.0	670,575	6.7
Grand total revenues	1,042,188,149	100.0	1,093,165,486	100.0	50,977,337	4.9
Operating Expenditures:						
Instructional:						
Total Salaries & Wages	518,872,969	51.4	551,707,883	52.7	32,834,914	6.3
Employee Benefits <sup>2</sup>	151,894,736	15.1	154,765,272	14.8	2,870,536	1.9
Travel	17,806,518	1.8	18,149,673	1.7	343,155	1.9
Other Operating Expenditures	309,903,468	30.7	312,392,724	29.8	2,489,256	0.8
Sub-total <sup>1</sup>	998,477,691	99.0	1,037,015,552	99.0	38,537,861	3.9
Dickinson School of Law	9,762,920	1.0	10,270,094	1.0	507,174	5.2
Grand total expenditures	1,008,240,611	100.0	1,047,285,646	100.0	39,045,035	3.9

1. Includes College of Medicine at Hershey; excludes Dickinson School of Law.

2. Includes employee benefits billed and employee benefits allocated to units.

SOURCE: Data provided by The Pennsylvania State University.

THE PENNSYLVANIA STATE UNIVERSITY  
TOTAL UNIVERSITY GENERAL FUNDS OPERATING EXPENDITURES  
BY ACADEMIC/ADMINISTRATIVE UNIT  
1999-00

Academic/administrative unit	Total salaries and wages	Employee benefits <sup>1</sup>	Travel	Other operating expenditures	Total operating expenditures	Employee benefits: percentage of total salaries and wages	Travel: percentage of total operating expenditures
<b>University Park Colleges:</b>							
College of Agricultural Sciences	\$34,643,280	\$13,619,247 <sup>a</sup>	\$1,430,232	\$16,777,438	\$66,470,197	39.3% <sup>a</sup>	2.2%
College of Arts & Architecture	11,754,913	3,413,784	306,144	1,780,112	17,254,953	29.0	1.8
Smeal College of Business Administration	18,711,685	5,347,012	930,901	3,970,019	28,959,617	28.6	3.2
College of Communications	4,340,451	1,259,557	107,527	530,861	6,238,396	29.0	1.7
College of Earth & Mineral Sciences	14,900,309	4,298,250	339,160	3,830,494	23,368,213	28.8	1.5
College of Education	10,487,614	3,048,511	484,396	2,092,131	16,112,652	29.1	3.0
College of Engineering	33,219,365	9,328,298	818,432	7,437,938	50,804,033	28.1	1.6
College of Health & Human Development	19,096,019	5,470,310	489,842	4,038,834	29,095,005	28.6	1.7
School of Information Science & Technology	11,500	3,383	0	4,688	19,571	29.4	0.0
College of The Liberal Arts	38,698,418	11,235,865	954,303	2,771,461	53,660,047	29.0	1.8
Eberly College of Science	29,780,603	8,535,284	739,338	7,546,023	46,601,248	28.7	1.6
Total	215,644,157	65,559,501	6,600,275	50,779,999	338,583,932	30.4	1.9
<b>Academic Support Units:</b>							
Computer & Information Systems	16,882,992	4,667,872	447,241	18,624,791	40,622,896	27.6	1.1
Enrollment Management & Administration	6,929,286	1,808,192	282,933	16,109,506	25,129,917	26.1	1.1
Graduate School	2,474,629	692,344	130,984	3,766,478	7,064,435	28.0	1.9
International Programs	739,192	213,717	166,646	177,973	1,297,528	28.9	12.8
Research	9,963,551	2,785,464	504,482	6,077,637	19,331,134	28.0	2.6
Schreyer Honors College	351,479	96,010	26,069	266,010	739,568	27.3	3.5
Undergraduate Education	3,403,039	901,655	125,715	1,215,966	5,646,375	26.5	2.2
University Arts Services	1,562,053	388,385	79,252	1,659,698	3,689,388	24.9	2.1
University Libraries	11,526,238	3,080,198	169,546	13,543,558	28,319,540	26.7	0.6
University Outreach	19,737,754	5,223,263	1,333,411	17,064,719	43,359,147	26.5	3.1
Total	73,570,213	19,857,100	3,266,279	78,506,336	175,199,928	27.0	1.9
<b>Administrative Support Units:</b>							
Development & Alumni Relations	8,828,331	2,489,604	659,066	1,874,067	13,851,068	28.2	4.8
Educational Equity	1,017,222	271,841	54,815	576,009	1,919,887	26.7	2.9
Finance & Business	18,624,609	5,179,903	1,183,822	18,545,847	43,534,181	27.8	2.7
Finance & Business-Physical Plant	10,359,835	4,959,601	149,383	48,627,521	64,096,340	47.9	0.2
General & Academic Administration	8,346,596	2,411,364	494,303	1,773,770	13,026,033	28.9	3.8
Intercollegiate Athletics	1,640,303	351,470	174,792	929,997	3,096,562	21.4	5.6
Student Affairs	9,991,013	2,685,962	144,524	13,174,196	25,995,695	26.9	0.6
University Relations	2,025,049	577,954	45,977	745,134	3,394,114	28.5	1.4
Total	60,832,958	18,927,699	2,906,682	86,246,541	168,913,880	31.1	1.7



Other Penn State Locations:

Abington	10,544,696	2,918,175	227,596	4,336,808	18,027,275	27.7	1.3
Altoona	12,223,798	3,416,393	451,308	5,498,002	21,589,501	27.9	2.1
Beaver	3,690,277	1,048,333	132,706	1,202,222	6,073,538	28.4	2.2
Berks	7,409,086	2,078,126	198,332	2,837,949	12,523,493	28.0	1.6
Delaware County	6,393,236	1,770,333	95,674	1,519,035	9,778,278	27.7	1.0
DuBois	4,154,704	1,168,912	123,768	1,352,608	6,799,992	28.1	1.8
Erie	16,284,120	4,554,581	590,316	6,229,175	27,658,192	28.0	2.1
Fayette	4,289,907	1,204,750	92,159	1,076,274	6,663,090	28.1	1.4
Great Valley	7,350,033	2,023,233	207,108	5,217,506	14,797,880	27.5	1.4
Harrisburg	16,707,917	4,728,264	421,628	5,838,097	27,695,906	28.3	1.5
Hazleton	4,798,242	1,352,191	155,987	2,016,310	8,322,730	28.2	1.9
Lehigh Valley	2,866,669	811,713	119,307	1,431,270	5,228,959	28.3	2.3
McKeesport	4,052,641	1,136,874	76,443	985,232	6,251,190	28.1	1.2
Mont Alto	5,246,059	1,485,092	153,991	1,693,623	8,578,765	28.3	1.8
New Kensington	3,850,378	1,066,733	79,682	1,423,335	6,420,128	27.7	1.2
Schuylkill	4,184,262	1,181,380	77,140	1,478,014	6,920,796	28.2	1.1
Shenango	3,555,837	1,001,534	113,178	900,884	5,571,433	28.2	2.0
Wilkes-Barre	3,764,413	1,045,958	78,624	888,335	5,777,330	27.8	1.4
Worthington Scranton	5,484,037	1,569,375	115,014	1,222,374	8,390,800	28.6	1.4
York	5,904,011	1,655,631	116,672	1,751,552	9,427,866	28.0	1.2
Commonwealth College-Central Office	1,610,617	457,152	128,109	2,141,415	4,337,293	28.4	3.0
Total	134,364,940	37,674,733	3,754,742	51,040,020	226,834,435	28.0	1.7
College of Medicine at Hershey	34,460,701	9,875,703	1,278,540	40,707,211	86,322,155	28.7	1.5
General Revenue	0	0	0	2,623,361	2,623,361	--	0.0
Sub-total	518,872,969	151,894,736	17,806,518	309,903,468	998,477,691	29.3	1.8
Dickinson School of Law	4,987,337	1,182,061	184,905	3,408,617	9,762,920	23.7	1.9
Grand total	523,860,306	153,076,797	17,991,423	313,312,085	1,008,240,611	29.2	1.8

1. Includes employee benefits billed and employee benefits allocated to units.

a. Includes allocated employee benefits for Agricultural Research and Cooperative Extension Personnel paid by Agricultural Federal Funds.

SOURCE: Data provided by The Pennsylvania State University.

THE PENNSYLVANIA STATE UNIVERSITY  
TOTAL UNIVERSITY GENERAL FUNDS OPERATING EXPENDITURES  
BY ACADEMIC/ADMINISTRATIVE UNIT  
2000-01

Academic/administrative unit	Total salaries and wages	Employee benefits <sup>1</sup>	Travel	Other operating expenditures	Total operating expenditures	Employee benefits: percentage of total salaries and wages	Travel: percentage of total operating expenditures
<b>University Park Colleges:</b>							
College of Agricultural Sciences	\$38,026,187	\$13,925,799 <sup>a</sup>	\$1,351,651	\$11,509,907	\$64,813,544	36.6% <sup>a</sup>	2.1%
College of Arts & Architecture	12,625,538	3,482,930	369,063	1,530,953	18,008,484	27.6	2.0
Smeal College of Business Administration	19,783,995	5,376,923	895,426	3,427,719	29,484,063	27.2	3.0
College of Communications	4,651,422	1,278,135	145,764	814,152	6,889,473	27.5	2.1
College of Earth & Mineral Sciences	15,829,860	4,340,747	379,544	3,682,568	24,232,719	27.4	1.6
College of Education	11,116,364	3,055,043	542,304	2,047,993	16,761,704	27.5	3.2
College of Engineering	35,910,270	9,589,479	974,470	8,354,761	54,828,980	26.7	1.8
College of Health & Human Development	19,987,294	5,445,493	557,008	4,084,260	30,074,055	27.2	1.9
School of Information Science & Technology	2,927,085	799,021	129,752	1,070,419	4,926,277	27.3	2.6
College of The Liberal Arts	41,166,454	11,344,857	993,721	2,539,396	56,044,428	27.6	1.8
Eberly College of Science	31,461,691	8,547,442	725,254	8,456,022	49,190,409	27.2	1.5
Total	233,486,160	67,185,869	7,063,957	47,518,150	355,254,136	28.8	2.0
<b>Academic Support Units:</b>							
Computer & Information Systems	18,173,208	4,790,132	510,089	17,715,940	41,189,369	26.4	1.2
Enrollment Management & Administration	21,839,203	5,607,241	1,282,843	15,718,546	44,447,833	25.7	2.9
Graduate School	7,466,375	1,864,503	390,932	15,706,568	25,428,378	25.0	1.5
International Programs	2,502,258	668,175	87,579	4,821,159	8,079,171	26.7	1.1
Research	832,664	232,260	34,835	149,511	1,249,270	27.9	2.8
Schreyer Honors College	11,752,054	3,187,564	434,949	5,409,358	20,783,925	27.1	2.1
Undergraduate Education	402,987	104,424	25,762	276,096	809,269	25.9	3.2
University Arts Services	3,561,909	907,048	110,816	883,744	5,463,517	25.5	2.0
University Libraries	1,634,006	369,132	93,196	1,749,275	3,845,609	22.6	2.4
University Outreach	12,462,872	3,156,291	231,596	13,344,274	29,195,033	25.3	0.8
Total	80,627,536	20,886,770	3,202,597	75,774,471	180,491,374	25.9	1.8
<b>Administrative Support Units:</b>							
Development & Alumni Relations	9,831,936	2,628,279	669,712	1,459,529	14,589,456	26.7	4.6
Educational Equity	1,175,850	302,578	52,124	558,137	2,088,689	25.7	2.5
Finance & Business	19,473,487	5,148,266	1,067,670	28,066,542	53,755,965	26.4	2.0
Finance & Business-Physical Plant	11,274,506	5,043,076	180,594	49,249,978	65,748,154	44.7	0.3
General & Academic Administration	8,947,684	2,441,245	480,910	1,819,916	13,689,755	27.3	3.5
Intercollegiate Athletics	1,905,555	377,811	99,395	920,362	3,303,123	19.8	3.0
Student Affairs	10,342,190	2,653,481	149,713	15,754,318	28,899,702	25.7	0.5
University Relations	2,074,659	565,302	65,986	703,543	3,409,490	27.2	1.9
Total	65,025,867	19,160,038	2,766,104	98,532,325	185,484,334	29.5	1.5

Other Penn State Locations:

Abington	11,145,443	2,948,543	230,137	5,638,672	19,962,795	26.5	1.2
Altoona	13,027,522	3,456,002	461,091	5,556,737	22,501,352	26.5	2.0
Beaver	3,898,210	1,058,318	120,050	1,264,709	6,341,287	27.1	1.9
Berks	8,273,388	2,208,888	214,884	5,481,963	16,179,123	26.7	1.3
Delaware County	6,577,366	1,740,798	131,282	2,033,900	10,483,346	26.5	1.3
DuBois	4,378,271	1,176,728	116,710	1,537,846	7,209,555	26.9	1.6
Erie	17,751,788	4,709,415	646,868	8,352,491	31,460,562	26.5	2.1
Fayette	4,429,255	1,180,413	94,599	1,169,732	6,873,999	26.7	1.4
Great Valley	7,601,214	1,986,789	249,393	3,622,216	13,459,612	26.1	1.9
Harrisburg	17,622,903	4,743,779	480,945	5,254,609	28,102,236	26.9	1.7
Hazleton	5,147,078	1,357,976	159,272	1,992,813	8,657,139	26.4	1.8
Lehigh Valley	3,016,925	807,436	111,974	998,787	4,935,122	26.8	2.3
McKeesport	4,295,448	1,147,607	97,769	1,252,939	6,793,763	26.7	1.4
Mont Alto	5,294,960	1,423,192	183,031	1,619,217	8,520,400	26.9	2.1
New Kensington	4,074,884	1,080,593	97,177	1,133,798	6,386,452	26.5	1.5
Schuylkill	5,029,340	1,339,969	103,250	1,284,566	7,757,125	26.6	1.3
Shenango	3,737,040	1,000,585	103,834	896,367	5,737,826	26.8	1.8
Wilkes-Barre	3,924,507	1,036,546	96,030	1,177,731	6,234,814	26.4	1.5
Worthington Scranton	5,856,863	1,592,284	141,180	1,406,137	8,996,464	27.2	1.6
York	6,308,797	1,664,634	164,013	1,735,743	9,873,187	26.4	1.7
Commonwealth College-Central Office	2,991,357	828,873	169,629	1,572,720	5,562,579	27.7	3.0
Total	144,382,559	38,489,368	4,173,118	54,983,693	242,028,738	26.7	1.7
College of Medicine at Hershey	28,185,761	9,043,227	943,897	33,151,042	71,323,927	32.1	1.3
General Revenue	0	0	0	2,433,043	2,433,043	--	0.0
Sub-total	551,707,883	154,765,272	18,149,673	312,392,724	1,037,015,552	28.1	1.8
Dickinson School of Law	5,332,634	1,367,726	226,648	3,343,086	10,270,094	25.6	2.2
Grand total	557,040,517	156,132,998	18,376,321	315,735,810	1,047,285,646	28.0	1.8

1. Includes employee benefits billed and employee benefits allocated to units.

a. Includes allocated employee benefits for Agricultural Research and Cooperative Extension Personnel paid by Agricultural Federal Funds.

SOURCE: Data provided by The Pennsylvania State University.

THE PENNSYLVANIA STATE UNIVERSITY  
TOTAL UNIVERSITY GENERAL FUNDS DEPARTMENTAL ALLOTMENTS<sup>1</sup>  
BY EXPENDITURE TYPE  
1999-00 vs. 2000-01

Category	1999-00		2000-01		1999-00 vs. 2000-01	
	Amount	Percentage of grand total	Amount	Percentage of grand total	Amount change	Percentage change
Books & Periodicals	\$14,561,001	4.4%	\$15,352,154	4.6%	\$791,153	5.4%
Communication Services	18,044,663	5.4	17,594,426	5.3	-450,237	-2.5
Conferences & Group Activities	12,671,543	3.8	12,520,635	3.7	-150,908	-1.2
Debt Service	737,700	0.2	737,700	0.2	0	0.0
Employee Benefits Billed	790,438	0.3	878,420	0.3	87,982	11.1
Equipment Budget	51,146,431	15.4	49,911,241	14.9	-1,235,190	-2.4
Freight Charges	189,799	0.1	113,873	a	-75,926	-40.0
Insurance & Interest	3,565,994	1.1	3,986,465	1.2	420,471	11.8
Legal Expense	4,086,672	1.2	3,571,837	1.1	-514,835	-12.6
Miscellaneous	15,717,520	4.7	17,238,828	5.1	1,521,308	9.7
Property Expense	4,808,294	1.5	3,480,110	1.0	-1,328,184	-27.6
Publications, Printing & Copying	13,424,123	4.0	13,124,931	3.9	-299,192	-2.2
Repairs, Alterations & Capital	61,691,260	18.6	60,880,624	18.2	-810,636	-1.3
Research Facilities	1,000,000	0.3	1,289,978	0.4	289,978	29.0
Student Aid	23,337,641	7.0	22,916,537	6.8	-421,104	-1.8
Supplies & Materials for Resale	5,174,023	1.6	4,209,437	1.3	-964,586	-18.6
Supplies, Materials & Services	57,832,554	17.4	54,432,231	16.2	-3,400,323	-5.9
Travel Expense	17,991,423	5.4	18,376,321	5.5	384,898	2.1
Utilities Purchased	25,322,867	7.6	34,374,803	10.3	9,051,936	35.7
Grand total <sup>2</sup>	332,093,946	100.0	334,990,551	100.0	2,896,605	0.9

1. Includes employee benefits billed only, travel and other operating expenditures.

2. Includes College of Medicine at Hershey and Dickinson School of Law.

a. Rounds to less than 0.1 percent.

SOURCE: Data provided by The Pennsylvania State University.

THE PENNSYLVANIA STATE UNIVERSITY  
TOTAL UNIVERSITY AUXILIARY ENTERPRISES OPERATING REVENUES AND EXPENDITURES  
COMPARATIVE SUMMARY  
1999-00 vs. 2000-01

Category	1999-00		2000-01		1999-00 vs. 2000-01	
	Amount	Percentage of grand total	Amount	Percentage of grand total	Amount change	Percentage change
Operating Revenues:						
Student Fees, Sales, etc.	\$218,146,017	100.0%	\$214,687,771	100.0%	-\$3,458,246	-1.6%
Grand total revenues <sup>1</sup>	218,146,017	100.0	214,687,771	100.0	-3,458,246	-1.6
Operating Expenditures:						
Total Salaries & Wages	46,976,235	22.3	48,676,172	24.0	1,699,937	3.6
Employee Benefits <sup>2</sup>	13,038,967	6.2	12,856,131	6.3	-182,836	-1.4
Travel	5,620,477	2.6	5,045,543	2.5	-574,934	-10.2
Other Operating Expenditures	145,311,568	68.9	136,489,483	67.2	-8,822,085	-6.1
Grand total expenditures <sup>1</sup>	210,947,247	100.0	203,067,329	100.0	-7,879,918	-3.7

1. Includes College of Medicine at Hershey and Dickinson School of Law.

2. Includes employee benefits billed only.

SOURCE: Data provided by The Pennsylvania State University.

THE PENNSYLVANIA STATE UNIVERSITY  
TOTAL UNIVERSITY AUXILIARY ENTERPRISES OPERATING EXPENDITURES  
BY ACADEMIC/ADMINISTRATIVE UNIT  
1999-00

Academic/administrative unit	Total salaries and wages	Employee benefits <sup>1</sup>	Travel	Other operating expenditures	Total operating expenditures	Employee benefits: percentage of total salaries and wages	Travel: percentage of total operating expenditures
Colleges:							
College of Agricultural Sciences	\$838,702	\$234,973	\$19,440	\$1,478,289	\$2,571,404	28.0%	0.8%
College of Medicine at Hershey	1,244,350	256,364	31,358	14,599,542	16,131,614	20.6	0.2
Dickinson School of Law	126,017	44,048	0	190,392	360,457	35.0	0.0
Total	2,209,069	535,385	50,798	16,268,223	19,063,475	24.2	0.3
Support Units:							
Computer & Information Systems	2,012,048	658,000	131,348	10,766,001	13,567,397	32.7	1.0
Finance & Business	31,519,556	8,204,512	278,362	96,977,984	136,980,414	26.0	0.2
Intercollegiate Athletics	9,417,384	3,025,544	5,131,780	18,573,872	36,148,580	32.1	14.2
Student Affairs	1,818,178	615,526	28,189	2,725,488	5,187,381	33.9	0.5
Total	44,767,166	12,503,582	5,569,679	129,043,345	191,883,772	27.9	2.9
Grand total	46,976,235	13,038,967	5,620,477	145,311,568	210,947,247	27.8	2.7

1. Includes employee benefits billed only.

SOURCE: Data provided by The Pennsylvania State University.

THE PENNSYLVANIA STATE UNIVERSITY  
TOTAL UNIVERSITY AUXILIARY ENTERPRISES OPERATING EXPENDITURES  
BY ACADEMIC/ADMINISTRATIVE UNIT  
2000-01

Academic/administrative unit	Total salaries and wages	Employee benefits <sup>1</sup>	Travel	Other operating expenditures	Total operating expenditures	Employee benefits: percentage of total salaries and wages	Travel: percentage of total operating expenditures
Colleges:							
College of Agricultural Sciences	\$847,605	\$212,383	\$12,909	\$1,521,167	\$2,594,064	25.1%	0.5%
College of Medicine at Hershey	918,858	91,654	32,735	2,697,296	3,740,543	10.0	0.9
Dickinson School of Law	127,910	42,118	0	187,647	357,675	32.9	0.0
Total	1,894,373	346,155	45,644	4,406,110	6,692,282	18.3	0.7
Support Units:							
Computer & Information Systems	2,201,466	699,608	124,632	10,786,369	13,812,075	31.8	0.9
Finance & Business	32,184,922	7,904,889	280,067	99,896,405	140,266,283	24.6	0.2
Intercollegiate Athletics	10,494,566	3,281,457	4,558,041	18,561,419	36,895,483	31.3	12.4
Student Affairs	1,900,845	624,022	37,159	2,839,180	5,401,206	32.8	0.7
Total	46,781,799	12,509,976	4,999,899	132,083,373	196,375,047	26.7	2.5
Grand total	48,676,172	12,856,131	5,045,543	136,489,483	203,067,329	26.4	2.5

1. Includes employee benefits billed only.

SOURCE: Data provided by The Pennsylvania State University.

THE PENNSYLVANIA STATE UNIVERSITY  
TOTAL UNIVERSITY AUXILIARY ENTERPRISES DEPARTMENTAL ALLOTMENTS<sup>1</sup>  
BY EXPENDITURE TYPE  
1999-00 vs. 2000-01

Category	1999-00		2000-01		1999-00 vs. 2000-01	
	Amount	Percentage of grand total	Amount	Percentage of grand total	Amount change	Percentage change
Books & Periodicals	\$450,924	0.3%	\$306,991	0.2%	-\$143,933	-31.9%
Communication Services	9,707,429	5.9	9,740,916	6.3	33,487	0.3
Conferences & Group Activities	1,342,705	0.8	1,353,135	0.9	10,430	0.8
Debt Service	10,843,181	6.6	11,454,713	7.4	611,532	5.6
Deferred Maintenance	8,800,000	5.4	9,500,000	6.2	700,000	8.0
Employee Benefits Billed	13,038,967	8.0	12,856,131	8.3	-182,836	-1.4
Equipment Budget	4,287,266	2.6	4,062,737	2.6	-224,529	-5.2
Freight Charges	3,628	a	6,015	a	2,387	65.8
Insurance & Interest	413,785	0.3	571,258	0.4	157,473	38.1
Legal Expense	253,675	0.2	0	0.0	-253,675	-100.0
Miscellaneous	21,220,522	12.9	20,974,577	13.6	-245,945	-1.2
Property Expense	3,177,682	1.9	3,241,981	2.1	64,299	2.0
Publications, Printing & Copying	1,559,381	1.0	1,570,788	1.0	11,407	0.7
Repairs, Alterations & Capital	19,336,400	11.8	18,874,838	12.2	-461,562	-2.4
Student Aid	4,293,022	2.6	4,390,245	2.8	97,223	2.3
Supplies & Materials for Resale	22,716,244	13.8	22,948,116	14.9	231,872	1.0
Supplies, Materials & Services	27,803,958	17.0	16,783,138	10.9	-11,020,820	-39.6
Travel Expense	5,620,477	3.4	5,045,543	3.3	-574,934	-10.2
Utilities Purchased	9,101,766	5.5	10,710,035	6.9	1,608,269	17.7
Grand total <sup>2</sup>	163,971,012	100.0	154,391,157	100.0	-9,579,855	-5.8

1. Includes employee benefits billed only, travel and other operating expenditures.
2. Includes College of Medicine at Hershey and Dickinson School of Law.
- a. Rounds to less than 0.1 percent.

SOURCE: Data provided by The Pennsylvania State University.



UNIVERSITY OF PITTSBURGH  
TOTAL UNIVERSITY GENERAL FUNDS OPERATING REVENUES AND EXPENDITURES  
COMPARATIVE SUMMARY  
1999-00 vs. 2000-01

Category	1999-00		2000-01		1999-00 vs. 2000-01	
	Amount	Percentage of grand total	Amount	Percentage of grand total	Amount change	Percentage change
Operating Revenues:						
Instructional:						
Tuition & Fees	\$280,745,787	46.4%	\$294,403,020	45.3%	\$13,657,233	4.9%
State Appropriation	167,608,988	27.7	177,410,000	27.3	9,801,012	5.8
Total Operating Income	157,030,137	25.9	178,012,238	27.4	20,982,101	13.4
Grand total revenues	605,384,912	100.0	649,825,258	100.0	44,440,346	7.3
Operating Expenditures:						
Instructional:						
Total Salaries & Wages	270,167,853	44.0	288,930,890	44.7	18,763,037	6.9
Employee Benefits <sup>1</sup>	64,073,939	10.4	68,692,492	10.6	4,618,553	7.2
Travel <sup>2</sup>	15,108,006	2.5	16,390,992	2.5	1,282,986	8.5
Other Operating Expenditures	265,139,611	43.1	272,679,290	42.2	7,539,679	2.8
Grand total expenditures	614,489,409	100.0	646,693,664	100.0	32,204,255	5.2

1. Includes fringe benefit recovery.

2. Includes travel and business expense.

SOURCE: Data provided by University of Pittsburgh.

UNIVERSITY OF PITTSBURGH  
TOTAL UNIVERSITY GENERAL FUNDS OPERATING EXPENDITURES  
BY ACADEMIC/ADMINISTRATIVE UNIT  
1999-00

Academic/administrative unit	Total salaries and wages	Employee benefits	Travel <sup>1</sup>	Other operating expenditures	Total operating expenditures	Employee benefits: percentage of total salaries and wages	Travel: <sup>1</sup> percentage of total operating expenditures
Chancellor:							
Athletics	\$5,161,991	\$1,529,275	\$3,437,058	\$11,379,864	\$21,508,188	29.6%	16.0%
Chancellor	4,427,720	1,200,342	382,288	1,252,156	7,262,506	27.1	5.3
General Counsel	865,002	260,012	18,564	722,497	1,866,075	30.1	1.0
Secretary of the Board of Trustees	13,089	113,909	63,254	348,330	938,582	27.6	6.7
Vice Chancellor, Institutional Advancement	4,355,813	1,225,052	332,579	956,507	6,869,951	28.1	4.8
Total	15,223,615	4,328,590	4,233,743	14,659,354	38,445,302	28.4	11.0
Executive Vice Chancellor:							
Associate Vice Chancellor, Human Resources	1,661,659	484,964	51,331	-50,895	2,147,059	29.2	2.4
Business Operations	6,530,199	1,935,322	264,991	863,439	9,593,951	29.6	2.8
Executive Vice Chancellor	1,023,034	256,820	71,246	1,205,103	2,556,203	25.1	2.8
Facilities Management	14,025,039	4,086,750	197,006	13,907,284	32,216,079	29.1	0.6
Vice Chancellor, Budget & Controller	6,745,570	1,982,474	185,289	1,913,776	10,827,109	29.4	1.7
Total	29,985,501	8,746,330	769,863	17,838,707	57,340,401	29.2	1.3
General University <sup>2</sup>							
General University	785,929	-20,518,065 <sup>a</sup>	0	48,207,301	28,475,165	--	0.0
Total	785,929	-20,518,065	0	48,207,301	28,475,165	--	0.0
Senior Vice Chancellor & Provost:							
College of General Studies	1,852,739	639,320	30,361	869,354	3,391,774	34.5	0.9
Computing Services & Systems Development	9,136,463	2,552,399	362,852	785,757	12,837,471	27.9	2.8
Education-University Service Programs	1,086,562	335,400	20,330	454,942	1,897,234	30.9	1.1
Faculty of Arts & Sciences	51,167,834	18,529,776	1,618,797	24,659,746	95,976,153	36.2	1.7
Graduate School of Public & International Affairs	4,039,404	1,324,383	249,819	1,249,870	6,863,476	32.8	3.6
Katz Graduate School of Business	10,985,055	3,726,557	594,325	4,780,370	20,086,307	33.9	3.0
Learning Research & Development Center	1,401,887	446,053	220,965	896,017	2,964,922	31.8	7.5
School of Education	7,659,452	2,518,652	176,593	2,909,186	13,263,883	32.9	1.3
School of Engineering	10,377,448	3,586,696	453,787	6,562,114	20,980,045	34.6	2.2
School of Information Sciences	3,278,043	1,166,128	168,473	2,194,914	6,807,558	35.6	2.5
School of Law	4,707,503	1,659,500	252,578	2,906,385	9,525,966	35.3	2.7
School of Social Work	2,826,933	973,566	140,817	1,125,167	5,066,483	34.4	2.8
Senior Vice Chancellor & Provost	12,062,879	3,237,148	927,376	21,669,140	37,896,543	26.8	2.4
Student Affairs	4,079,850	1,119,215	273,779	2,516,750	7,989,594	27.4	3.4
Summer Sessions	2,586,063	994,249	21,475	172,046	3,773,833	38.4	0.6
University Center for International Studies	1,724,675	513,028	303,118	1,996,734	4,537,555	29.7	6.7
University Center for Social & Urban Research	539,692	176,804	41,124	501,396	1,259,016	32.8	3.3
University Honors College	359,590	111,707	36,194	144,109	651,600	31.1	5.6
University Libraries	5,819,608	1,715,727	115,825	7,794,563	15,445,723	29.5	0.7

University of Pittsburgh at Bradford	5,793,685	1,910,486	371,004	3,529,564	11,604,739	33.0	3.2
University of Pittsburgh at Greensburg	5,447,374	1,792,695	206,411	1,308,774	8,755,254	32.9	2.4
University of Pittsburgh at Johnstown	11,374,126	3,673,752	374,296	4,610,140	20,032,314	32.3	1.9
University of Pittsburgh at Titusville	1,953,603	632,185	76,334	953,016	3,615,138	32.4	2.1
Total	160,260,468	53,335,426	7,036,633	94,590,054	315,222,581	33.3	2.2
Senior Vice Chancellor, Health Sciences:							
Graduate School of Public Health	3,876,257	1,257,107	150,539	2,657,737	7,941,640	32.4	1.9
Nursing & Public Health	0	0	0	4,029	4,029	--	0.0
School of Dental Medicine	8,825,781	2,814,083	193,897	3,683,317	15,517,078	31.9	1.2
School of Health & Rehabilitation Sciences	3,165,519	1,117,560	113,176	1,108,398	5,504,653	35.3	2.1
School of Nursing	4,508,174	1,523,623	102,778	1,279,298	7,413,873	33.8	1.4
School of Pharmacy	2,903,408	999,338	67,055	291,861	4,261,662	34.4	1.6
Senior Vice Chancellor, Health Sciences	4,523,999	1,350,042	371,571	451,706	6,697,318	29.8	5.5
Total	27,803,138	9,061,753	999,016	9,476,346	47,340,253	32.6	2.1
University of Pittsburgh Applied Research Center:							
University of Pittsburgh Applied Research Center	0	0	15,431	7,203,027	7,218,458	--	0.2
Total	0	0	15,431	7,203,027	7,218,458	--	0.2
School of Medicine Division:							
Pittsburgh Cancer Institute	4,161,417	1,081,426	242,913	7,560,056	13,045,812	26.0	1.9
School of Medicine	16,585,833	3,815,701	1,579,030	46,731,746	68,712,310	23.0	2.3
School of Medicine Division Administration	8,503,880	2,720,479	182,646	603,532	12,010,537	32.0	1.5
Western Psychiatric Institute & Clinic	6,858,072	1,502,299	48,731	18,269,488	26,678,590	21.9	0.2
Total	36,109,202	9,119,905	2,053,320	73,164,822	120,447,249	25.3	1.7
Grand total	270,167,853	64,073,939 <sup>a</sup>	15,108,006	265,139,611	614,489,409	23.7 <sup>a</sup>	2.5

1. Includes travel and business expense.

2. General University contains all the educational and general activities of the university that are not attributable to any other academic/administrative unit (responsibility center) on a direct basis.

a. Includes fringe benefits recovery.

SOURCE: Data provided by University of Pittsburgh.

UNIVERSITY OF PITTSBURGH  
TOTAL UNIVERSITY GENERAL FUNDS OPERATING EXPENDITURES  
BY ACADEMIC/ADMINISTRATIVE UNIT  
2000-01

Academic/administrative unit	Total salaries and wages	Employee benefits	Travel <sup>1</sup>	Other operating expenditures	Total operating expenditures	Employee benefits: percentage of total salaries and wages	Travel: <sup>1</sup> percentage of total operating expenditures
<b>Chancellor:</b>							
Athletics	\$5,369,134	\$1,648,187	\$4,201,578	\$12,506,078	\$23,724,977	30.7%	17.7%
Chancellor	5,119,146	1,416,676	433,899	1,324,649	8,294,370	27.7	5.2
General Counsel	993,635	294,811	25,412	445,332	1,759,190	29.7	1.4
Secretary of the Board of Trustees	423,219	119,928	73,789	357,224	974,160	28.3	7.6
Vice Chancellor, Institutional Advancement	4,649,020	1,331,107	311,211	897,997	7,189,335	28.6	4.3
Vice Chancellor, Budget & Controller	7,226,839	2,164,877	138,295	1,528,470	11,058,481	30.0	1.3
Total	23,780,993	6,975,586	5,184,184	17,059,750	53,000,513	29.3	9.8
<b>Executive Vice Chancellor:</b>							
Associate Vice Chancellor, Human Resources	1,700,743	513,916	53,814	-64,286	2,204,187	30.2	2.4
Executive Vice Chancellor	1,162,100	326,972	120,644	1,182,475	2,792,191	28.1	4.3
Facilities Management	15,136,256	4,420,487	252,036	13,269,644	33,078,423	29.2	0.8
Business Operations	6,558,783	1,978,710	265,876	1,764,432	10,567,801	30.2	2.5
Total	24,557,882	7,240,085	692,370	16,152,265	48,642,602	29.5	1.4
<b>General University<sup>2</sup></b>							
General University	42,237	-14,263,379 <sup>a</sup>	0	49,783,987	35,562,845	--	0.0
Total	42,237	-14,263,379	0	49,783,987	35,562,845	--	0.0
<b>Senior Vice Chancellor &amp; Provost:</b>							
College of General Studies	2,060,198	660,776	41,281	996,845	3,759,100	32.1	1.1
Computing Services & Systems Development	10,272,880	2,966,074	280,774	1,218,639	14,738,367	28.9	1.9
Education-University Service Programs	1,194,875	315,307	30,808	279,861	1,820,851	26.4	1.7
Faculty of Arts & Sciences	54,244,598	16,840,388	1,725,435	27,492,369	100,302,790	31.0	1.7
Graduate School of Public & International Affairs	3,799,009	1,042,226	256,523	1,564,814	6,662,572	27.4	3.9
Katz Graduate School of Business	11,919,928	3,444,027	727,934	4,004,050	20,095,939	28.9	3.6
Learning Research & Development Center	1,526,328	437,901	136,866	917,838	3,018,933	28.7	4.5
School of Education	8,031,438	2,257,348	208,125	2,989,145	13,486,056	28.1	1.5
School of Engineering	11,325,079	3,277,100	502,899	5,967,377	21,072,455	28.9	2.4
School of Information Sciences	3,438,563	1,066,430	172,318	2,766,221	7,443,532	31.0	2.3
School of Law	5,098,964	1,394,814	249,658	3,231,687	9,975,123	27.4	2.5
School of Social Work	2,583,064	769,860	138,113	914,556	4,405,593	29.8	3.1
Senior Vice Chancellor & Provost	12,941,506	3,549,133	853,179	23,485,102	40,828,920	27.4	2.1
Student Affairs	4,161,922	1,160,499	201,013	2,591,624	8,115,058	27.9	2.5
Summer Sessions	2,663,972	964,887	20,278	119,725	3,768,862	36.2	0.5
University Center for International Studies	1,857,162	546,212	278,726	1,526,580	4,208,680	29.4	6.6
University Center for Social & Urban Research	555,954	171,173	12,171	463,116	1,202,414	30.8	1.0
University Honors College	425,944	125,378	54,736	100,799	706,857	29.4	7.7
University Libraries	5,955,131	1,578,307	116,925	8,201,180	15,851,543	26.5	0.7

University of Pittsburgh at Bradford	6,178,201	1,781,062	396,560	3,471,261	11,827,084	28.8	3.4
University of Pittsburgh at Greensburg	5,823,670	1,667,598	220,078	1,462,267	9,173,613	28.6	2.4
University of Pittsburgh at Johnstown	12,076,460	3,429,251	506,473	4,615,146	20,627,330	28.4	2.5
University of Pittsburgh at Titusville	2,069,385	596,760	68,099	1,017,876	3,752,120	28.8	1.8
Total	170,204,231	50,042,511	7,198,972	99,398,078	326,843,792	29.4	2.2
Senior Vice Chancellor, Health Sciences:							
Graduate School of Public Health	4,059,147	1,201,164	167,502	2,667,458	8,095,271	29.6	2.1
Nursing & Public Health	0	0	0	1,460	1,460	--	0.0
Pittsburgh Cancer Institute	4,745,832	1,155,772	260,998	6,424,853	12,587,455	24.4	2.1
School of Dental Medicine	9,953,433	2,683,910	167,420	3,515,619	16,320,382	27.0	1.0
School of Health & Rehabilitation Sciences	3,360,537	1,011,908	151,763	1,510,075	6,034,283	30.1	2.5
School of Nursing	5,047,624	1,441,362	122,751	1,112,890	7,724,627	28.6	1.6
School of Pharmacy	2,944,228	868,432	76,020	409,611	4,298,291	29.5	1.8
Senior Vice Chancellor, Health Sciences	4,631,184	1,317,154	384,733	1,455,671	7,788,742	28.4	4.9
Total	34,741,985	9,679,702	1,331,187	17,097,637	62,850,511	27.9	2.1
University of Pittsburgh Applied Research Center:							
University of Pittsburgh Applied Research Center	0	0	9,406	7,369,408	7,378,814	--	0.1
Total	0	0	9,406	7,369,408	7,378,814	--	0.1
School of Medicine Division:							
School of Medicine	17,729,966	4,213,161	1,649,079	52,082,950	75,675,156	23.8	2.2
School of Medicine Division Administration	10,924,336	3,183,392	262,480	-3,149,425	11,220,783	29.1	2.3
Western Psychiatric Institute & Clinic	6,949,260	1,621,434	63,314	16,884,640	25,518,648	23.3	0.2
Total	35,603,562	9,017,987	1,974,873	65,818,165	112,414,587	25.3	1.8
Grand total	288,930,890	68,692,492 <sup>a</sup>	16,390,992	272,679,290	646,693,664	23.8 <sup>a</sup>	2.5

1. Includes travel and business expense.

2. General University contains all the educational and general activities of the university that are not attributable to any other academic/administrative unit (responsibility center) on a direct basis.

a. Includes fringe benefit recovery.

SOURCE: Data provided by University of Pittsburgh.

UNIVERSITY OF PITTSBURGH  
TOTAL UNIVERSITY AUXILIARY ENTERPRISES OPERATING REVENUES AND EXPENDITURES  
COMPARATIVE SUMMARY  
1999-00 vs. 2000-01

Category	1999-00		2000-01		1999-00 vs. 2000-01	
	Amount	Percentage of grand total	Amount	Percentage of grand total	Amount change	Percentage change
Operating Revenues:						
Student Fees, Sales, etc.	\$79,446,615	100.0%	\$83,576,906	100.0%	\$4,130,291	5.2%
Grand total revenues	79,446,615	100.0	83,576,906	100.0	4,130,291	5.2
Operating Expenditures:						
Total Salaries & Wages	10,666,778	13.4	10,810,623	12.9	\$143,845	1.3
Employee Benefits	2,967,100	3.7	3,095,565	3.7	128,465	4.3
Travel <sup>1</sup>	434,051	0.6	485,750	0.6	51,699	11.9
Other Operating Expenditures	65,351,992	82.3	69,141,558	82.8	3,789,566	5.8
Grand total expenditures	79,419,921	100.0	83,533,496	100.0	4,113,575	5.2

1. Includes travel and business expense.

SOURCE: Data provided by University of Pittsburgh.

UNIVERSITY OF PITTSBURGH  
TOTAL UNIVERSITY AUXILIARY ENTERPRISES OPERATING EXPENDITURES  
BY ACADEMIC/ADMINISTRATIVE UNIT  
1999-00

Academic/administrative unit	Total salaries and wages	Employee benefits	Travel <sup>1</sup>	Other operating expenditures	Total operating expenditures	Employee benefits: percentage of total salaries and wages	Travel: <sup>1</sup> percentage of total operating expenditures
University of Pittsburgh at Bradford:							
Book Stores	\$82,222	\$25,313	\$3,164	\$552,875	\$663,574	30.8%	0.5%
Food Service	41,249	11,087	596	1,037,712	1,090,644	26.9	0.1
Housing	306,664	86,406	23,575	1,017,733	1,434,378	28.2	1.6
Total	430,135	122,806	27,335	2,608,320	3,188,596	28.6	0.9
University of Pittsburgh at Greensburg:							
Book Stores	44,374	13,667	307	672,513	730,861	30.8	a
Food Service	37,891	11,671	2,571	865,576	917,709	30.8	0.3
Housing	149,028	45,401	3,907	1,055,092	1,253,428	30.5	0.3
Parking	0	0	0	21,205	21,205	--	0.0
Total	231,293	70,739	6,785	2,614,386	2,923,203	30.6	0.2
University of Pittsburgh at Johnstown:							
Book Stores	210,258	63,394	32	1,304,499	1,578,183	30.2	a
Food Service	20,036	5,140	278	3,049,238	3,074,692	25.7	a
Housing	1,170,756	298,490	38,289	4,652,442	6,159,977	25.5	0.6
Parking	58,699	10,489	2,594	46,840	118,622	17.9	2.2
Total	1,459,749	377,513	41,193	9,053,019	10,931,474	25.9	0.4
University of Pittsburgh at Oakland:							
Book Stores	1,573,879	426,534	13,240	11,910,183	13,923,836	27.1	0.1
Child Care Center	835,869	247,609	20,505	-63,507	1,040,476	29.6	2.0
Computer Learning Center	515,485	107,039	52,848	1,015,287	1,690,659	20.8	3.1
Copy Center	245,347	63,555	3,400	188,243	500,545	25.9	0.7
Food Service	312,398	90,093	128,056	15,088,129	15,618,676	28.8	0.8
Housing	3,653,009	1,058,257	44,196	15,030,877	19,786,339	29.0	0.2
Packages Plus	2,504	771	0	54,692	57,967	30.8	0.0
Parking	488,602	137,166	63,299	4,541,905	5,230,972	28.1	1.2
Property Management	489,359	141,822	13,159	2,292,766	2,937,106	29.0	0.4
Total	8,116,452	2,272,846	338,703	50,058,575	60,786,576	28.0	0.6
University of Pittsburgh at Titusville:							
Book Stores	32,131	9,700	91	204,385	246,307	30.2	a
Food Service	20,319	4,640	0	393,921	418,880	22.8	0.0
Housing	376,699	108,856	19,944	419,386	924,885	28.9	2.2
Total	429,149	123,196	20,035	1,017,692	1,590,072	28.7	1.3
Grand total	10,666,778	2,967,100	434,051	65,351,992	79,419,921	27.8	0.5

1. Includes travel and business expense.

a. Rounds to less than 0.1 percent.

SOURCE: Data provided by University of Pittsburgh.

UNIVERSITY OF PITTSBURGH  
TOTAL UNIVERSITY AUXILIARY ENTERPRISES OPERATING EXPENDITURES  
BY ACADEMIC/ADMINISTRATIVE UNIT  
2000-01

Academic/administrative unit	Total salaries and wages	Employee benefits	Travel <sup>1</sup>	Other operating expenditures	Total operating expenditures	Employee benefits: percentage of total salaries and wages	Travel: <sup>1</sup> percentage of total operating expenditures
University of Pittsburgh at Bradford:							
Book Stores	\$72,385	\$22,304	\$3,341	\$558,969	\$656,999	30.8%	0.5%
Food Service	38,606	12,122	36	1,042,218	1,092,982	31.4	a
Housing	307,599	89,972	17,753	1,088,856	1,504,180	29.2	1.2
Total	418,590	124,398	21,130	2,690,043	3,254,161	29.7	0.6
University of Pittsburgh at Greensburg:							
Book Stores	46,012	14,448	0	769,184	829,644	31.4	0.0
Food Service	0	0	0	989,574	989,574	--	0.0
Housing	81,177	25,237	3,676	1,391,212	1,501,302	31.1	0.2
Parking	0	0	0	35,769	35,769	--	0.0
Total	127,189	39,685	3,676	3,185,739	3,356,289	31.2	0.1
University of Pittsburgh at Johnstown:							
Book Stores	206,683	63,262	33	1,378,247	1,648,225	30.6	a
Food Service	24,099	6,475	51	3,062,122	3,092,747	26.9	a
Housing	1,137,701	323,099	48,683	5,401,603	6,911,086	28.4	0.7
Parking	69,177	11,763	789	43,356	125,085	17.0	0.6
Total	1,437,660	404,599	49,556	9,885,328	11,777,143	28.1	0.4
University of Pittsburgh at Oakland:							
Book Stores	1,553,094	437,471	12,349	12,735,904	14,738,818	28.2	0.1
Child Care Center	883,329	270,233	13,634	-80,210	1,086,986	30.6	1.3
Computer Learning Center	535,122	119,383	60,174	950,632	1,665,311	22.3	3.6
Copy Center	219,216	56,660	12,706	-145,469	143,113	25.8	8.9
Food Service	281,432	81,630	202,468	15,751,729	16,317,259	29.0	1.2
Housing	3,898,693	1,129,533	25,757	14,894,336	19,948,319	29.0	0.1
Packages Plus	1,838	577	0	53,643	56,058	31.4	0.0
Parking	472,443	137,203	45,879	4,472,357	5,127,882	29.0	0.9
Property Management	505,135	150,123	15,489	3,792,173	4,462,920	29.7	0.3
Total	8,350,302	2,382,813	388,456	52,425,095	63,546,666	28.5	0.6
University of Pittsburgh at Titusville:							
Book Stores	32,352	9,749	66	202,843	245,010	30.1	a
Food Service	19,007	5,310	0	402,308	426,625	27.9	0.0
Housing	425,523	129,011	22,866	350,202	927,602	30.3	2.5
Total	476,882	144,070	22,932	955,353	1,599,237	30.2	1.4
Grand total	10,810,623	3,095,565	485,750	69,141,558	83,533,496	28.6	0.6

1. Includes travel and business expense.

a. Rounds to less than 0.1 percent.

SOURCE: Data provided by University of Pittsburgh.



TEMPLE UNIVERSITY  
TOTAL UNIVERSITY GENERAL FUNDS OPERATING REVENUES AND EXPENDITURES  
COMPARATIVE SUMMARY  
1999-00 vs. 2000-01

Category	1999-00		2000-01		1999-00 vs. 2000-01	
	Amount	Percentage of grand total	Amount	Percentage of grand total	Amount change	Percentage change
Operating Revenues:						
Instructional:						
Tuition & Fees	\$227,435,588	52.2%	\$253,736,047	52.7%	\$26,300,459	11.6%
State Appropriations	169,288,000	38.9	179,021,000	37.2	9,733,000	5.7
Departmental Income	10,709,677	2.5	13,743,638	2.9	3,033,961	28.3
Other	27,884,724	6.4	34,888,442	7.2	7,003,718	25.1
Grand total revenues	435,317,989	100.0	481,389,127	100.0	46,071,138	10.6
Operating Expenditures:						
Instructional:						
Salaries & Wages	257,442,960	49.8	275,722,695	49.0	18,279,735	7.1
Employee Benefits	66,145,358 <sup>a</sup>	12.8	67,656,287 <sup>b</sup>	12.0	1,510,929	2.3
Travel <sup>1</sup>	3,511,016	0.7	3,309,845	0.6	-201,171	-5.7
Other	189,950,337	36.7	216,508,390	38.4	26,558,044	14.0
Grand total expenditures	517,049,671 <sup>a</sup>	100.0	563,197,217 <sup>b</sup>	100.0	46,147,546	8.9

1. Includes travel, subsistence and lodging.

a. Includes fringe benefits recovery in the amount of \$88,440,960.

b. Includes fringe benefits recovery in the amount of \$89,418,073.

SOURCE: Data provided by Temple University.

TEMPLE UNIVERSITY  
TOTAL UNIVERSITY GENERAL FUNDS OPERATING EXPENDITURES  
BY ACADEMIC/ADMINISTRATIVE UNIT<sup>1</sup>  
1999-00

Academic/administrative unit	Total salaries and wages	Employee benefits	Travel <sup>2</sup>	Other operating expenditures	Total operating expenditures	Employee benefits: percentage of total salaries and wages	Travel: <sup>2</sup> percentage of total operating expenditures
President <sup>3</sup>	\$4,523,208	\$1,264,894	\$391,081	\$8,730,158	\$14,909,341	28.0%	2.6%
Provost	117,705,277	29,589,429	1,874,991	28,669,255	177,838,952	25.1	1.1
Vice President, Administration	414,212	122,766	9,175	716,143	1,262,296	29.6	0.7
Vice President, CFO & Treasurer	19,837,970	4,234,202 <sup>a</sup>	51,450	87,193,262	111,316,884	21.3 <sup>a</sup>	b
Vice President, Computer/Information	14,210,920	3,874,483	107,113	15,009,777	33,202,293	27.3	0.3
Vice President, Enrollment <sup>4</sup>	7,931,992	1,721,031	120,284	28,993,037	38,766,344	21.7	0.3
Vice President, Health Science Center	59,461,965	17,023,123	812,774	-9,732,734	67,565,128	28.6	1.2
Vice President, Safety & Facilities	27,362,961	7,022,368	20,716	26,504,548	60,910,593	25.7	b
Vice President, Students	5,994,455	1,293,062	123,432	4,100,479	11,511,428	21.6	1.1
Miscellaneous University	0	0	0	-233,588	-233,588	--	0.0
Grand total	257,442,960	66,145,358 <sup>a</sup>	3,511,016	189,950,337	517,049,671	25.7 <sup>a</sup>	0.7

1. Includes larger academic/administrative units only. Details for smaller units are available upon request from the Joint State Government Commission.

2. Includes travel, subsistence and lodging.

3. Vice President, Development/Alumni Affairs is now under the President.

4. Vice President, Enrollment was previously listed as Vice President.

a. Includes fringe benefits recovery in the amount of \$88,440,960.

b. Rounds to less than 0.1 percent.

SOURCE: Data provided by Temple University.

TEMPLE UNIVERSITY  
TOTAL UNIVERSITY GENERAL FUNDS OPERATING EXPENDITURES  
BY ACADEMIC/ADMINISTRATIVE UNIT<sup>1</sup>  
2000-01

Academic/administrative unit	Total salaries and wages	Employee benefits	Travel <sup>2</sup>	Other operating expenditures	Total operating expenditures	Employee benefits: percentage of total salaries and wages	Travel: <sup>2</sup> percentage of total operating expenditures
President <sup>3</sup>	\$4,507,039	\$1,215,457	\$221,380	\$3,625,858	\$9,569,734	27.0%	2.3%
Provost	126,586,830	31,043,273	1,982,931	37,021,506	196,634,540	24.5	1.0
Vice President, Administration	402,534	118,306	22,085	715,212	1,258,137	29.4	1.8
Vice President, CFO & Treasurer	25,697,751	4,330,552 <sup>a</sup>	51,878	101,084,199	131,164,380	16.9 <sup>a</sup>	b
Vice President, Computer/Information	15,954,775	4,254,645	89,807	10,406,897	30,706,124	26.7	0.3
Vice President, Health Science Center	60,850,190	16,703,702	733,366	-4,589,067	73,698,191	27.5	1.0
Vice President, Enrollment <sup>4</sup>	7,981,738	1,773,383	77,032	31,625,327	41,457,480	22.2	0.2
Vice President, Safety & Facilities	27,446,743	6,857,371	19,814	32,381,436	66,705,364	25.0	b
Vice President, Students	6,295,095	1,359,601	111,558	4,237,004	12,003,258	21.6	0.9
Miscellaneous University	0	0	0	9	9	--	0.0
Grand total	275,722,695	67,656,290 <sup>a</sup>	3,309,851	216,508,381	563,197,217	24.5 <sup>a</sup>	0.6

1. Includes larger academic/administrative units only. Details for smaller units are available upon request from the Joint State Government Commission.

2. Includes travel, subsistence and lodging.

3. Vice President, Development/Alumni Affairs is now under the President.

4. Vice President, Enrollment was previously listed as Vice President.

a. Includes fringe benefits recovery in the amount of \$89,418,073.

b. Rounds to less than 0.1 percent.

SOURCE: Data provided by Temple University.

TEMPLE UNIVERSITY  
 TOTAL UNIVERSITY AUXILIARY ENTERPRISES OPERATING REVENUES AND EXPENDITURES  
 COMPARATIVE SUMMARY  
 1999-00 vs. 2000-01

Category	1999-00		2000-01		1999-00 vs. 2000-01	
	Amount	Percentage of grand total	Amount	Percentage of grand total	Amount change	Percentage change
Operating Revenues:						
Departmental Income	\$115,493,437	100.0%	\$113,457,586	100.0%	-\$2,035,851	-1.8%
Grand total revenues	115,493,437	100.0	113,457,586	100.0	-2,035,851	-1.8
Operating Expenditures:						
Instructional:						
Salaries & Wages	61,446,257	47.0	61,180,086	48.8	-266,171	-0.4
Employee Benefits	14,268,789	10.9	13,344,402	10.7	-924,387	-6.5
Travel <sup>1</sup>	623,133	0.5	769,908	0.6	146,775	23.6
Other	54,468,164	41.6	49,963,652	39.9	-4,504,512	-8.3
Grand total expenditures	130,806,343	100.0	125,258,048	100.0	-5,548,295	-4.2

1. Includes travel, subsistence and lodging.

SOURCE: Data provided by Temple University.

TEMPLE UNIVERSITY  
TOTAL UNIVERSITY AUXILIARY ENTERPRISES OPERATING EXPENDITURES  
BY ACADEMIC/ADMINISTRATIVE UNIT  
1999-00

Academic/administrative unit	Total salaries and wages	Employee benefits	Travel <sup>1</sup>	Other operating expenditures	Total operating expenditures	Employee benefits: percentage of total salaries and wages	Travel: <sup>1</sup> percentage of total operating expenditures
Provost:							
TU Press-Administration	\$890,686	\$234,278	\$26,882	\$1,996,488	\$3,148,334	26.3%	0.9%
Total	890,686	234,278	26,882	1,996,488	3,148,334	26.3	0.9
Vice President, Administration:							
Intercollegiate Athletics	4,908,977	1,306,971	207,738	7,098,748	13,522,434	26.6	1.5
Total	4,908,977	1,306,971	207,738	7,098,748	13,522,434	26.6	1.5
Vice President, CFO & Treasurer:							
Bookstores	0	0	87	129,345	129,432	--	0.1
Duplicating/Copy Centers	398,241	103,769	2,454	-377,792	126,672	26.1	1.9
Other Auxiliaries	0	0	0	102,096	102,096	--	0.0
Parking Operations	500,370	124,694	1,829	2,097,777	2,724,670	24.9	0.1
Sugarloaf Conference Center	110,290	33,969	0	-85,914	58,345	30.8	0.0
The Liacouras Center	0	0	15,871	3,203,118	3,218,989	--	0.5
Total	1,008,901	262,432	20,241	5,068,630	6,360,204	26.0	0.3
Vice President, Health Science Center:							
Dental Practice Plan	323,646	70,736	8,179	442,785	845,346	21.9	0.1
Practice Plan	51,485,156	11,694,152	348,675	20,907,853	84,435,836	22.7	0.4
Total	51,808,802	11,764,888	356,854	21,350,638	85,281,182	22.7	0.4
Vice President, Students:							
Office of Housing	2,828,891	700,220	11,418	18,953,660	22,494,189	24.8	0.1
Total	2,828,891	700,220	11,418	18,953,660	22,494,189	24.8	0.1
Grand total	61,446,257	14,268,789	623,133	54,468,164	130,806,343	23.2	0.5

1. Includes travel, subsistence and lodging.

SOURCE: Data provided by Temple University.

TEMPLE UNIVERSITY  
TOTAL UNIVERSITY AUXILIARY ENTERPRISES OPERATING EXPENDITURES  
BY ACADEMIC/ADMINISTRATIVE UNIT  
2000-01

Academic/administrative unit	Total salaries and wages	Employee benefits	Travel <sup>1</sup>	Other operating expenditures	Total operating expenditures	Employee benefits: percentage of total salaries and wages	Travel: <sup>1</sup> percentage of total operating expenditures
Provost:							
TU Press-Administration	\$915,593	\$239,132	\$43,848	\$2,201,465	\$3,400,038	26.1%	1.3%
Total	915,593	239,132	43,848	2,201,465	3,400,038	26.1	1.3
Vice President, Administration:							
Intercollegiate Athletics	5,278,671	1,354,799	366,933	7,019,197	14,019,600	25.7	2.6
Total	5,278,671	1,354,799	366,933	7,019,197	14,019,600	25.7	2.6
Vice President, CFO & Treasurer:							
Bookstores	0	0	0	124,602	124,602	--	0.0
Duplicating/Copy Centers	407,141	103,940	4,482	-396,625	118,938	25.5	3.8
Other Auxiliaries	70,529	21,017	2,458	109,768	203,772	29.8	1.2
Parking Operations	499,608	121,898	2,242	2,023,804	2,647,552	24.4	0.1
Sugarloaf Conference Center	114,150	34,017	0	552,735	700,902	29.8	0.0
The Liacouras Center	0	0	4,529	2,350,565	2,355,094	--	0.2
Total	1,091,428	280,872	13,711	4,764,849	6,150,860	25.7	0.2
Vice President, Health Science Center:							
Dental Practice Plan	334,641	73,751	4,415	258,500	671,307	22.0	0.7
Practice Plan	50,594,190	10,674,902	343,939	12,608,477	74,221,508	21.1	0.5
Total	50,928,831	10,748,653	348,354	12,866,977	74,892,815	21.1	0.5
Vice President, Students:							
Office of Housing	2,965,563	720,946	-2,938	23,111,164	26,794,735	0.243	a
Total	2,965,563	720,946	-2,938	23,111,164	26,794,735	0.243	a
Grand total	61,180,086	13,344,402	769,908	49,963,652	125,258,048	0.218	0.6

1. Includes travel, subsistence and lodging.  
a. Rounds to less than 0.1 percent.

SOURCE: Data provided by Temple University.

### **III. GOODS AND SERVICES PURCHASE CONTRACTS**

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Vendor contracts totaling \$1,000 or more are detailed for 2000-01. Contract data are presented in four different ways: by academic or administrative unit; by expenditure type (if reported); by contract size; and by vendor location. Academic and administrative units, and expenditure types are defined by each university. Ranges for contract sizes were chosen so that each university's largest vendors are individually shown. Vendor locations are based on in-State or out-of-State addresses.

LINCOLN UNIVERSITY  
 CONTRACTS<sup>1</sup>  
 BY ACADEMIC/ADMINISTRATIVE UNIT  
 2000-01

Academic/administrative unit	Total amount	Percentage of grand total
Computer Equipment-MIS Department	\$305,554	1.8%
Contractors -Physical Plant	1,969,820	11.4
Entertainment, Student Activities, Student Related	206,438	1.2
Library, Instructional & Educational Equipment	1,071,298	6.2
Maintenance-Physical Plant	2,385,642	13.8
Office Supplies -Printing, Furniture, Medical, Other	2,396,736	13.9
Professional Services, Memberships, Benefits	7,036,456	40.9
Travel, Rentals, and Administrative, Etc.	1,854,487	10.8
<b>Grand total</b>	<b>17,226,431</b>	<b>100.0</b>

1. Includes purchases of goods and services which equal or exceed a total of \$1,000 for each vendor, from all sources of funding.

SOURCE: Data provided by Lincoln University.



LINCOLN UNIVERSITY  
CONTRACTS<sup>1</sup>  
BY CONTRACT SIZE  
2000-01

Vendor	Total amount	Percentage of grand total	Vendor	Total amount	Percentage of grand total
Vendor contracts greater than or equal to \$1 million:			Vendor contracts greater than or equal to \$50,000 and less than \$100,000:		
Teachers Insurance & Annuity	\$1,786,502		United States Postal Service	\$99,250	
Gourmet Services, Inc.	1,610,755		LEC'S Comptroller's Office	98,844	
Allied Security	1,124,977		BFI Waste Systems	98,652	
PECO Energy	1,011,397		Qwest	94,568	
Total	5,533,631	32.1%	E Plus Group, Inc.	93,955	
			Davis Fuel Company	93,099	
Vendor contracts greater than or equal to \$100,000 and less than \$1 million:			Kimball Office Group	92,421	
Aetna U.S. Healthcare	904,159		Reliance Standard Life Insurance	87,236	
Commerce Bank	778,646		Trigen-Philadelphia Energy	86,892	
Books & More	488,178		Design Contemporary, Inc.	85,288	
Delphi Petroleum, Inc.	463,148		Student Insurance Division	85,275	
Chapman Agency	332,356		KPMG LLP	85,000	
Smith Mack Property Management	332,318		Multi- Communications Connection	84,860	
Verizon Credit, Inc.	322,627		City Of Philadelphia	84,357	
Shea Roofing	296,402		TIG Insurance Company	79,331	
Wilkinson Roofing Services, Inc.	294,815		All Risk Restoration & Damage	79,275	
Blank Rome Comisky & McCaule	240,808		American Express Company	77,791	
Vanderhoef Builders	205,908		AMTRAK	74,161	
ACI Tech, Inc.	203,600		ButlerWoodcrafters, Inc.	69,107	
Xerox Corporation	170,955		JWG Associates	67,738	
Financial Aid Services	167,798		PA Unemployment Compensation	65,621	
Tangent Computers	142,809		Chester Water Authority	57,821	
Verizon Select Services, Inc.	142,649		Warren F. DeLong, Inc.	54,267	
Delta Dental of Pennsylvania	124,140		AP3C Architects	53,843	
Top of the Clock Security	124,083		Total	1,948,652	11.4%
Verizon	123,958		Vendor contracts less than \$50,000:		
EBSCO Subscription Services	117,892		Total	3,330,797	19.3
Environmental Alliance	117,820		Grand total		
Citation Graphics	112,072			17,226,431	100.0
521 Management Group, Inc.	104,073				
Alpha Office Supplies, Inc.	102,137				
Total	6,413,351	37.2			

1. Includes purchases of goods and services which equal or exceed a total of \$1,000 for each vendor, from all sources of funding.

SOURCE: Data provided by Lincoln University.

LINCOLN UNIVERSITY  
 CONTRACTS<sup>1</sup>  
 BY VENDOR LOCATION  
 2000-01

Vendor location	Total amount	Percentage of grand total
Pennsylvania	\$10,408,062	60.0%
Out-of-State	6,818,369	40.0
Grand total	17,226,431	100.0

1. Includes purchases of goods and services which equal or exceed a total of \$1,000 for each vendor, from all sources of funding.

SOURCE: Data provided by Lincoln University.

THE PENNSYLVANIA STATE UNIVERSITY  
CONTRACTS<sup>1</sup>  
BY ACADEMIC/ADMINISTRATIVE UNIT  
2000-01

Academic/administrative unit	Total amount	Percentage of grand total
<b>University Park Colleges:</b>		
College of Agricultural Sciences	\$17,662,442	
College of Arts & Architecture	1,153,288	
Smeal College of Business Administration	3,765,013	
College of Communications	822,545	
College of Earth & Mineral Sciences	8,474,062	
College of Education	2,825,649	
College of Engineering	18,078,827	
College of Health & Human Development	6,299,876	
School of Information Science & Technology	813,809	
College of The Liberal Arts	3,503,113	
Eberly College of Science	22,394,404	
Total	85,793,028	15.2%
<b>Academic Support Units:</b>		
Computer & Information Systems	28,753,701	
Enrollment Management & Administration	1,574,142	
Graduate School	241,434	
International Programs	2,047,737	
Research	40,916,040	
Schreyer Honors College	221,557	
Undergraduate Education	622,317	
University Arts Services	1,782,350	
University Libraries	13,970,564	
University Outreach	8,581,693	
Total	98,711,535	17.5
<b>Administrative Support Units:</b>		
Development & Alumni Relations	4,641,121	
Educational Equity	273,208	
Finance & Business	45,230,528	
Finance & Business-Housing & Foods	9,736,844	
Finance & Business-Physical Plant	185,301,186	
General & Academic Administration	1,491,285	
Intercollegiate Athletics	16,546,381	
Student Affairs	11,354,700	
University Relations	502,577	
Total	275,077,830	48.9
<b>Other Penn State Locations:</b>		
Abington	3,142,618	
Altoona	5,370,921	
Beaver	1,334,717	
Berks	3,859,357	
Delaware County	1,774,800	
DuBois	1,371,859	
Erie	6,911,974	
Fayette	2,554,952	
Great Valley	2,922,026	
Harrisburg	4,692,998	
Hazleton	1,738,966	
Lehigh Valley	739,558	
McKeesport	1,743,683	
Mont Alto	1,548,486	
New Kensington	868,272	
Schuylkill	1,176,718	
Shenango	1,055,387	
Wilkes-Barre	1,485,978	
Worthington Scranton	1,227,189	
York	1,712,101	
Commonwealth College-Central Office	872,089	
Total	48,104,649	8.6
Sub-total	507,687,042	90.2
College of Medicine at Hershey	52,725,942	9.4
Dickinson School of Law	2,320,598	0.4
Grand total	562,733,582	100.0

1. Includes purchases of goods and services which equal or exceed a total of \$1,000 for each vendor, from all sources of funding.

SOURCE: Data provided by The Pennsylvania State University.

THE PENNSYLVANIA STATE UNIVERSITY  
 CONTRACTS<sup>1</sup>  
 BY EXPENDITURE TYPE  
 2000-01

Expenditure type	Total amount	Percentage of grand total
Books & Periodicals	\$16,690,403	3.0%
Communication Services	12,460,585	2.2
Conferences & Group Activities	6,180,141	1.1
Employee Benefits Billed	70,522	a
Equipment Budget	104,659,433	18.6
Freight Charges	196,934	a
Insurance & Interest	3,638,034	0.7
Legal Expense	3,752,202	0.7
Miscellaneous	30,172,511	5.4
Property Expense	6,051,476	1.1
Publications, Printing & Copying	13,531,931	2.4
Repairs, Alterations & Capital	192,995,624	34.3
Student Aid	1,768,908	0.3
Supplies & Materials for Resale	42,927,045	7.6
Supplies, Materials & Services	75,625,109	13.4
Travel Expense	15,785,872	2.8
Utilities Purchased	36,226,852	6.4
Grand total	562,733,582	100.0

1. Includes purchases of goods and services which equal or exceed a total of \$1,000 for each vendor, from all sources of funding.

a. Rounds to less than 0.1 percent.

SOURCE: Data provided by The Pennsylvania State University.

THE PENNSYLVANIA STATE UNIVERSITY  
CONTRACTS<sup>1</sup>  
BY CONTRACT SIZE  
2000-01

Vendor	Total amount	Percentage of grand total	Vendor	Total amount	Percentage of grand total
Vendor contracts greater than or equal to \$1 million:			Vendor contracts greater than or equal to \$500,000 and less than \$1 million (continued):		
Barton Malow Co.	\$47,382,445		Beckman Coulter, Inc.	\$888,186	
Stewart Amos Steel, Inc.	15,811,698		Daly Computers, Inc.	868,119	
Allegheny Power	12,591,535		Nationwide Advertising Service	855,348	
Dell Marketing LP	12,231,653		Majek Fire Protection, Inc.	846,644	
United Airlines	10,679,818		Universal Systems	846,551	
PP&L	7,874,921		TXU Energy Services	840,024	
McKesson Drug Co.	7,725,778		Blackwells Information Services	831,135	
PA Department of General Services	7,495,426		Penn State Milton S. Hershey Medical Ctr.	817,918	
Farfield Co.	6,304,526		Spectra Wood	803,492	
First Consulting Group	5,216,466		MRO Software, Inc.	801,993	
HSC Group	5,181,879		Daktronics, Inc.	796,020	
IBM Corp	5,031,363		Adecco	763,409	
EBSCO	4,357,200		AT&T Wireless	761,315	
Verizon	4,254,916		Reynolds Construction Management, Inc.	754,207	
Haranin Construction Co.	4,195,912		Jim Lagana Plumbing Heating, Inc.	741,662	
Southwest Research Inst.	3,872,294		B M Kramer Co.	739,462	
E & I Coop Service	3,634,193		Temple University	732,590	
Reginella Construction Co., Inc.	3,554,533		Optical Apparatus Co.	731,532	
Alexander Constructors, Inc.	3,549,973		L. C. Anderson Son, Inc.	726,731	
Perry Construction Group, Inc.	3,366,810		Ikon Office Solution	723,325	
McQuaide Blasko	3,257,627		Nittany Oil Co.	720,674	
VWR Scientific Products	3,228,946		Amersham Pharmacia Biotech	716,333	
Big Ten Conference Revenue Sharing	3,207,062		Southeast PA AHEC	703,465	
Bradford Energy Company, Inc.	3,017,619		University of Texas Office of Accounting	697,640	
Apple Computer, Inc.	3,006,852		Centre County Craftworks	695,861	
Poole Anderson Construction	2,966,101		Sunquest Information System	694,361	
DGS Central Service Computer	2,797,035		Verizon Network Integration	684,489	
Xerox Corp.	2,743,562		J. J. Deluca Co., Inc.	680,338	
Lobar, Inc.	2,526,982		C.C.I.	667,721	
Quandel Group, Inc.	2,521,688		Omission, Inc.	664,256	
Corporate Express	2,391,668		Avfuel Corp.	661,634	
Barclay White, Inc.	2,110,253		Agilent Technologies	652,794	
XPEDX	2,079,671		Easley & Rivers, Inc.	649,532	
Fisher Scientific	2,027,850		Pomeroy Computer Resources	648,706	
Decade Optical Systems, Inc.	2,008,054		Proquest Information & Learning Co.	642,738	
Whitehill Lighting & Supplies	1,954,018		Flighttime.Com	641,769	
NSWC Carderock Division	1,907,000		MG Industries	640,985	
Stirling Technology Co.	1,875,893		PE Biosystems	635,209	
State College Electrical & Mech.	1,875,557		Suppliesource, Inc.	631,936	
Leonard S. Fiore, Inc.	1,841,858		United States Postal Service	615,000	
Compaq Computer Corp.	1,798,298		D & H Distributing	611,996	
Horizon Group of New England	1,794,961		B & N Penn St-Scranton	608,677	
Gateway Companies	1,774,217		FedEx	603,333	
Equitable Energy LLC	1,761,868		Toftrees Country Club & Lodge	601,038	
AT&T	1,691,138		Lamont Television Systems, Inc.	599,327	
Nittany Office Equipment	1,666,719		Office Depot	593,415	
Nason & Cullen, Inc.	1,645,663		CDW Government, Inc.	592,917	
GPU	1,576,625		G. M. McCrossin	592,242	
ADG-Hospital	1,451,926		USPS	590,827	
McClure Co.	1,424,985		Advanced Color Graphics	587,447	
Lawson Software	1,370,615		Synergistic Technologies, Inc.	582,121	
HRI, Inc.	1,370,227		Fore Systems, Inc.	574,707	
Weber Murphy Fox	1,369,023		Duquesne Light Co.	572,773	
Yankee Book Peddler	1,323,626		Gage-Babcock & Associates	567,252	
Massachusetts Institute of Technology	1,266,386		Link Computer Corp.	566,911	
Centre Area Transportation Authority	1,259,050		Marc-Service, Inc.	565,992	
Fiber Plus	1,256,242		Kearfott Guidance & Navigation Corp.	565,378	
Raytheon Company	1,231,141		The Hite Co.	565,287	
Rafael Vinoly Perfidio & Weiskopf	1,221,689		V. L. Rendina, Inc.	563,284	
Sigma Aldrich, Inc.	1,212,899		Public Broadcasting	561,702	
Dunlap Ford	1,210,383		Columbia Gas	560,204	
V L Rendina, Inc.	1,155,824		Cresswell Brothers, Inc.	559,639	
Factory Mutual Insurance Co.	1,154,009		PA American Water	549,845	
NUWC	1,107,074		Fullington Auto Bus Co., Inc.	547,236	
Peco Energy	1,103,008		E Plus Technology	545,843	
Adelphia Business Solutions	1,102,695		Port Elevator, Inc.	540,813	
Centre Business Products, Inc.	1,085,717		The Douglas Stewart Co.	535,702	
PMA Insurance Co.	1,064,534		Int'l Ed of Students	534,585	
Academic Book Center	1,056,172		Wert Bookbinding, Inc.	530,059	
Commercial Printing	1,048,625		MWI Data.Com	524,124	
Sun Microsystems	1,043,788		James Oleg Kruhly & Associates	523,831	
HOK Sport	1,019,555		Carnegie Mellon Supercomputing	522,836	
Total	266,277,317	47.3%	Lowes Home Centers, Inc.	520,705	
Vendor contracts greater than or equal to \$500,000 and less than \$1 million:			Princeton University Office of Finance	515,440	
Mitsubishi Electric	963,925		Deloitte & Touche	513,116	
Sysco Food Service Pittsburgh	961,292		Preferred Temps	503,952	
Penn State General Stores	957,787		Total	56,875,030	10.1%
Wilson Construction Company, Inc.	954,228		Vendor contracts less than \$500,000:		
BLT Payette Joint Venture Arch.	946,029		Total	239,581,235	42.6
UGI Utilities, Inc.	897,290		Grand total		
Winfield Contracting Corp.	893,428		Total	562,733,582	100.0
Cisco Systems, Inc.	891,391				

1. Includes purchases of goods and services which equal or exceed a total of \$1,000 for each vendor, from all sources of funding.

THE PENNSYLVANIA STATE UNIVERSITY  
 CONTRACTS<sup>1</sup>  
 BY VENDOR LOCATION  
 2000-01

Vendor location	Total amount	Percentage of grand total
Pennsylvania	\$353,509,232	62.8%
Out-of-State	209,224,350	37.2
Grand total	562,733,582	100.0

1. Includes purchases of goods and services which equal or exceed a total of \$1,000 for each vendor, from all sources of funding.

SOURCE: Data provided by The Pennsylvania State University.

UNIVERSITY OF PITTSBURGH  
 CONTRACTS<sup>1</sup>  
 BY ACADEMIC/ADMINISTRATIVE UNIT  
 2000-01

Academic/administrative unit	Total amount	Percentage of grand total
Chancellor:		
Athletics	\$5,828,878	
Chancellor	2,480,051	
General Counsel	382,567	
Secretary of the University	161,419	
Vice Chancellor, Budget & Controller	3,243,585	
Vice Chancellor, Institutional Advancement	1,541,064	
Total	13,637,564	5.8%
Executive Vice Chancellor:		
Associate Vice Chancellor, Human Resources	1,403,496	
Business Operations	29,401,946	
Executive Vice Chancellor	413,316	
Facilities Management	12,792,014	
Total	44,010,772	18.8
General University: <sup>2</sup>		
Business Affairs	132,163	
General University	1,487,537	
Total	1,619,700	0.7
Senior Vice Chancellor & Provost:		
College of General Studies	813,371	
Computing Center & Systems Development	5,040,307	
Education-University Service Programs	345,963	
Faculty of Arts & Sciences	14,635,973	
Financial Aid	1,952	
Graduate School of Public & International Affairs	493,874	
Katz Graduate School of Business	1,608,203	
Learning Research & Development Center	4,087,732	
Network Services	9,579,263	
School of Education	1,578,110	
School of Engineering	5,771,691	
School of Information Sciences	1,641,411	
School of Law	1,518,033	
School of Social Work	1,952,293	
Senior Vice Chancellor & Provost	9,154,329	
Student Affairs	4,223,370	
Summer Sessions	46,879	
University Center for International Studies	1,079,749	
University Center for Social & Urban Research	3,235,793	
University Honors College	69,095	
University Libraries	6,871,533	
University of Pittsburgh at Bradford	243,031	
University of Pittsburgh at Greensburg	3,718,382	
University of Pittsburgh at Johnstown	7,287,245	
University of Pittsburgh at Titusville	270,890	
Total	85,268,472	36.3
Senior Vice Chancellor Health Sciences:		
School of Dental Medicine	2,922,121	
Graduate School of Public Health	12,019,076	
School of Nursing	992,309	
School of Pharmacy	2,279,691	
School of Health & Rehabilitation Sciences	797,227	
Senior Vice Chancellor, Health Sciences	2,316,413	
Total	21,326,837	9.1
School of Medicine Division:		
School of Medicine	45,664,798	
Pittsburgh Cancer Institute	6,434,000	
School of Medicine Division Administration	13,126,980	
Western Psychiatric Institute & Clinic	3,511,850	
Total	68,737,628	29.3
Grand total	234,600,973	100.0

1. Includes purchases of goods and services which equal or exceed a total of \$1,000 for each vendor, from all sources of funding.

2. General University contains all the educational and general activities of the University that are not attributable to any other academic/administrative unit (responsibility center) on a direct basis.

SOURCE: Data provided by University of Pittsburgh.

UNIVERSITY OF PITTSBURGH  
 CONTRACTS<sup>1</sup>  
 BY EXPENDITURE TYPE  
 2000-01

Expenditure type	Total amount	Percentage of grand total
Facility Alterations	\$1,471,730	0.6%
Facility Operating Costs	2,240,144	1.0
Insurance	1,057,624	0.5
Library Acquisitions	8,069,612	3.4
Mail	919,709	0.4
Printing/Publishing	4,058,427	1.7
Professional Memberships	1,290,615	0.6
Professional Services	78,921,209	33.6
Purchases for Resale	23,597,880	10.1
Routine Maintenance	10,503,154	4.5
Space Rental	6,605,091	2.8
Supplies/Equipment	85,219,810	36.3
Telephone	2,917,520	1.2
Utilities	7,728,448	3.3
Grand total	234,600,973	100.0

1. Includes purchases of goods and services which equal or exceed a total of \$1,000 for each vendor, from all sources of funding.

SOURCE: Data provided by University of Pittsburgh.



UNIVERSITY OF PITTSBURGH  
CONTRACTS<sup>1</sup>  
BY CONTRACT SIZE  
2000-01

Vendor	Total amount	Percentage of grand total	Vendor	Total amount	Percentage of grand total
Vendor contracts greater than or equal to \$1 million:			Vendor contracts greater than or equal to \$500,000 and less than \$1 million (continued):		
Dell Marketing LP	\$4,178,991		Franklin Interiors	\$864,151	
Fisher Scientific	3,995,975		L&M Paper	856,935	
University of Pittsburgh Physicians	2,769,326		Pearson Education	836,000	
Gateway Business	2,728,864		Novell, Inc.	823,880	
Presbyterian University Hospital	2,660,931		UPMC Presbyterian University Hospital	816,605	
UPMC Health System	2,186,708		University of Washington	804,072	
Applied Biosystems	2,135,134		IBM Corp.	792,460	
Carnegie Mellon University	2,091,324		Cisco Systems, Inc.	783,659	
PNC Bank	1,861,804		UPMC	778,568	
Postmaster	1,838,748		Gateway 2000	767,089	
BT Office Products International	1,649,142		Ovid Technologies, Inc.	765,902	
University of Pittsburgh Medical Center	1,584,334		Software House International, Inc.	760,205	
UPMC Presbyterian	1,569,358		Bio-Rad Laboratories	756,199	
Sodexo Marriott Services	1,517,640		McKamish Chesapeake, Inc.	740,144	
VWR Scientific Products	1,460,043		Qualidigm	732,401	
Sun Microsystems, Inc.	1,408,479		Necx Direct	731,360	
AT&T	1,298,014		Children's Hospital of Pittsburgh	710,520	
Van Dyk Business Systems	1,222,971		US Security	707,980	
Pittsburgh Water & Sewer Authority	1,209,945		Chartwells Dining Services	702,879	
Oracle Corporation	1,166,910		Kendro Laboratory Products LP	673,112	
Johns Hopkins University	1,139,146		Thomson Learning	670,281	
Duquesne Light Co.	1,114,294		Lenzner Coach Lines	647,549	
Apple Computer, Inc.	1,093,069		University of California Los Angeles	644,592	
D&K Electronics, Inc.	1,085,963		Sterling Land Co.	632,651	
Sigma-Aldrich, Inc.	1,042,132		UPMC MT Research Center	625,322	
Academic Book Center	1,002,121		Lerro Corp.	612,170	
Total	45,801,421	19.5%	Rittenhouse Book Distributors, Inc.	610,853	
			McGraw-Hill Book Co.	610,828	
			Trilogic	587,797	
			Harcourt Brace & Co.	586,048	
			Palinet	575,799	
			McCrackin Ford, Inc.	573,562	
			Marsh USA, Inc.	569,491	
			Spectra-Physics Lasers, Inc.	552,171	
			Schindler Elevator Corp.	548,337	
			Amersham Pharmacia Biotech, Inc.	548,145	
			Invitrogen Corp.	543,844	
			AGF Co.	539,940	
			Webster Office Assn.	538,527	
			Mon Valley Education Consortium	536,024	
			Bruker Axs, Inc.	506,086	
			Total	43,828,797	18.7%
			Vendor contracts less than \$500,000:		
			Total	144,970,755	61.8
			Grand total	234,600,973	100.0

1. Includes purchases of goods and services which equal or exceed a total of \$1,000 for each vendor, from all sources of funding.

SOURCE: Data provided by University of Pittsburgh.

UNIVERSITY OF PITTSBURGH  
 CONTRACTS<sup>1</sup>  
 BY VENDOR LOCATION  
 2000-01

Vendor location	Total amount	Percentage of grand total
Pennsylvania	\$105,088,237	44.8%
Out-of-State	129,512,736	55.2
Grand total	234,600,973	100.0

1. Includes purchases of goods and services which equal or exceed a total of \$1,000 for each vendor, from all sources of funding.

SOURCE: Data provided by University of Pittsburgh.

TEMPLE UNIVERSITY  
 CONTRACTS<sup>1</sup>  
 BY ACADEMIC/ADMINISTRATIVE UNIT<sup>2</sup>  
 2000-01

Academic/administrative unit	Total amount	Percentage of grand total
President	\$4,280,219	1.3%
Provost	40,186,296	12.5
Vice President, Administration	6,838,824	2.1
Vice President, CFO & Treasurer	132632305	41.3
Vice President, Computers/Information	27,938,838	8.7
Vice President, Enrollment <sup>3</sup>	4,489,066	1.4
Vice President, Health Science Center	30,765,770	9.6
Vice President, Safety & Facilities	56,272,633	17.5
Vice President, Students	17,627,517	5.5
Miscellaneous University	409,524	0.1
Grand total	321,440,992	100.0

1. Includes purchases of goods and services which equal or exceed a total of \$1,000 for each vendor, from all sources of funding.

2. Includes larger academic/administrative units only. Details for smaller units are available upon request from the Joint State Government Commission.

3. Vice President, Enrollment was previously listed as Vice President.

SOURCE: Data provided by Temple University.

TEMPLE UNIVERSITY  
 CONTRACTS<sup>1</sup>  
 BY EXPENDITURE TYPE  
 2000-01

Expenditure type	Total amount	Percentage of grand total
Advertising	\$3,967,746	1.2%
Computer & Audio Services	3,470,958	1.1
Computers, Equipment & Tools	8,007,687	2.5
Conference & Registration Fees	2,621,385	0.8
Defined Pension Plans	736,048	0.2
Duplicating	2,590,927	0.8
Employee Health Insurance	32,964,807	10.3
General Institutional	537,921	0.2
Interest & Bank Fees	963,041	0.3
Land, Building & Equipment	87,575,774	27.2
Legal Settlement	103,066	a
Liability, Property, Other Insurance	15,035,926	4.7
Maintenance & Equipment Repair	7,667,903	2.4
Maintenance & Service Contract	39,185,162	12.2
Medical Malpractice Insurance	98,615	a
Medical Supplies	1,325,490	0.4
Medical Supplies & Services	3,520,697	1.1
Post Retirement Benefit	8,716,227	2.7
Postage	1,338,534	0.4
Professional Fees	6,637,800	2.1
Rent	8,247,113	2.6
Social Security	25,281	a
Stipends & Honoraria	1,297,314	0.4
Supplies & Services	55,794,256	17.4
Tax Expense	1,119,328	0.3
Telephone	5,981,500	1.9
Travel	2,761,865	0.9
Unemployment Insurance	369,021	0.1
Utilities	18,779,600	5.8
Grand total	321,440,992	100.0

1. Includes purchases of goods and services which equal or exceed a total of \$1,000 for each vendor, from all sources of funding.

a. Rounds to less than 0.1 percent.

SOURCE: Data provided by Temple University.

TEMPLE UNIVERSITY  
CONTRACTS<sup>1</sup>  
BY CONTRACT SIZE  
2000-01

Vendor	Total amount	Percentage of grand total	Vendor	Total amount	Percentage of grand total
Vendor contracts greater than or equal to \$1 million:			Vendor contracts greater than or equal to \$500,000 and less than \$1 million:		
Tuner Construction Co.	\$46,021,055		Commonwealth of Pennsylvania	\$958,684	
Independence Blue Cross	21,466,293		Rockey & Associates, Inc.	944,827	
Verizon	16,166,201		Marriott Corp.	943,330	
Peco Energy	11,436,288		Bettinger Co.	914,187	
First Union Bank	10,412,153		UNUM Life Insurance Co. of America	906,171	
PMSLIC	9,343,587		Blackwell North America, Inc.	871,590	
The Henderson Corp.	8,067,082		Aramark Entertainment, Inc.	852,728	
Sodexo Marriott	7,976,537		Good Samaritan Co. LTD	814,315	
Florkowski Builders, Inc.	4,450,183		Collins Mechanical Services, Inc.	763,427	
1199 National Benefit Fund	4,077,409		COR	761,994	
Dale Corp.	3,764,041		Andrews & Ingersoll	757,179	
Allied Spectaguard	3,103,609		Total Video Products, Inc.	738,914	
EBSCO Curriculum Materials	3,097,285		Lex Electric Co., Inc.	738,775	
Philadelphia Gas Works	3,079,918		PC Connection	734,128	
Welfare Benefits Trust	3,011,627		Apple Computer	698,427	
AON Risk Services, Inc.	2,974,000		E&I Cooperative Services, Inc.	693,133	
J.J. White, Inc.	2,774,865		INC	692,062	
Gateway Spotshop.com	2,429,588		Doubletree Club Hotel	663,798	
SCT Software & Res Mgt Corp.	2,187,754		Boyer Associates, Inc.	662,784	
Lad Residential I.L.P.	1,971,619		V&H Hotel Associates	650,560	
Staples	1,898,742		Central Pension Fund	639,693	
PCS-Prescription Claims	1,766,324		Nationwide Medical Services, Inc.	638,339	
Tierney Communications	1,636,002		American Furniture Rentals, Inc.	635,837	
Dell Marketing L.P.	1,630,462		Temple University Hospital	615,502	
Well Fargo Alarm Services	1,627,172		Diamond Club	606,994	
Marsh USA, Inc.	1,584,866		Associates	604,379	
Kich Petroleum Group LP	1,496,635		Henry Schein Dental Store	601,855	
PNC Bank	1,441,357		Williard, Inc.	585,223	
World Travel	1,360,005		Corporation	575,138	
Fisher Scientific-Education	1,357,173		KI Krueger International, Inc.	559,474	
IN	1,336,786		Barnes & Noble at Temple #353	552,945	
Daniel & Yeager, Inc.	1,315,904		Soma, Inc.	538,999	
HGO Services	1,301,112		AT&T	529,102	
Keystone Health Plan East	1,221,209		Friends of Mossrehab	519,164	
Isard-Greenberg	1,200,063		James Doorcheck, Inc.	502,177	
Water Revenue	1,141,941		Total	24,465,833	7.6%
DLC Management	1,120,465				
Otis Elevator Co.	1,088,484				
Amerada Hess Corp.	1,087,602				
Contract Consultant, Inc.	1,062,854				
Advanced Audio Visual Sales	1,036,202				
City of Philadelphia	1,023,435				
Xerox Corp.	1,009,288				
Total	198,555,176	61.8%			
			Vendor contracts less than \$500,000:		
			Total	98,419,984	30.6
			Grand total	321,440,992	100.0

1. Includes purchases of goods and services which equal or exceed a total of \$1,000 for each vendor, from all sources of funding.

SOURCE: Data provided by Temple University.

TEMPLE UNIVERSITY  
 CONTRACTS<sup>1</sup>  
 BY VENDOR LOCATION  
 2000-01

Vendor location	Total amount	Percentage of grand total
Pennsylvania	\$161,987,948	50.4%
Out-of-State	159,453,044	49.6
Grand total	321,440,992	100.0

1. Includes purchases of goods and services which equal or exceed a total of \$1,000 for each vendor, from all sources of funding.

SOURCE: Data provided by Temple University.

## **IV. RETIREMENT AND TUITION BENEFIT POLICIES**

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Retirement policies for faculty and staff, and tuition benefit policies for faculty, staff and dependents, are presented. Retirement policies include the name of the administrator of each university's retirement plan, and a general summary of each plan's provisions. Tuition benefit policies include the persons who are eligible for tuition discounts, as well as the amount of the discounts.

### **RETIREMENT POLICY: LINCOLN UNIVERSITY**

The retirement plan available to the faculty and staff is administered by the Teachers Insurance and Annuity Association-College Retirement Equity Fund (TIAA-CREF). The plan is a 403(b)-Group Retirement Annuity Contract.

TIAA-CREF provides benefits as either annuities or lump sums. Employees are vested immediately. The employer contribution rate is 5 percent of employee earnings.

### **TUITION BENEFIT POLICY: LINCOLN UNIVERSITY**

Tuition benefits are offered to faculty members, spouses and dependent children of faculty members, and other employees. The benefits cover only tuition, not fees. Proper approval is required for all tuition benefits.

From the time of employment, faculty members may enroll in one undergraduate course per semester, tuition free.

Spouses and dependent children may attend undergraduate courses during the Fall and Spring semesters, tuition free. Tuition benefits may be combined with scholarship awards, provided the combined benefit and awards do not exceed total tuition charges.

After twelve months of full-time continuous employment, employees are eligible to enroll in two courses during the Fall and Spring semesters, provided that one of the two courses is taken after regular working hours, and one course during the Summer session, tuition free.

#### RETIREMENT POLICY: THE PENNSYLVANIA STATE UNIVERSITY

Faculty and staff members participate in one of four different retirement plans: the State Employees' Retirement System (SERS); the Teachers Insurance and Annuity Association-College Retirement Equity Fund (TIAA-CREF); Federal Civil Service Retirement; or the Public School Employees' Retirement System. Over 95 percent of the faculty and staff are members of either the SERS or TIAA-CREF plans.

The SERS plan provides a full retirement annuity based on a defined benefit formula: 2 percent x years of service x average of highest three years of earnings. There are a variety of retirement options available under the plan. The employee contribution rate is 5 percent of earnings. The employer contribution



rate is determined annually by the SERS board; the current employer rate is 0 percent of employee earnings.

The TIAA-CREF plan provides benefits based on the employee's retirement age and total employee and employer contributions. TIAA annuities remain fixed except for special dividends. The employee contribution rate is 5 percent of earnings. The employer contribution rate is 9.29 percent of employee earnings, set by State law.

#### TUITION BENEFIT POLICY: THE PENNSYLVANIA STATE UNIVERSITY

Tuition benefits (Educational Privileges) are offered to regular, full-time faculty or staff, their spouses, and their unmarried children. The benefit is a 75 percent reduction of the tuition charge and applies to Penn State resident instruction and continuing education credit courses except for the professional curriculum such as those offered at The Milton S. Hershey Medical Center and the Dickinson School of Law. Educational privileges do not apply at summer camps or workshops operated by the University unless University credit is given and regular tuition is charged.

A faculty or staff member is eligible for educational privileges the semester which begins with or after the effective date of full-time employment. The benefit is provided for a maximum 16 credits per academic year for a person on a 12 month appointment and 12 credits during the two semesters of service for a person appointed for just the Fall and Spring semesters.

A spouse, unless appointed as a graduate assistant, graduate fellow, or nonstipend scholar, is eligible for educational privileges beginning two years or later from the employee's date of regular employment. Unmarried children are eligible beginning with the semester coincident with or after the faculty or staff member's effective date of full time employment and may earn a first Bachelor's degree.

Various other limitations apply and are enumerated in the official Penn State educational privileges and grant-in-aid policies.

#### RETIREMENT POLICY: UNIVERSITY OF PITTSBURGH

Two alternative retirement plans are available to faculty and staff members: a Contributory Tax-Deferred Annuity Plan, with employee and university contributions invested and benefits administered by either the Teachers Insurance and Annuity Association-College Retirement Equity Fund (TIAA-CREF) or the Vanguard Group, and a Noncontributory Defined Benefit Pension Plan, with university contributions only invested and benefits administered as a university trust fund.

Full-time faculty, faculty librarians and research associates; part-time faculty who are tenured or in the tenure stream; part-time faculty librarians who have an expectation of continuing employment; and all regular full- and part-time staff are eligible for membership. Employees eligible for the Contributory Plan, who do not elect membership, are enrolled under the terms of the Noncontributory Plan. In addition, part-time and temporary employees who are

not eligible for the Contributory Plan are covered by the Noncontributory Plan if they fulfill the hours of service and years of service required by this plan. Employees covered by separate collective bargaining agreements participate in the plans specified in their respective agreements.

The Contributory Plan is a defined contribution plan with employer and employee contributions, with an option available for the tax-deferral of employee contributions. The retirement benefit is based on total contributions, an employee's age, spouse's age, payout option selected, and the investment performance of either TIAA-CREF or the Vanguard Group. The plan has a number of options available. Employee contributions under the plan are made before Federal income taxes, but after Social Security contributions, so that contributions can be tax-deferred and retirement benefits are separate from Social Security benefits. An employee's contribution rate, chosen by the employee, can vary from 3.0 to 8.0 percent of earnings (6 contribution rate choices are available). During a delayed vesting period of three years, the employer matches the employee's contribution. After the three-year vesting period, the employer's contribution rate (set by the employer to coincide with the employee's contribution rate) varies from 4.5 to 12 percent of employee earnings. An Accelerated Plan option is available to vested employees aged 52 through 55, under which an employee can make the maximum contribution for a limited number of years and the university makes increased matching contributions. The maximum period for this option is 120 months.

The Noncontributory Plan is a defined benefit plan with employer contributions but no employee contributions. The retirement benefit depends on an employee's age, years of service, salary while participating in the plan, and the employer's contributions made on the employee's behalf. Participants under this plan also have the opportunity to make contributions to a Supplementary Retirement Account, administered by either TIAA-CREF or the Vanguard Group; the contributions may be tax-deferred at the employee's option. Contributions to supplementary accounts are not part of the Contributory Plan and are not matched by the employer.

TUITION BENEFIT POLICY:  
UNIVERSITY OF PITTSBURGH

Tuition benefits (scholarships) are offered to faculty members, other staff (faculty librarians, research associates, ROTC faculty), spouses and dependent children.

Tuition scholarships for full-time faculty and staff cover all tuition for the first six credits taken each term at the University of Pittsburgh, except for a faculty or staff charge of 3 percent of tuition for undergraduate courses and 10 percent of tuition for graduate courses. Tuition scholarships for eligible part-time faculty are proportionate to those for full-time appointments.

Tuition scholarships for spouses of full-time faculty and staff are the same as those above, except that the spouse's charge is 10 percent of tuition for both undergraduate and graduate courses.

Tuition scholarships for dependent children of full-time faculty and staff cover full undergraduate tuition only for a maximum of 12 terms leading to a baccalaureate degree at the University of Pittsburgh; fees and other charges are the student's responsibility. In addition, tuition scholarships for dependent children of full-time faculty, faculty librarians and research associates, hired by September 1, 1994, are available for attendance at other accredited colleges and universities. These scholarships cover tuition for a maximum of two terms each for four academic years, at the maximum rate of the in-State, full-time tuition for the College of Arts and Sciences at the Pittsburgh campus. Tuition scholarships for dependent children of certain part-time tenured or tenure-stream faculty and faculty librarians are made, with benefits proportionate to those for full-time appointments.

#### RETIREMENT POLICY: TEMPLE UNIVERSITY

Members of the retirement plans are eligible to retire at age 62 with at least 10 years of full-time continuous employment. They are eligible to participate in the Contributory Post-Retirement Medical Pre-Funding Plan and to receive \$2,000 in life insurance coverage.

Early retirement is available to the same persons. Early retirement at age 62 can be chosen by persons who have reached the age of 55 and have ten years of continuous service. Both employee and employer contributions may be accelerated to meet the requirements of early retirement.

Any faculty, administrative or staff employee who chooses an early retirement and enrolls in the program may, upon proper notice of at least one

year in advance of retirement, change his/her retirement date and elect an alternative one. If the alternative date is later than the initial retirement date, a penalty is levied for each month's extension equal to the monthly interest on the total accelerated Temple monthly contributions paid to the date of the notice to change. Interest is calculated monthly at the rate of the first-of-the-month prime rate of Temple's principal bank.

#### TUITION POLICY: TEMPLE UNIVERSITY

Faculty and administrative employees are offered tuition remission for six semester hours in the undergraduate or graduate schools (not available in the Law, Medical, Dental or Podiatry Schools). Spouses are offered one-half tuition remission. Legally dependent children may attend Temple as full-time matriculated undergraduate students for up to 10 semesters.

Staff employees and their legally dependent children are accorded the same tuition benefits as faculty and administrative employees. Spouses of staff employees are not included in these benefits.