
INFORMATION DISCLOSURE OF THE STATE-RELATED UNIVERSITIES

Staff Analysis
of 2001-02 Data
Reported Under 2001 Appropriations Acts



General Assembly of the Commonwealth of Pennsylvania
JOINT STATE GOVERNMENT COMMISSION
February 2003

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OF THE
STATE-RELATED UNIVERSITIES

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Staff Report
General Assembly of the Commonwealth of Pennsylvania
JOINT STATE GOVERNMENT COMMISSION
108 Finance Building
Harrisburg, Pennsylvania 17120
February 2003

The release of this report should not be interpreted as an endorsement by the members of the Executive Committee of the Joint State Government Commission of all the findings, recommendations and conclusions contained in this report.

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The Joint State Government Commission was created by act of July 1, 1937 (P.L.2460, No.459) as amended, as a continuing agency for the development of facts and recommendations on all phases of government for the use of the General Assembly.

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FOREWORD

Pursuant to Act Nos. 35A, 36A, 37A, and 38A of 2001, the Joint State Government Commission submits herewith its statistical comparison of the employment and salary, financial and contract data, and statements of retirement and tuition benefit policies, reported by Lincoln University, The Pennsylvania State University, University of Pittsburgh, and Temple University--the State-related universities.

The Commission staff has arranged the data comparisons and policy statements into four major sections. Section I includes full-time faculty and staff and average salaries for 2001-02. Section II includes actual revenue and expenditure data for 2000-01 and 2001-02. Section III includes goods and services purchase contracts for 2001-02. Section IV includes current statements of retirement and tuition benefit policies.

Differences in the internal organizations of the universities, represented by differences in their academic and administrative units and expenditure types, make direct comparisons between the universities difficult for most data elements. Changes in a university's academic or administrative units or expenditure types from last year will change the 2000-01 dollar amounts from those shown in last year's report. The universities may have revised some 2000-01 data since the time of the publication of last year's report.

Additional details on some data elements are available from the Commission staff.

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I. FULL-TIME FACULTY AND STAFF AND AVERAGE SALARIES

The number and average salaries of full-time faculty and staff are presented for 2001-02. Employee and salary data are arranged by faculty ranks and staff classifications, and by academic or administrative units, as defined by each university. Average salaries are not reported for faculty ranks and staff classifications with three or fewer employees, or for groups of units within each university.

LINCOLN UNIVERSITY
NUMBER AND AVERAGE SALARIES OF FULL-TIME FACULTY
BY RANK AND ACADEMIC/ADMINISTRATIVE UNIT¹
2001-02

Academic/administrative unit	<u>Professor</u>		<u>Associate professor</u>		<u>Assistant professor</u>		<u>Instructor</u>		<u>Lecturer</u>		Total number
	Number	Average salary	Number	Average salary	Number	Average salary	Number	Average salary	Number	Average salary	
Grand total	28	\$66,882	20	\$50,923	21	\$42,224	14	\$35,415	8	\$35,415	91

1. Data not available by academic/administrative unit.

SOURCE: Data provided by Lincoln University.

LINCOLN UNIVERSITY
NUMBER AND AVERAGE SALARIES OF FULL-TIME STAFF
BY CLASSIFICATION AND ACADEMIC/ADMINISTRATIVE UNIT¹
2001-02

Academic/administrative unit	<u>Executive/ administrative/ management</u>		<u>Other professional non-faculty</u>		<u>Clerical/secretarial</u>		<u>Technical/ skilled/service</u>		Total number
	Number	Average salary	Number	Average salary	Number	Average salary	Number	Average salary	
Grand total	98	\$49,999	88	\$30,361	71	\$24,003	27	\$26,823	284

1. Data not available by academic/administrative unit.

SOURCE: Data provided by Lincoln University.

THE PENNSYLVANIA STATE UNIVERSITY
NUMBER AND AVERAGE SALARIES OF FULL-TIME FACULTY
BY RANK AND ACADEMIC/ADMINISTRATIVE UNIT
2001-02

Academic/administrative unit	<u>Professor</u>		<u>Associate professor</u>		<u>Assistant professor</u>		<u>Instructor</u>		<u>Other</u>		Total number
	Number	Average salary	Number	Average salary	Number	Average salary	Number	Average salary	Number	Average salary	
University Park Colleges:											
College of Agricultural Sciences	123	\$84,090	69	\$62,406	68	\$56,486	9	\$38,685	49	\$45,360	318
College of Arts & Architecture	38	73,625	63	52,908	44	43,676	17	31,233	2	nd	164
College of Communications	8	80,148	10	63,068	18	50,939	0	--	15	42,722	51
College of Earth & Mineral Sciences	62	97,596	37	70,854	27	55,372	11	38,591	84	37,335	221
College of Education	39	79,239	33	58,707	39	45,475	22	28,847	6	33,262	139
College of Engineering	129	101,073	83	77,140	52	60,827	14	30,649	73	42,831	351
College of Health & Human Development	52	90,596	39	66,796	71	54,408	66	36,313	67	36,373	295
College of The Liberal Arts	138	97,465	126	60,507	76	53,233	3	nd	100	34,647	443
Eberly College of Science	114	102,161	54	64,943	49	53,673	50	36,612	81	39,656	348
School of Information Science & Technology	3	nd	6	87,177	6	76,698	7	62,466	1	nd	23
Smeal College of Business Administration	37	123,296	25	101,445	33	90,179	23	48,143	6	81,552	124
Total	743		545		483		222		484		2,477
Academic Support Units:											
Computer & Information Systems	0	--	0	--	0	--	0	--	6	69,887	6
International Programs	0	--	0	--	0	--	1	nd	0	--	1
Research	0	--	0	--	0	--	0	--	247	61,788	247
Undergraduate Education	0	--	0	--	0	--	2	nd	2	nd	4
University Libraries	0	--	0	--	0	--	0	--	54	47,158	54
University Outreach	0	--	1	nd	10	51,241	20	36,765	3	nd	34
Total	0		1		10		23		312		346
Administrative Support Units:											
General and Academic Administration	1	nd	0	--	0	--	0	--	2	nd	3
Intercollegiate Athletics	1	nd	0	--	3	nd	13	73,529	27	34,953	44
Student Affairs	0	--	0	--	0	--	0	--	4	14,290	4
Total	2		0		3		13		33		51

Other Penn State Locations:

Abington	8	72,167	25	58,071	26	48,340	10	41,049	29	36,473	98
Altoona	10	64,115	29	55,949	60	45,381	28	41,588	0	--	127
Beaver	1	nd	10	58,356	15	49,038	10	44,804	3	nd	39
Berks	2	nd	13	59,572	45	50,163	9	44,756	18	41,805	87
Commonwealth College-Dean's Office	0	--	0	--	0	--	1	nd	0	--	1
Delaware County	12	74,257	15	59,579	21	52,152	16	38,514	4	54,411	68
DuBois	3	nd	8	56,273	20	45,082	18	40,046	2	nd	51
Erie	14	80,385	40	67,937	46	57,310	10	55,839	84	43,982	194
Fayette	3	nd	17	56,749	7	44,153	5	44,344	23	38,649	55
Great Valley	2	nd	12	75,137	14	63,535	2	nd	7	58,024	37
Harrisburg	18	90,435	51	65,515	61	54,509	19	43,817	4	42,908	153
Hazleton	3	nd	8	59,687	19	47,556	21	39,477	6	46,731	57
Lehigh Valley	5	70,924	4	52,400	8	51,251	2	nd	7	46,181	26
McKeesport	6	72,483	6	54,036	11	47,808	12	40,750	5	57,982	40
Mont Alto	2	nd	4	52,533	24	46,279	29	42,717	5	35,507	64
New Kensington	1	nd	10	59,344	14	51,907	13	46,914	1	nd	39
Schuylkill	6	73,753	6	61,695	20	48,000	19	41,189	3	nd	54
Shenango	2	nd	4	56,210	12	48,036	9	43,727	6	47,535	33
Wilkes-Barre	3	nd	7	57,466	13	50,105	15	41,847	0	--	38
Worthington Scranton	3	nd	14	58,636	20	52,448	25	45,598	4	45,747	66
York	6	70,821	13	57,738	19	50,820	16	33,905	10	44,649	64
Total	110		296		475		289		221		1,391
Dickinson School of Law	20	105,603	0	--	6	82,026	5	53,888	6	45,048	37
Total	20		0		6		5		6		37
Sub-total	875	93,085	842	64,344	977	53,495	552	41,004	1,056	45,843	4,302
College of Medicine at Hershey	132	127,044	143	116,175	236	100,326	22	41,012	26	34,943	559
Total	132		143		236		22		26		559
Grand total	1,007	97,536	985	71,869	1,213	62,606	574	41,005	1,082	45,581	4,861

nd. No data given in ranks having 3 or fewer faculty.

SOURCE: Data provided by The Pennsylvania State University.

THE PENNSYLVANIA STATE UNIVERSITY
NUMBER AND AVERAGE SALARIES OF FULL-TIME STAFF
BY CLASSIFICATION AND ACADEMIC/ADMINISTRATIVE UNIT
2001-02

Academic/administrative unit	Executive/ administrative/ managerial		Other professional non-faculty		Clerical/secretarial		Technical, skilled, service and other		Total number
	Number	Average salary	Number	Average salary	Number	Average salary	Number	Average salary	
University Park Colleges:									
College of Agricultural Sciences	40	\$103,217	487	\$42,750	137	\$29,081	307	\$28,885	971
College of Arts & Architecture	12	100,138	31	36,596	26	28,849	13	33,681	82
College of Communications	5	100,560	22	39,968	10	25,466	4	30,367	41
College of Earth & Mineral Sciences	14	118,581	37	40,739	38	28,064	17	37,193	106
College of Education	10	99,117	19	41,526	51	30,089	9	29,624	89
College of Engineering	30	130,836	113	46,867	120	28,396	78	36,019	341
College of Health & Human Development	14	106,913	53	36,743	71	28,432	66	26,934	204
College of The Liberal Arts	26	114,606	85	39,746	85	25,717	19	28,642	215
Eberly College of Science	13	147,239	71	42,379	86	27,050	66	31,554	236
School of Information Science & Technology	5	116,834	19	39,498	9	27,455	0	--	33
Smeal College of Business Administration	16	147,034	54	40,399	34	27,167	6	30,504	110
Total	185		991		667		585		2,428
Academic Support Units:									
Computer & Information Systems	35	103,568	311	47,880	39	29,623	22	32,917	407
Enrollment Management & Administration	15	74,326	95	39,997	80	28,177	0	--	190
Graduate School	3	nd	8	46,870	18	27,706	0	--	29
International Programs	4	93,996	20	37,376	11	24,092	1	nd	36
Research	55	82,235	420	63,355	124	29,367	189	37,421	788
Schreyer Honors College	2	nd	6	36,580	4	23,535	0	--	12
Undergraduate Education	15	70,476	51	40,680	27	30,690	3	nd	96
University Arts Services	3	nd	22	37,514	6	29,424	3	nd	34
University Libraries	7	96,146	48	41,457	148	29,097	39	34,431	242
University Outreach	28	82,752	189	41,191	114	25,966	40	35,299	371
Total	167		1,170		571		297		2,205
Administrative Support Units:									
Development & Alumni Relations	63	73,974	112	38,545	86	25,306	4	32,583	265
Educational Equity	7	69,243	15	39,519	7	32,491	1	nd	30
Finance & Business	66	82,735	219	43,347	189	28,002	272	30,856	746
Finance & Business - Housing & Foods	16	68,325	86	40,922	63	26,529	463	26,681	628
Finance & Business - Physical Plant	33	71,618	131	47,173	48	28,253	784	32,700	996
General and Academic Administration	14	120,930	25	49,840	22	32,156	1	nd	62
Intercollegiate Athletics	12	78,158	94	42,777	53	28,952	45	36,955	204
Student Affairs	28	63,207	125	42,041	92	24,217	60	26,275	305
University Relations	10	71,532	27	39,888	9	26,819	3	nd	49
Total	249		834		569		1,633		3,285

Other Penn State Locations:

Abington	9	73,181	36	40,118	35	28,755	54	29,482	134
Altoona	10	72,308	56	36,326	51	26,789	80	29,511	197
Beaver	6	70,882	28	33,236	16	27,545	29	28,334	79
Berks	11	71,072	35	37,718	23	26,758	56	29,002	125
Commonwealth College-Dean's Office	10	91,528	12	48,738	9	35,803	1	nd	32
Delaware County	5	75,398	25	43,266	17	30,770	22	28,440	69
DuBois	5	73,104	22	36,968	10	28,037	12	28,146	49
Erie	18	83,615	66	38,706	53	26,294	109	29,100	246
Fayette	3	nd	16	38,286	17	29,021	16	28,667	52
Great Valley	4	87,435	23	43,640	32	29,830	16	29,863	75
Harrisburg	20	90,614	68	40,759	69	28,439	82	32,213	239
Hazleton	6	69,936	24	38,123	17	26,328	40	28,807	87
Lehigh Valley	1	nd	16	34,775	12	27,590	8	30,325	37
McKeesport	5	73,504	28	39,751	20	27,196	30	29,949	83
Mont Alto	4	57,402	19	38,586	20	25,385	35	28,692	78
New Kensington	5	73,915	12	36,132	12	28,793	15	28,892	44
Schuylkill	5	77,294	19	37,860	14	27,204	23	30,118	61
Shenango	5	71,558	10	37,984	15	28,458	16	30,747	46
Wilkes-Barre	6	73,064	17	35,507	15	26,661	12	28,717	50
Worthington Scranton	6	73,780	17	37,968	18	28,198	15	29,695	56
York	5	69,086	23	39,463	21	28,697	15	29,318	64
Total	149		572		496		686		1,903
Dickinson School of Law	14	94,065	14	44,429	23	27,422	12	29,577	63
Total	14		14		23		12		63
Sub-total	764	89,138	3,581	44,537	2,326	27,857	3,213	30,833	9,884
College of Medicine at Hershey	35	167,949	203	38,108	103	27,507	166	28,511	507
Total	35		203		103		166		507
Grand total	799	92,590	3,784	44,192	2,429	27,842	3,379	30,719	10,391

nd. No data given in classifications having 3 or fewer staff.

SOURCE: Data provided by The Pennsylvania State University.

UNIVERSITY OF PITTSBURGH
NUMBER AND AVERAGE SALARIES OF FULL-TIME FACULTY
BY RANK AND ACADEMIC/ADMINISTRATIVE UNIT
2001-02

Academic/administrative unit	Professor		Associate professor		Assistant professor		Instructor		Other		Total number
	Number	Average salary	Number	Average salary	Number	Average salary	Number	Average salary	Number	Average salary	
Chancellor	1	nd	0	--	0	--	0	--	0	--	1
Total	1		0		0		0		0		1
Senior Vice Chancellor & Provost:											
College of Arts & Sciences	0	--	0	--	0	--	3	nd	0	--	3
Education-University Service Programs	0	--	0	--	0	--	8	\$35,728	0	--	8
Faculty of Arts & Sciences-Dean's Office	3	nd	2	nd	0	--	0	--	2	nd	7
Faculty of Arts & Sciences-Humanities	72	\$87,482	75	\$54,003	34	\$42,590	17	27,303	56	\$31,782	254
Faculty of Arts & Sciences-Natural Sciences	88	89,512	64	59,386	51	50,001	6	28,163	100	30,133	309
Faculty of Arts & Sciences-Social Sciences	51	91,093	36	59,782	22	54,128	0	--	17	36,980	126
Graduate School of Public & International Affairs	15	96,656	8	79,286	7	53,020	0	--	1	nd	31
Katz Graduate School of Business	32	116,927	21	80,679	19	92,502	0	--	6	51,900	78
Learning Research & Development Center	3	nd	1	nd	2	nd	0	--	28	45,284	34
Office of the Senior Vice Chancellor & Provost	1	nd	0	--	0	--	0	--	9	41,111	10
School of Education	19	81,712	37	65,687	23	48,274	1	nd	40	39,334	120
School of Engineering	44	99,011	32	67,990	22	58,799	0	--	27	26,795	125
School of Information Sciences	8	89,577	11	70,262	11	61,884	0	--	5	27,135	35
School of Law	22	116,340	11	58,907	8	63,269	0	--	6	45,318	47
School of Social Work	7	83,288	9	68,768	6	51,908	7	34,681	4	56,398	33
University Center for International Studies	2	nd	0	--	0	--	0	--	7	39,558	9
University Center for Social & Urban Research	0	--	0	--	0	--	0	--	5	41,239	5
University Honors College	0	--	0	--	0	--	0	--	2	nd	2
University Libraries	0	--	0	--	0	--	0	--	61	36,781	61
University of Pittsburgh at Bradford	7	61,098	23	51,310	30	41,320	9	33,940	3	nd	72
University of Pittsburgh at Greensburg	8	64,279	24	50,051	27	39,434	9	34,305	6	40,700	74
University of Pittsburgh at Johnstown	16	61,590	59	51,824	36	40,743	21	36,471	7	50,526	139
University of Pittsburgh at Titusville	1	nd	8	42,918	9	37,734	2	nd	3	nd	23
Total	399		421		307		83		395		1,605

Senior Vice Chancellor, Health Sciences:											
Graduate School of Public Health	29	111,322	29	73,920	54	54,401	1	nd	36	41,714	149
School of Dental Medicine	10	98,856	26	74,306	49	60,068	4	25,461	5	49,343	94
School of Health & Rehabilitation Sciences	9	84,736	14	69,612	33	52,535	16	38,159	31	16,282	103
School of Nursing	3	nd	11	63,084	23	51,824	31	46,525	10	36,115	78
School of Pharmacy	14	84,038	12	66,901	38	57,799	3	nd	24	36,863	91
Senior Vice Chancellor, Health Sciences	0	--	2	nd	0	--	0	--	23	41,722	25
Total	65		94		197		55		129		540
Sub-total	465	92,642	515	61,922	504	52,497	138	36,798	524	35,500	2,146
School of Medicine Division:											
School of Medicine	350	128,381	388	91,679	802	77,313	139	43,722	288	28,367	1,967
School of Medicine Division-Administration	1	nd	1	nd	3	nd	0	--	0	--	5
Total	351		389		805		139		288		1,972
Grand total	816	108,294	904	74,708	1,309	67,696	277	40,272	812	32,970	4,118

nd. No data given in ranks having 3 or fewer faculty.

SOURCE: Data provided by University of Pittsburgh.

UNIVERSITY OF PITTSBURGH
NUMBER AND AVERAGE SALARIES OF FULL-TIME STAFF
BY CLASSIFICATION AND ACADEMIC/ADMINISTRATIVE UNIT
2001-02

Academic/administrative unit	Executive/ administrative/ managerial		Other professional non-faculty		Clerical/secretarial		Technical, skilled, service and other		Total number
	Number	Average salary	Number	Average salary	Number	Average salary	Number	Average salary	
Chancellor:									
Athletics	9	\$96,818	82	\$48,061	22	\$21,208	0	--	113
Chancellor	24	103,570	50	35,465	16	29,032	1	nd	91
General Counsel	9	106,183	2	nd	4	25,668	0	--	15
Secretary of the Board of Trustees	4	117,494	1	nd	3	nd	0	--	8
Vice Chancellor, Budget & Controller	39	79,134	98	35,402	52	20,825	0	--	189
Vice Chancellor, Institutional Advancement	37	74,616	47	34,413	22	22,359	0	--	106
Total	122		280		119		1		522
Executive Vice Chancellor:									
Associate Vice Chancellor, Human Resources	14	69,379	43	29,207	12	19,507	18	\$17,802	87
Business Operations	10	58,899	103	35,190	99	17,072	238	28,653	450
Executive Vice Chancellor	15	90,457	6	40,556	2	nd	0	--	23
Facilities Management	8	76,382	59	40,580	13	22,264	355	30,512	435
Total	47		211		126		611		995
General University	1	nd	1	nd	0	--	0	--	2
Total	1		1		0		0		2
Senior Vice Chancellor & Provost:									
College of Arts & Sciences	3	nd	48	33,065	12	18,713	0	--	63
College of General Studies	6	55,246	20	31,983	12	21,909	0	--	38
Computing Services & Systems Development	9	84,564	186	47,137	6	20,871	15	27,750	216
Education-University Service Programs	0	--	1	nd	4	20,253	0	--	5
Faculty of Arts & Sciences-Dean's Office	3	nd	17	34,644	5	20,878	0	--	25
Faculty of Arts & Sciences-Humanities	0	--	33	29,476	20	19,706	1	nd	54
Faculty of Arts & Sciences-Natural Sciences	5	62,795	142	29,735	34	22,213	18	33,339	199
Faculty of Arts & Sciences-Social Sciences	0	--	14	32,097	13	19,544	0	--	27
Graduate School of Public & International Affairs	3	nd	11	33,910	4	25,442	0	--	18
Katz Graduate School of Business	13	68,509	53	34,285	24	22,020	1	nd	91
Learning Research & Development Center	1	nd	41	36,652	8	23,657	1	nd	51
Office of the Senior Vice Chancellor & Provost	53	113,650	117	35,045	72	20,045	11	21,312	253
School of Education	1	nd	39	31,850	16	23,236	2	nd	58
School of Engineering	3	nd	50	37,691	14	22,302	9	34,615	76
School of Information Sciences	1	nd	13	36,119	7	26,382	1	nd	22

School of Law	5	56,554	18	29,792	14	22,920	0	--	37
School of Social Work	5	47,133	20	36,274	8	27,109	0	--	33
Student Affairs	15	73,166	86	33,769	40	21,185	4	19,860	145
Summer Sessions	1	nd	2	nd	2	nd	0	--	5
University Center for International Studies	6	60,903	36	31,608	10	19,964	0	--	52
University Center for Social & Urban Research	12	63,290	35	34,692	9	20,595	0	--	56
University Honors College	0	--	6	33,876	0	--	0	--	6
University Libraries	2	nd	79	27,013	31	20,468	1	nd	113
University of Pittsburgh at Bradford	8	71,112	54	31,531	23	22,802	11	29,407	96
University of Pittsburgh at Greensburg	12	52,743	36	25,691	18	18,204	25	23,024	91
University of Pittsburgh at Johnstown	7	61,572	74	34,694	51	20,675	72	24,794	204
University of Pittsburgh at Titusville	3	nd	22	28,303	13	16,819	9	24,452	47
Total	177		1,253		470		181		2,081
Senior Vice Chancellor, Health Sciences:									
Senior Vice Chancellor	6	218,767	32	34,158	17	20,174	1	nd	56
Graduate School of Public Health	11	67,051	316	34,106	76	23,837	6	20,841	409
School of Dental Medicine	4	66,428	65	29,473	35	21,382	46	19,935	150
School of Health & Rehabilitation Sciences	1	nd	18	33,798	7	26,619	1	nd	27
School of Nursing	3	nd	36	33,073	14	22,491	1	nd	54
School of Pharmacy	3	nd	53	30,862	1	nd	0	--	57
Total	28		520		150		55		753
Sub-total	375	83,097	2,265	34,912	865	21,157	848	28,096	4,353
School of Medicine Division:									
Pittsburgh Cancer Institute	9	70,366	80	31,440	14	23,457	3	nd	106
School of Medicine	45	53,337	896	33,676	192	24,977	32	26,749	1,165
School of Medicine Division-Administration	19	110,726	61	39,089	10	23,251	98	20,489	188
Total	73		1,037		216		133		1,459
Grand total	448	81,024	3,302	34,570	1,081	21,885	981	27,292	5,812

nd. No data given in classifications having 3 or fewer staff.

SOURCE: Data provided by University of Pittsburgh.

TEMPLE UNIVERSITY
NUMBER AND AVERAGE SALARIES OF FULL-TIME FACULTY
BY RANK AND ACADEMIC/ADMINISTRATIVE UNIT
2001-02¹

Academic/administrative unit	Professor		Associate professor		Assistant professor		Instructor		Other		Total number
	Number	Average salary	Number	Average salary	Number	Average salary	Number	Average salary	Number	Average salary	
President:											
Executive Office of the President	1	nd	0	--	0	--	0	--	0	--	1
Total	1		0		0		0		0		1
Provost:											
Ambler College	0	--	1	nd	0	--	0	--	4	\$36,108	5
College of Allied Health	11	\$87,876	20	\$67,546	34	\$58,005	4	\$52,995	0	--	69
College of Engineering	10	97,627	11	77,702	5	58,641	0	--	0	--	26
College of Liberal Arts	95	97,412	102	66,456	97	41,267	14	36,293	5	32,154	313
College of Science & Technology	80	98,529	37	70,208	39	50,899	17	56,013	8	45,264	181
Department of Health Studies	5	88,966	6	68,043	2	nd	0	--	0	--	13
Department of Land, Architecture & Horticulture	0	--	6	60,917	2	nd	0	--	0	--	8
E. Boyer College of Music	23	86,450	15	67,551	11	50,742	1	nd	0	--	50
J.E. Beasley School of Law	35	131,628	10	94,271	4	80,770	0	--	0	--	49
Library	0	--	0	--	0	--	0	--	22	42,489	22
Podiatric Medicine Clinic	0	--	0	--	1	nd	0	--	0	--	1
R.J. Fox School of Business & Management	55	107,614	52	84,726	27	80,070	7	68,245	0	--	141
Research & Graduate School	0	--	0	--	0	--	0	--	1	nd	1
School of Communication & Theater	21	88,524	15	67,182	21	53,077	4	46,225	3	nd	64
School of Dentistry	15	95,664	23	72,600	14	51,270	2	nd	0	--	54
School of Education	34	89,915	19	63,906	30	50,922	2	nd	1	nd	86
School of Medicine	95	118,167	79	100,528	155	100,310	4	64,924	0	--	333
School of Pharmacy	9	95,959	8	78,056	8	62,626	0	--	0	--	25
School of Podiatric Medicine	4	86,883	5	71,574	6	63,100	4	49,310	0	--	19
School of Social Administration	6	82,723	6	63,843	7	51,795	3	nd	0	--	22
School of Tourism & Hospitality	6	85,048	0	--	3	nd	1	nd	0	--	10
Self Supporting Law Program	0	--	2	nd	0	--	0	--	0	--	2
Temple University, Japan	1	nd	1	nd	0	--	0	--	0	--	2
Temple University, Rome	0	--	1	nd	0	--	0	--	0	--	1
Tyler School of Art	34	83,539	18	59,347	13	42,325	1	nd	0	--	66
Total	539		437		479		64		44		1,563
Vice President, Administration:											
Intercollegiate Athletics	1	nd	0	--	0	--	0	--	0	--	1
Total	1		0		0		0		0		1
Vice President, Students:											
Department of Student Affairs	0	--	0	--	0	--	0	--	10	42,221	10
Total	0		0		0		0		10		10
Sub-total ²	446	97,997	358	70,884	324	51,280	60	49,737	54	41,373	1,242
Grand total	541	101,539	437	76,243	479	67,793	64	50,686	54	41,373	1,575

1. Due to a number of organizational changes, 2000-01 figures cannot be directly compared to 2001-02 figures.

2. Excludes School of Medicine.

nd. No data given in ranks having 3 or fewer faculty.

SOURCE: Data provided by Temple University.

TEMPLE UNIVERSITY
NUMBER AND AVERAGE SALARIES OF FULL-TIME STAFF
BY CLASSIFICATION AND ACADEMIC/ADMINISTRATIVE UNIT
2001-02¹

Academic/administrative unit	Executive/ administrative/ managerial		Other professional non-faculty		Clerical/secretarial		Technical, skilled, service and other		Total number
	Number	Average salary	Number	Average salary	Number	Average salary	Number	Average salary	
President:									
Executive Office of President	4	\$212,098	1	nd	0	--	0	--	5
Office of Internal Audits	5	80,399	7	\$49,063	0	--	0	--	12
Office of the Secretary	0	--	2	nd	1	nd	0	--	3
Office of University Counsel	1	nd	6	70,270	2	nd	0	--	9
Vice President, Development & Alumni	24	69,650	10	40,465	15	\$29,369	0	--	49
Total	34		26		18		0		78
Provost:									
Ambler College	9	64,139	12	37,168	15	29,789	0	--	36
College of Allied Health	2	nd	14	35,944	12	29,658	0	--	28
College of Engineering	2	nd	5	42,143	3	nd	3	nd	13
College of Liberal Arts	20	62,768	48	35,202	54	26,898	5	\$31,832	127
College of Science and Technology	16	55,933	24	37,049	16	30,100	19	30,130	75
Department of Health Studies	1	nd	5	35,962	1	nd	0	--	7
Department of Land, Architecture & Horticulture	1	nd	0	--	1	nd	3	nd	5
E. Boyer College of Music	9	60,968	8	31,746	4	24,841	1	nd	22
Health Science Center Library	4	66,124	11	34,286	6	28,214	1	nd	22
J.E. Beasley School of Law	21	78,578	30	40,126	11	32,768	1	nd	63
Library	14	73,447	38	29,235	32	26,053	1	nd	85
Miscellaneous Provost Centers	0	--	1	nd	0	--	0	--	1
Office of International Programs	2	nd	1	nd	0	--	0	--	3
Office of the Provost	18	76,238	26	38,078	7	31,128	0	--	51
Podiatric Medicine Clinic	1	nd	2	nd	17	29,958	5	29,553	25
R.J. Fox School of Business & Management	28	63,811	36	35,997	16	27,567	0	--	80
Research and Graduate School	11	61,261	15	34,912	0	--	0	--	26
Research Centers	37	65,681	166	38,671	22	27,021	1	nd	226
School of Communication & Theater	5	115,479	11	37,955	6	32,639	6	38,176	28
School of Dentistry	12	72,946	14	39,339	42	27,860	32	26,443	100
School of Education	3	nd	13	34,670	20	27,574	0	--	36
School of Medicine	113	65,984	241	47,215	336	30,988	95	33,916	785
School of Pharmacy	5	78,966	6	35,687	7	28,631	2	nd	20
School of Podiatric Medicine	12	71,056	9	36,249	9	29,067	5	31,644	35
School of Social Administration	7	67,952	8	39,136	6	29,682	0	--	21
School of Tourism & Hospitality	4	59,050	2	nd	2	nd	0	--	8
Self Supporting Law Program	1	nd	2	nd	0	--	0	--	3
Temple University, Center City Campus	6	56,695	10	35,234	1	nd	0	--	17
Temple University, Harrisburg Center	2	nd	2	nd	3	nd	0	--	7
Temple University, Japan	1	nd	2	nd	0	--	0	--	3
Temple University Press	5	58,600	8	39,562	1	nd	0	--	14
Temple University, Rome	0	--	1	nd	0	--	0	--	1
Tyler School of Art	7	55,636	5	36,795	13	28,032	2	nd	27
Total	379		776		663		182		2,000

TEMPLE UNIVERSITY
NUMBER AND AVERAGE SALARIES OF FULL-TIME STAFF
BY CLASSIFICATION AND ACADEMIC/ADMINISTRATIVE UNIT 2001-02--(continued)

Academic/administrative unit	Executive/ administrative/ managerial		Other professional non-faculty		Clerical/secretarial		Technical, skilled, service and other		Total number
	Number	Average salary	Number	Average salary	Number	Average salary	Number	Average salary	
Vice President, Administration:									
Intercollegiate Athletics	13	78,020	54	58,491	7	32,243	5	27,789	79
Vice President, Administration	2	nd	4	41,056	2	nd	0	--	8
Total	15		58		9		5		87
Vice President, CFO & Treasurer:									
Department of Financial Affairs	32	80,050	38	36,023	38	26,953	0	--	108
Department of Human Resources	11	78,158	8	44,379	13	31,379	7	37,517	39
Duplicating/Copy Centers	1	nd	0	--	8	30,696	1	nd	10
Employee Benefits	5	76,819	3	nd	7	30,003	0	--	15
Executive Compensation	30	229,942	0	--	0	--	0	--	30
Insurance	0	--	1	nd	1	nd	0	--	2
Other Auxiliaries	1	nd	1	nd	0	--	0	--	2
Parking Operations	4	44,407	4	30,138	3	nd	0	--	11
Sugarloaf Conference Center	1	nd	0	--	0	--	0	--	1
Total	85		55		70		8		218
Vice President, Computer/Information:									
Administrative Computer Services	15	86,452	41	55,086	2	nd	0	--	58
Administrative Computer Services- Colleges, Departments & Faculty	8	80,220	42	47,718	2	nd	5	26,180	57
Administrative Computer Services- Students & General Support	8	87,638	57	48,044	3	nd	1	nd	69
Operations	7	84,429	8	53,464	0	--	0	--	15
Telecommunications	7	76,441	10	47,999	11	30,418	13	42,060	41
Vice President, Computer & Information Services	9	75,307	9	37,745	5	27,647	0	--	23
Total	54		167		23		19		263
Vice President, Enrollment:									
Enrollment Management	40	57,816	51	33,531	52	26,976	1	nd	144
Total	40		51		52		1		144

Vice President, Safety & Facilities:									
Campus Safety	6	76,759	4	44,815	1	nd	170	31,190	181
Environmental Health & Safety	2	nd	5	44,717	1	nd	7	40,147	15
Facilities Management	33	69,204	17	43,508	14	27,852	398	32,506	462
Total	41		26		16		575		658
Vice President, Students:									
Department of Student Affairs	28	56,474	51	39,584	21	25,961	3	nd	103
Office of Housing	9	48,654	18	28,588	12	27,855	52	29,314	91
Total	37		69		33		55		194
Sub-total ²	572	78,308	987	40,542	548	28,325	750	31,921	2,857
Grand total	685	76,275	1,228	41,852	884	29,337	845	32,145	3,642

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1. Due to a number of organizational changes, 2000-01 figures cannot be directly compared to 2001-02 figures.
 2. Excludes School of Medicine.
- nd. No data given in classifications having 3 or fewer staff.

SOURCE: Data provided by Temple University.

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II. ACTUAL REVENUES AND EXPENDITURES

Comparative summaries of actual operating revenues and expenditures, for general funds and auxiliary enterprises, are presented for 2000-01 and 2001-02. Operating expenditures, separated into salaries and wages, employee benefits, travel and other operating expenditures, are shown by academic and administrative unit for the two years. When reported, operating expenditures are also shown by expenditure type for these years. Academic and administrative units and expenditure types are defined by each university.

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LINCOLN UNIVERSITY
TOTAL UNIVERSITY GENERAL FUNDS OPERATING REVENUES AND EXPENDITURES
COMPARATIVE SUMMARY
2000-01 vs. 2001-02

Category	2000-01		2001-02		2000-01 vs. 2001-02	
	Amount	Percentage of grand total	Amount	Percentage of grand total	Amount change	Percentage change
Operating Revenues:						
Instructional:						
Tuition & Fees	\$13,046,558	39.3%	\$13,938,925	38.9%	\$892,367	6.8%
State Appropriations	12,942,000	39.0	12,553,740	35.0	-388,260	-3.0
Other	7,179,525	21.7	9,365,380	26.1	2,185,855	30.4
Grand total revenues	33,168,083	100.0	35,858,045	100.0	2,689,962	8.1
Operating Expenditures:						
Instructional:						
Salary & Wages	15,417,259	37.9	17,950,256	40.3	2,532,997	16.4
Employee Benefits	3,740,941	9.2	4,081,256	9.2	340,315	9.1
Travel	273,179	0.7	425,901	1.0	152,722	55.9
Other	21,219,537	52.2	22,047,446	49.5	827,909	3.9
Grand total expenditures	40,650,916	100.0	44,504,859	100.0	3,853,943	9.5

SOURCE: Data provided by Lincoln University.

LINCOLN UNIVERSITY
TOTAL UNIVERSITY GENERAL FUNDS DEPARTMENTAL EXPENDITURES
BY EXPENDITURE TYPE
2000-01 vs. 2001-02

Category	2000-01		2001-02		2000-01 vs. 2001-02	
	Amount	Percentage of grand total	Amount	Percentage of grand total	Amount change	Percentage change
Academic Support	\$2,593,536	7.5%	\$2,603,147	6.8%	\$9,611	0.4%
Administration & Institutional Support	6,041,614	17.5	6,689,029	17.5	647,415	10.7
Instruction	11,424,427	33.1	12,290,059	32.1	865,632	7.6
Sponsored Programs	3,766,837	10.9	4,080,869	10.7	314,032	8.3
Student Aid	5,772,011	16.8	7,371,129	19.2	1,599,118	27.7
Student Services	4,882,002	14.2	5,262,541	13.7	380,539	7.8
Grand total expenditures	34,480,427	100.0	38,296,774	100.0	3,816,347	11.1

SOURCE: Data provided by Lincoln University.

LINCOLN UNIVERSITY
TOTAL UNIVERSITY GENERAL FUNDS OPERATING EXPENDITURES
TRAVEL, SUBSISTENCE AND LODGING
BY ACADEMIC/ADMINISTRATIVE UNIT
2001-02

Academic/administrative unit	Amount	Academic/administrative unit	Amount
Assemblies & Chapel	\$757	Office of Physical Plant	\$858
Basketball	8,879	Office of Public Information	1,338
Biology	88	Office of Purchasing	86
Board of Trustees	4,480	Office of the President	6,880
Bowling	676	Office of Vice President for Academic Affairs	2,084
Career Services	1,609	Office of Vice President for	
Cheerleaders	675	Enrollment Planning & Student Life	13,293
Chemistry	265	Office of Vice President for Fiscal Affairs	499
Controller's Office	5,305	Office of Vice President for Planning & External Affairs	10,645
Dance Troupe	102	Personnel Office	432
Dean of Campus Life	974	Physical & Health Education	1,653
Dean's Office-Humanities	93	Physics	186
Dean's Office-Sciences	1,074	Political Science	1,504
Dean's Office-Social Science	450	Printing and Publications	197
Director of Student Account	400	Psychology	677
Economics & Business	7,566	Public Safety & Security	480
Education	721	Religion	910
English & Humanities	1,045	Residential Life & Student Conduct	544
General and Administrative	29,212	Soccer	1,193
GI-Commencement & Convocations	103	Sociology	616
GI-Staff Recruitment	6,949	Student Development & Orientation	286
Honors Program	6,692	Student Government Association	3,976
Human Services	11,785	Tennis	2,887
IMC Institutional Research	755	Track & Cross Country	30,270
Institutional Research	844	Trucking & Automobile	1,042
International Student Affairs	3,365	Urban Center	5,345
Language & Linguistics	2,365	Women's Basketball	3,424
Library	2,075	Women's Volleyball	2,072
Mathematics	824		
Middle States Self-Study Steer	10	Sub-total	253,805
Music	2,726	Sponsored Programs	172,098
Office of Admissions	51,732		
Office of Alumni Relations	1,600	Grand total	425,903
Office of Financial Aid	3,283		
Office of MIS	949		

SOURCE: Data provided by Lincoln University.

LINCOLN UNIVERSITY
TOTAL UNIVERSITY AUXILIARY ENTERPRISES OPERATING REVENUES AND EXPENDITURES
COMPARATIVE SUMMARY
2000-01 vs. 2001-02

Category	2000-01		2001-02		2000-01 vs. 2001-02	
	Amount	Percentage of grand total	Amount	Percentage of grand total	Amount change	Percentage change
Operating Revenues:						
Grand total revenues	\$6,815,766	100.0%	\$8,071,523	100.0%	\$1,255,757	18.4%
Operating Expenditures:						
Grand total expenditures	6,170,489	100.0	6,208,085	100.0	37,596	0.6

SOURCE: Data provided by Lincoln University.

THE PENNSYLVANIA STATE UNIVERSITY
TOTAL UNIVERSITY GENERAL FUNDS OPERATING REVENUES AND EXPENDITURES
COMPARATIVE SUMMARY
2000-01 vs. 2001-02

Category	2000-01		2001-02		2000-01 vs. 2001-02	
	Amount	Percentage of grand total	Amount	Percentage of grand total	Amount change	Percentage change
Operating Revenues:						
Instructional:						
Tuition & Fees	\$577,460,453	52.8%	\$635,129,287	55.3%	\$57,668,834	10.0%
State Appropriations	315,747,000	28.9	310,623,560	27.0	-5,123,440	-1.6
Departmental Income	133,345,406	12.2	134,646,049	11.7	1,300,643	1.0
Other Operating Income	56,001,323	5.1	57,375,097	5.0	1,373,774	2.5
Sub-total ¹	1,082,554,182	99.0	1,137,773,993	99.0	55,219,811	5.1
Dickinson School of Law	10,611,304	1.0	11,734,111	1.0	1,122,807	10.6
Grand total revenues	1,093,165,486	100.0	1,149,508,104	100.0	56,342,618	5.2
Operating Expenditures:						
Instructional:						
Total Salaries & Wages	551,707,883	52.7	591,612,344	53.2	39,904,461	7.2
Employee Benefits ²	154,765,272	14.8	167,067,724	15.0	12,302,452	7.9
Travel	18,149,197	1.7	17,235,217	1.6	-913,980	-5.0
Other Operating Expenditures	312,393,200	29.8	325,055,263	29.2	12,662,063	4.1
Sub-total ¹	1,037,015,552	99.0	1,100,970,548	99.0	63,954,996	6.2
Dickinson School of Law	10,270,094	1.0	11,563,535	1.0	1,293,441	12.6
Grand total expenditures	1,047,285,646	100.0	1,112,534,083	100.0	65,248,437	6.2

1. Includes College of Medicine at Hershey; excludes Dickinson School of Law.

2. Includes employee benefits billed and employee benefits allocated to units.

SOURCE: Data provided by The Pennsylvania State University.

THE PENNSYLVANIA STATE UNIVERSITY
TOTAL UNIVERSITY GENERAL FUNDS OPERATING EXPENDITURES
BY ACADEMIC/ADMINISTRATIVE UNIT
2000-01

Academic/administrative unit	Total salaries and wages	Employee benefits ¹	Travel	Other operating expenditures	Total operating expenditures	Employee benefits: percentage of total salaries and wages	Travel: percentage of total operating expenditures
University Park Colleges:							
College of Agricultural Sciences	\$38,026,187	\$13,925,799 ^a	\$1,351,651	\$11,509,907	\$64,813,544	36.6% ^a	2.1%
College of Arts & Architecture	12,625,538	3,482,930	369,063	1,530,953	18,008,484	27.6	2.0
College of Communications	4,651,422	1,278,135	145,764	814,152	6,889,473	27.5	2.1
College of Earth & Mineral Sciences	15,829,860	4,340,747	379,544	3,682,568	24,232,719	27.4	1.6
College of Education	11,116,364	3,055,043	542,304	2,047,993	16,761,704	27.5	3.2
College of Engineering	35,910,270	9,589,479	974,470	8,354,761	54,828,980	26.7	1.8
College of Health & Human Development	19,987,294	5,445,493	557,008	4,084,260	30,074,055	27.2	1.9
College of The Liberal Arts	41,166,454	11,344,857	993,721	2,539,396	56,044,428	27.6	1.8
Eberly College of Science	31,461,691	8,547,442	725,254	8,456,022	49,190,409	27.2	1.5
School of Information Science & Technology	2,927,085	799,021	129,752	1,070,419	4,926,277	27.3	2.6
Smeal College of Business Administration	19,783,995	5,376,923	895,426	3,427,719	29,484,063	27.2	3.0
Total	233,486,160	67,185,869	7,063,957	47,518,150	355,254,136	28.8	2.0
Academic Support Units:							
Computer & Information Systems	18,173,208	4,790,132	510,089	17,715,940	41,189,369	26.4	1.2
Enrollment Management & Administration	7,466,375	1,864,503	390,932	15,706,568	25,428,378	25.0	1.5
Graduate School	2,502,258	668,175	87,579	4,821,159	8,079,171	26.7	1.1
International Programs	832,664	232,260	34,835	149,511	1,249,270	27.9	2.8
Research	11,752,054	3,187,564	434,948	5,409,359	20,783,925	27.1	2.1
Schreyer Honors College	402,987	104,424	25,762	276,096	809,269	25.9	3.2
Undergraduate Education	3,561,909	907,048	110,816	883,744	5,463,517	25.5	2.0
University Arts Services	1,634,006	369,132	93,196	1,749,275	3,845,609	22.6	2.4
University Libraries	12,462,872	3,156,291	231,596	13,344,274	29,195,033	25.3	0.8
University Outreach	21,839,203	5,607,241	1,282,843	15,718,546	44,447,833	25.7	2.9
Total	80,627,536	20,886,770	3,202,596	75,774,472	180,491,374	25.9	1.8
Administrative Support Units:							
Athletic Recreation & Support Services	1,982,932	396,462	113,290	971,426	3,464,110	20.0	3.3
Development & Alumni Relations	9,831,936	2,628,279	669,712	1,459,529	14,589,456	26.7	4.6
Educational Equity	1,175,850	302,578	52,124	558,137	2,088,689	25.7	2.5
Finance & Business	19,473,487	5,148,266	1,067,670	34,021,121	59,710,544	26.4	1.8
Finance & Business-Physical Plant	11,274,506	5,043,076	180,594	49,249,978	65,748,154	44.7	0.3
General and Academic Administration	8,947,684	2,441,245	480,910	1,819,916	13,689,755	27.3	3.5
Student Affairs	10,342,190	2,653,481	149,713	15,754,318	28,899,702	25.7	0.5
University Relations	2,074,659	565,302	65,986	703,543	3,409,490	27.2	1.9
Total	65,103,244	19,178,689	2,779,999	104,537,968	191,599,900	29.5	1.5

Other Penn State Locations:

Abington	11,145,443	2,948,543	230,137	5,638,672	19,962,795	26.5	1.2
Altoona	13,027,522	3,456,002	460,446	5,557,382	22,501,352	26.5	2.0
Beaver	3,898,210	1,058,318	120,050	1,264,709	6,341,287	27.1	1.9
Berks	8,273,388	2,208,888	214,884	5,481,963	16,179,123	26.7	1.3
Commonwealth College-Dean's Office	2,913,980	810,222	155,904	1,521,486	5,401,592	27.8	2.9
Delaware County	6,577,366	1,740,798	131,282	2,033,900	10,483,346	26.5	1.3
DuBois	4,378,271	1,176,728	116,710	1,537,846	7,209,555	26.9	1.6
Erie	17,751,788	4,709,415	646,868	8,352,491	31,460,562	26.5	2.1
Fayette	4,429,255	1,180,413	94,599	1,169,732	6,873,999	26.7	1.4
Great Valley	7,601,214	1,986,789	249,393	3,622,216	13,459,612	26.1	1.9
Harrisburg	17,622,903	4,743,779	480,945	5,254,609	28,102,236	26.9	1.7
Hazleton	5,147,078	1,357,976	159,272	1,992,813	8,657,139	26.4	1.8
Lehigh Valley	3,016,925	807,436	111,974	998,787	4,935,122	26.8	2.3
McKeesport	4,295,448	1,147,607	97,769	1,252,939	6,793,763	26.7	1.4
Mont Alto	5,294,960	1,423,192	183,031	1,619,217	8,520,400	26.9	2.1
New Kensington	4,074,884	1,080,593	97,177	1,133,798	6,386,452	26.5	1.5
Schuylkill	5,029,340	1,339,969	103,250	1,284,566	7,757,125	26.6	1.3
Shenango	3,737,040	1,000,585	103,834	896,367	5,737,826	26.8	1.8
Wilkes-Barre	3,924,507	1,036,546	96,030	1,177,731	6,234,814	26.4	1.5
Worthington Scranton	5,856,863	1,592,284	141,180	1,406,137	8,996,464	27.2	1.6
York	6,308,797	1,664,634	164,013	1,735,743	9,873,187	26.4	1.7
Total	144,305,182	38,470,717	4,158,748	54,933,104	241,867,751	26.7	1.7
College of Medicine at Hershey	28,185,761	9,043,227	943,897	33,151,042	71,323,927	32.1	1.3
General Revenue	0	0	0	-3,521,536	-3,521,536	--	0.0
Sub-total	551,707,883	154,765,272	18,149,197	312,393,200	1,037,015,552	28.1	1.8
Dickinson School of Law	5,332,634	1,367,726	226,648	333,086	10,270,094	25.6	2.2
Grand total	557,040,517	156,132,998	18,375,845	312,726,286	1,047,285,646	28.0	1.8

1. Includes employee benefits billed and employee benefits allocated to units.

a. Includes allocated employee benefits for Agricultural Research and Cooperative Extension Personnel paid by Agricultural Federal Funds.

SOURCE: Data provided by The Pennsylvania State University.

THE PENNSYLVANIA STATE UNIVERSITY
TOTAL UNIVERSITY GENERAL FUNDS OPERATING EXPENDITURES
BY ACADEMIC/ADMINISTRATIVE UNIT
2001-02

Academic/administrative unit	Total salaries and wages	Employee benefits ¹	Travel	Other operating expenditures	Total operating expenditures	Employee benefits: percentage of total salaries and wages	Travel: percentage of total operating expenditures
University Park Colleges:							
College of Agricultural Sciences	\$40,409,121	\$14,869,488 ^a	\$1,266,334	\$10,254,728	\$66,799,671	36.8% ^a	1.9%
College of Arts & Architecture	13,200,814	3,685,413	379,793	2,049,184	19,315,204	27.9	2.0
College of Communications	5,114,433	1,434,654	134,025	396,159	7,079,271	28.1	1.9
College of Earth & Mineral Sciences	16,427,321	4,573,171	315,012	3,571,873	24,887,377	27.8	1.3
College of Education	12,008,902	3,341,600	449,786	1,954,228	17,754,516	27.8	2.5
College of Engineering	38,702,226	10,555,647	927,133	8,514,825	58,699,831	27.3	1.6
College of Health & Human Development	21,611,158	5,937,489	642,174	4,592,335	32,783,156	27.5	2.0
College of The Liberal Arts	43,245,516	12,047,056	930,782	2,151,199	58,374,553	27.9	1.6
Eberly College of Science	33,854,900	9,352,971	781,822	8,791,494	52,781,187	27.6	1.5
School of Information Science & Technology	4,039,883	1,117,890	89,885	1,073,034	6,320,692	27.7	1.4
Smeal College of Business Administration	20,536,496	5,620,442	916,720	2,852,464	29,926,122	27.4	3.1
Total	249,150,770	72,535,821	6,833,466	46,201,523	374,721,580	29.1	1.8
Academic Support Units:							
Computer & Information Systems	21,352,339	5,765,923	357,141	21,890,948	49,366,351	27.0	0.7
Enrollment Management & Administration	7,746,486	1,977,140	410,335	15,769,014	25,902,975	25.5	1.6
Graduate School	2,564,351	700,777	85,741	5,056,787	8,407,656	27.3	1.0
International Programs	899,261	254,759	48,821	146,604	1,349,445	28.3	3.6
Research	13,964,321	3,819,831	394,025	6,424,783	24,602,960	27.4	1.6
Schreyer Honors College	418,351	104,828	23,609	218,992	765,780	25.1	3.1
Undergraduate Education	3,590,630	927,487	104,942	811,030	5,434,089	25.8	1.9
University Arts Services	1,587,856	409,457	80,329	1,784,068	3,861,710	25.8	2.1
University Libraries	13,627,306	3,527,361	209,875	13,901,065	31,265,607	25.9	0.7
University Outreach	23,298,953	5,794,037	1,074,426	17,515,137	47,682,553	24.9	2.3
Total	89,049,854	23,281,600	2,789,244	83,518,428	198,639,126	26.1	1.4
Administrative Support Units:							
Development & Alumni Relations	11,321,101	3,067,201	752,031	2,179,498	17,319,831	27.1	4.3
Educational Equity	1,414,599	376,941	46,783	658,443	2,496,766	26.6	1.9
Finance & Business	20,592,984	5,541,795	1,005,947	35,924,653	63,065,379	26.9	1.6
Finance & Business-Physical Plant	12,089,812	5,427,148	198,405	53,311,580	71,026,945	44.9	0.3
General and Academic Administration	9,659,841	2,667,678	457,782	1,723,119	14,508,420	27.6	3.2
Intercollegiate Athletics	2,190,180	422,694	131,410	1,292,414	4,036,698	19.3	3.3
Student Affairs	10,887,090	2,795,513	148,488	16,456,544	30,287,635	25.7	0.5
University Relations	2,026,743	574,521	41,034	843,938	3,486,236	28.3	1.2
Total	70,182,350	20,873,491	2,781,880	112,390,189	206,227,910	29.7	1.3

Other Penn State Locations:

Abington	11,678,790	3,144,965	232,227	6,681,474	21,737,456	26.9	1.1
Altoona	14,014,385	3,764,448	473,583	9,673,790	27,926,206	26.9	1.7
Beaver	4,114,964	1,137,612	94,064	1,065,443	6,412,083	27.6	1.5
Berks	9,459,474	2,578,899	241,767	4,465,203	16,745,343	27.3	1.4
Commonwealth College-Dean's Office	3,043,129	856,935	155,043	2,044,108	6,099,215	28.2	2.5
Delaware County	6,954,792	1,856,147	153,167	1,711,409	10,675,515	26.7	1.4
DuBois	4,514,566	1,232,272	127,705	1,385,900	7,260,443	27.3	1.8
Erie	19,520,200	5,260,392	678,527	6,306,794	31,765,913	26.9	2.1
Fayette	4,727,408	1,293,224	71,361	1,146,426	7,238,419	27.4	1.0
Great Valley	8,078,153	2,139,758	194,520	3,245,361	13,657,792	26.5	1.4
Harrisburg	18,907,087	5,173,230	421,802	4,217,464	28,719,583	27.4	1.5
Hazleton	5,559,281	1,482,483	175,938	1,870,955	9,088,657	26.7	1.9
Lehigh Valley	3,189,822	862,321	116,414	1,078,479	5,247,036	27.0	2.2
McKeesport	4,752,239	1,284,177	76,562	1,150,728	7,263,706	27.0	1.1
Mont Alto	5,305,759	1,443,761	149,442	1,230,007	8,128,969	27.2	1.8
New Kensington	4,566,411	1,229,381	97,115	1,285,188	7,178,095	26.9	1.4
Schuylkill	5,697,083	1,540,799	84,212	1,270,158	8,592,252	27.0	1.0
Shenango	3,794,116	1,047,993	96,858	876,537	5,815,504	27.6	1.7
Wilkes-Barre	4,086,652	1,096,057	97,297	961,884	6,241,890	26.8	1.6
Worthington Scranton	6,358,329	1,756,550	123,296	1,522,554	9,760,729	27.6	1.3
York	6,807,623	1,824,496	142,931	1,616,634	10,391,684	26.8	1.4
Total	155,130,263	42,005,900	4,003,831	54,806,496	255,946,490	27.1	1.6
College of Medicine at Hershey	28,099,107	8,370,912	826,796	32,428,501	69,725,316	29.8	1.2
General Revenue	0	0	0	-4,289,874	-4,289,874	--	0.0
Sub-total	591,612,344	167,067,724	17,235,217	325,055,263	1,100,970,548	28.2	1.6
Dickinson School of Law	6,011,420	1,543,148	237,878	3,771,089	11,563,535	25.7	2.1
Grand total	597,623,764	168,610,872	17,473,095	328,826,352	1,112,534,083	28.2	1.6

1. Includes employee benefits billed and employee benefits allocated to units.

a. Includes allocated employee benefits for Agricultural Research and Cooperative Extension Personnel paid by Agricultural Federal Funds.

SOURCE: Data provided by The Pennsylvania State University.

THE PENNSYLVANIA STATE UNIVERSITY
TOTAL UNIVERSITY GENERAL FUNDS DEPARTMENTAL ALLOTMENTS¹
BY EXPENDITURE TYPE
2000-01 vs. 2001-02

Category	2000-01		2001-02		2000-01 vs. 2001-02	
	Amount	Percentage of grand total	Amount	Percentage of grand total	Amount change	Percentage change
Books & Periodicals	\$15,354,749	4.6%	\$15,240,345	4.4%	-\$114,404	-0.7%
Communication Services	17,594,425	5.3	15,583,600	4.5	-2,010,825	-11.4
Conferences & Group Activities	12,523,274	3.7	12,418,324	3.6	-104,950	-0.8
Debt Service	737,700	0.2	737,700	0.2	0	0.0
Employee Benefits Billed	878,420	0.3	706,299	0.2	-172,121	-19.6
Equipment Budget	49,913,738	14.9	48,059,761	13.8	-1,853,977	-3.7
Freight Charges	113,971	a	96,624	a	-17,347	-15.2
Insurance & Interest	3,986,758	1.2	4,481,535	1.3	494,777	12.4
Legal Expense	3,571,837	1.1	3,188,454	0.9	-383,383	-10.7
Miscellaneous	17,225,579	5.1	18,646,652	5.4	1,421,073	8.2
Property Expense	3,482,255	1.0	3,877,656	1.1	395,401	11.4
Publications, Printing & Copying	13,126,581	3.9	13,115,362	3.8	-11,219	-0.1
Repairs, Alterations & Capital	60,881,342	18.2	72,060,985	20.8	11,179,643	18.4
Research Facilities	1,289,978	0.4	1,000,000	0.3	-289,978	-22.5
Student Aid	22,916,538	6.8	24,083,175	6.9	1,166,637	5.1
Supplies & Materials for Resale	4,210,045	1.3	5,072,460	1.5	862,415	20.5
Supplies, Materials & Services	54,432,700	16.2	57,175,473	16.5	2,742,773	5.0
Travel Expense	18,375,845	5.5	17,473,095	5.0	-902,750	-4.9
Utilities Purchased	34,374,816	10.3	33,988,246	9.8	-386,570	-1.1
Grand total ²	334,990,551	100.0	347,005,746	100.0	12,015,195	3.6

1. Includes employee benefits billed only, travel and other operating expenditures.

2. Includes College of Medicine at Hershey and Dickinson School of Law.

a. Rounds to less than 0.1 percent.

SOURCE: Data provided by The Pennsylvania State University.

THE PENNSYLVANIA STATE UNIVERSITY
TOTAL UNIVERSITY AUXILIARY ENTERPRISES OPERATING REVENUES AND EXPENDITURES
COMPARATIVE SUMMARY
2000-01 vs. 2001-02

Category	2000-01		2001-02		2000-01 vs. 2001-02	
	Amount	Percentage of grand total	Amount	Percentage of grand total	Amount change	Percentage change
Operating Revenues:						
Student Fees, Sales, etc.	\$214,687,771	100.0%	\$225,615,909	100.0%	\$10,928,138	5.1%
Grand total revenues ¹	214,687,771	100.0	225,615,909	100.0	10,928,138	5.1
Operating Expenditures:						
Total Salaries & Wages	48,676,172	24.0	48,061,794	23.0	-614,378	-1.3
Employee Benefits ²	12,856,130	6.3	12,249,655	5.8	-606,475	-4.7
Travel	5,046,029	2.5	4,791,572	2.3	-254,457	-5.0
Other Operating Expenditures	136,488,998	67.2	144,440,402	68.9	7,951,404	5.8
Grand total expenditures ¹	203,067,329	100.0	209,543,423	100.0	6,476,094	3.2

1. Includes College of Medicine at Hershey and Dickinson School of Law.

2. Includes employee benefits billed only.

SOURCE: Data provided by The Pennsylvania State University.

THE PENNSYLVANIA STATE UNIVERSITY
TOTAL UNIVERSITY AUXILIARY ENTERPRISES OPERATING EXPENDITURES
BY ACADEMIC/ADMINISTRATIVE UNIT
2000-01

Academic/administrative unit	Total salaries and wages	Employee benefits ¹	Travel	Other operating expenditures	Total operating expenditures	Employee benefits: percentage of total salaries and wages	Travel: percentage of total operating expenditures
Colleges:							
College of Agricultural Sciences	\$847,605	\$212,383	\$12,909	\$1,521,167	\$2,594,064	25.1%	0.5%
College of Medicine at Hershey	918,858	91,654	32,735	2,697,296	3,740,543	10.0	0.9
Dickinson School of Law	127,910	42,118	0	187,647	357,675	32.9	0.0
Total	1,894,373	346,155	45,644	4,406,110	6,692,282	18.3	0.7
Support Units:							
Computer & Information Systems	2,201,466	699,608	124,632	10,786,369	13,812,075	31.8	0.9
Finance & Business	32,184,922	7,904,889	280,067	99,896,405	140,266,283	24.6	0.2
Athletic Recreation & Support Services	1,315,619	306,153	23,444	1,584,331	3,229,547	23.3	0.7
Intercollegiate Athletics	9,178,947	2,975,303	4,535,083	16,976,603	33,665,937	32.4	13.5
Student Affairs	1,900,845	624,022	37,159	2,839,180	5,401,206	32.8	0.7
Total	46,781,799	12,509,975	5,000,385	132,082,888	196,375,048	26.7	2.5
Grand total	48,676,172	12,856,130	5,046,029	136,488,998	203,067,330	26.4	2.5

1. Includes employee benefits billed only.

SOURCE: Data provided by The Pennsylvania State University.

THE PENNSYLVANIA STATE UNIVERSITY
TOTAL UNIVERSITY AUXILIARY ENTERPRISES OPERATING EXPENDITURES
BY ACADEMIC/ADMINISTRATIVE UNIT
2001-02

Academic/administrative unit	Total salaries and wages	Employee benefits ¹	Travel	Other operating expenditures	Total operating expenditures	Employee benefits: percentage of total salaries and wages	Travel: percentage of total operating expenditures
Colleges:							
College of Agricultural Sciences	\$946,936	\$223,333	\$18,542	\$1,506,308	\$2,695,119	23.6%	0.7%
College of Medicine at Hershey	336,308	84,865	2,622	2,107,439	2,531,234	25.2	0.1
Dickinson School of Law	130,815	42,341	0	226,447	399,603	32.4	0.0
Total	1,414,059	350,539	21,164	3,840,194	5,625,956	24.8	0.4
Support Units:							
Computer & Information Systems	678,105	155,731	147,230	11,524,877	12,505,943	23.0	1.2
Finance & Business	32,714,207	7,819,620	229,825	105,638,030	146,401,682	23.9	0.2
Athletic Recreation & Support Services	1,341,069	292,747	10,677	1,600,573	3,245,066	21.8	0.3
Intercollegiate Athletics	9,948,900	3,015,751	4,333,398	18,820,011	36,118,060	30.3	12.0
Student Affairs	1,965,454	615,267	49,278	3,016,717	5,646,716	31.3	0.9
Total	46,647,735	11,899,116	4,770,408	140,600,208	203,917,467	25.5	2.3
Grand total	48,061,794	12,249,655	4,791,572	144,440,402	209,543,423	25.5	2.3

1. Includes employee benefits billed only.

SOURCE: Data provided by The Pennsylvania State University.

THE PENNSYLVANIA STATE UNIVERSITY
TOTAL UNIVERSITY AUXILIARY ENTERPRISES DEPARTMENTAL ALLOTMENTS¹
BY EXPENDITURE TYPE
2000-01 vs. 2001-02

Category	2000-01		2001-02		2000-01 vs. 2001-02	
	Amount	Percentage of grand total	Amount	Percentage of grand total	Amount change	Percentage change
Books & Periodicals	\$307,246	0.2%	\$196,490	0.1%	-\$110,756	-36.0%
Communication Services	9,741,790	6.3	9,648,509	6.0	-93,281	-1.0
Conferences & Group Activities	1,353,385	0.9	1,479,303	0.9	125,918	9.3
Debt Service	11,454,713	7.4	11,006,874	6.8	-447,839	-3.9
Deferred Maintenance	9,500,000	6.2	13,000,000	8.1	3,500,000	36.8
Employee Benefits Billed	12,856,130	8.3	12,249,655	7.6	-606,475	-4.7
Equipment	4,063,394	2.6	4,318,667	2.7	255,273	6.3
Freight Charges	6,067	a	5,139	a	-928	-15.3
Insurance & Interest	571,750	0.4	635,978	0.4	64,228	11.2
Legal Expense	0	0.0	5,280	a	5,280	--
Miscellaneous	20,970,962	13.6	21,117,643	13.0	146,681	0.7
Property Expense	3,241,981	2.1	3,316,257	2.1	74,276	2.3
Publications, Printing & Copying	1,570,988	1.0	1,482,843	0.9	-88,145	-5.6
Repairs, Alterations & Capital	18,875,188	12.2	21,241,482	13.1	2,366,294	12.5
Student Aid	4,390,245	2.8	4,541,387	2.8	151,142	3.4
Supplies & Materials For Resale	22,948,115	14.9	23,413,293	14.5	465,178	2.0
Supplies, Materials & Services	16,783,139	10.9	18,050,859	11.2	1,267,720	7.6
Travel Expense	5,046,029	3.3	4,791,572	3.0	-254,457	-5.0
Utilities Purchased	10,710,035	6.9	10,980,398	6.8	270,363	2.5
Grand total ²	154,391,157	100.0	161,481,629	100.0	7,090,472	4.6

1. Includes employee benefits billed only, travel and other operating expenditures.

2. Includes College of Medicine at Hershey and Dickinson School of Law.

a. Rounds to less than 0.1 percent.

SOURCE: Data provided by The Pennsylvania State University.

UNIVERSITY OF PITTSBURGH
TOTAL UNIVERSITY GENERAL FUNDS OPERATING REVENUES AND EXPENDITURES
COMPARATIVE SUMMARY
2000-01 vs. 2001-02

Category	2000-01 ¹		2001-02		2000-01 vs. 2001-02	
	Amount	Percentage of grand total	Amount	Percentage of grand total	Amount change	Percentage change
Operating Revenues:						
Instructional:						
Tuition & Fees	\$294,403,020	45.3%	\$320,789,364	47.4%	\$26,386,344	9.0%
State Appropriations	177,410,000	27.3	173,106,200	25.6	-4,303,800	-2.4
Total Operating Income	177,984,130	27.4	182,910,852	27.0	4,926,722	2.8
Grand total revenues	649,797,150	100.0	676,806,416	100.0	27,009,266	4.2
Operating Expenditures:						
Instructional:						
Total Salaries & Wages	288,391,469	44.6	307,077,276	45.3	18,685,807	6.5
Employee Benefits ²	68,511,210	10.6	83,407,445	12.3	14,896,235	21.7
Travel ³	16,426,152	2.5	15,705,364	2.3	-720,788	-4.4
Other Operating Expenditures	273,310,685	42.3	271,827,494	40.1	-1,483,191	-0.5
Grand total expenditures	646,639,516	100.0	678,017,579	100.0	31,378,063	4.9

1. The Computer Learning Center was reclassified during 2001-02 from Auxiliary to Education & General. The Falk School was reclassified during 2001-02 from Education & General to Auxiliary. For comparability, fiscal year 2000-01 results have been adjusted to reflect these changes.

2. Includes fringe benefit recovery.

3. Includes travel and business expense.

SOURCE: Data provided by University of Pittsburgh.

UNIVERSITY OF PITTSBURGH
TOTAL UNIVERSITY GENERAL FUNDS OPERATING EXPENDITURES
BY ACADEMIC/ADMINISTRATIVE UNIT
2000-01

Academic/administrative unit	Total salaries and wages	Employee benefits	Travel ¹	Other operating expenditures	Total operating expenditures	Employee benefits: percentage of total salaries and wages	Travel: ¹ percentage of total operating expenditures
Chancellor:							
Athletics	\$5,369,134	\$1,648,187	\$4,201,578	\$12,506,078	\$23,724,977	30.7%	17.7%
Chancellor	5,119,146	1,416,676	433,899	1,324,649	8,294,370	27.7	5.2
General Counsel	993,635	294,811	25,412	445,332	1,759,190	29.7	1.4
Secretary of the Board of Trustees	423,219	119,928	73,789	357,224	974,160	28.3	7.6
Vice Chancellor, Institutional Advancement	4,649,020	1,331,107	311,211	897,997	7,189,335	28.6	4.3
Vice Chancellor, Budget & Controller	7,226,839	2,164,877	138,295	1,528,470	11,058,481	30.0	1.3
Total	23,780,993	6,975,586	5,184,184	17,059,750	53,000,513	29.3	9.8
Executive Vice Chancellor:							
Associate Vice Chancellor, Human Resources	1,700,743	513,916	53,814	-64,286	2,204,187	30.2	2.4
Business Operations	1,162,100	326,972	120,644	1,182,475	2,792,191	28.1	4.3
Executive Vice Chancellor	15,136,256	4,420,487	252,036	13,269,644	33,078,423	29.2	0.8
Facilities Management	6,575,299	1,983,896	265,876	1,742,730	10,567,801	30.2	2.5
Total	24,574,398	7,245,271	692,370	16,130,563	48,642,602	29.5	1.4
General University:²							
General University	42,237	-14,263,379 ^a	0	49,783,987	35,562,845	--	0.0
Total	42,237	-14,263,379 ^a	0	49,783,987	35,562,845	--	0.0
Senior Vice Chancellor & Provost:							
College of General Studies	2,595,320	780,159	101,455	1,947,477	5,424,411	30.1	1.9
Computing Services & Systems Development	10,272,880	2,966,074	280,774	1,218,639	14,738,367	28.9	1.9
Education-University Service Programs	1,194,875	315,307	30,808	279,861	1,820,851	26.4	1.7
Faculty of Arts & Sciences	54,244,598	16,840,388	1,725,435	27,492,369	100,302,790	31.0	1.7
Graduate School of Public & International Affairs	3,799,009	1,042,226	256,523	1,564,814	6,662,572	27.4	3.9
Katz Graduate School of Business	11,919,928	3,444,027	727,934	4,004,050	20,095,939	28.9	3.6
Learning Research & Development Center	1,526,328	437,901	136,866	917,838	3,018,933	28.7	4.5
School of Education	6,940,379	1,951,497	183,111	2,691,610	11,766,597	28.1	1.6
School of Engineering	11,325,079	3,277,100	502,899	5,967,377	21,072,455	28.9	2.4
School of Information Sciences	3,438,563	1,066,430	172,318	2,766,221	7,443,532	31.0	2.3
School of Law	5,098,964	1,394,814	249,658	3,231,687	9,975,123	27.4	2.5
School of Social Work	2,583,064	769,860	138,113	914,556	4,405,593	29.8	3.1
Senior Vice Chancellor & Provost	12,941,506	3,549,133	853,179	23,485,102	40,828,920	27.4	2.1
Student Affairs	4,161,922	1,160,499	201,013	2,591,624	8,115,058	27.9	2.5
Summer Sessions	2,663,972	964,887	20,278	119,725	3,768,862	36.2	0.5
University Center for International Studies	1,857,162	546,212	278,726	1,526,580	4,208,680	29.4	6.6
University Center for Social & Urban Research	555,954	171,173	12,171	463,116	1,202,414	30.8	1.0
University Honors College	425,944	125,378	54,736	100,799	706,857	29.4	7.7
University Library System	5,955,131	1,578,307	116,925	8,201,180	15,851,543	26.5	0.7

University of Pittsburgh at Bradford	6,178,201	1,781,062	396,560	3,471,261	11,827,084	28.8	3.4
University of Pittsburgh at Greensburg	5,823,670	1,667,598	220,078	1,462,267	9,173,613	28.6	2.4
University of Pittsburgh at Johnstown	12,076,460	3,429,251	506,473	4,615,146	20,627,330	28.4	2.5
University of Pittsburgh at Titusville	2,069,385	596,760	68,099	1,017,876	3,752,120	28.8	1.8
Total	169,648,294	49,856,043	7,234,132	100,051,175	326,789,644	29.4	2.2
Senior Vice Chancellor, Health Sciences:							
Graduate School of Public Health	4,059,147	1,201,164	167,502	2,667,458	8,095,271	29.6	2.1
Nursing & Public Health	0	0		1,460	1,460		
School of Dental Medicine	9,953,433	2,683,910	167,420	3,515,619	16,320,382	27.0	1.0
School of Health & Rehabilitation Sciences	3,360,537	1,011,908	151,763	1,510,075	6,034,283	30.1	2.5
School of Nursing	5,047,624	1,441,362	122,751	1,112,890	7,724,627	28.6	1.6
School of Pharmacy	2,944,228	868,432	76,020	409,611	4,298,291	29.5	1.8
Senior Vice Chancellor, Health Sciences	4,631,184	1,317,154	384,733	1,455,671	7,788,742	28.4	4.9
Total	29,996,153	8,523,930	1,070,189	10,672,784	50,263,056	28.4	2.1
University of Pittsburgh Applied Research Center:							
University of Pittsburgh Applied Research Center	0	0	9,406	7,369,408	7,378,814	--	0.1
Total	0	0	9,406	7,369,408	7,378,814	--	0.1
School of Medicine Division:							
Pittsburgh Cancer Institute	4,745,832	1,155,772	260,998	6,424,853	12,587,455	24.4	2.1
School of Medicine	17,729,966	4,213,161	1,649,079	52,082,950	75,675,156	23.8	2.2
School of Medicine Division-Administration	10,924,336	3,183,392	262,480	-3,149,425	11,220,783	29.1	2.3
Western Psychiatric Institute & Clinic	6,949,260	1,621,434	63,314	16,884,640	25,518,648	23.3	0.2
Total	40,349,394	10,173,759	2,235,871	72,243,018	125,002,042	25.2	1.8
Grand total	288,391,469	68,511,210 ^a	16,426,152	273,310,685	646,639,516	23.8 ^a	2.5

1. Includes travel and business expense.

2. General University contains all the educational and general activities of the university that are not attributable to any other academic/administrative unit (responsibility center) on a direct basis.

a. Includes fringe benefits recovery.

SOURCE: Data provided by University of Pittsburgh.

UNIVERSITY OF PITTSBURGH
TOTAL UNIVERSITY GENERAL FUNDS OPERATING EXPENDITURES
BY ACADEMIC/ADMINISTRATIVE UNIT
2001-02

Academic/administrative unit	Total salaries and wages	Employee benefits	Travel ¹	Other operating expenditures	Total operating expenditures	Employee benefits: percentage of total salaries and wages	Travel: ¹ percentage of total operating expenditures
Chancellor:							
Athletics	\$6,297,823	\$1,656,096	\$3,738,125	\$16,038,063	\$27,730,107	26.3%	13.5%
Chancellor	5,361,858	1,308,870	417,931	1,588,193	8,676,852	24.4	4.8
General Counsel	1,118,938	267,253	29,343	402,091	1,817,625	23.9	1.6
Secretary of the Board of Trustees	438,604	108,802	77,407	266,267	891,080	24.8	8.7
Vice Chancellor, Institutional Advancement	4,979,704	1,227,007	311,839	778,517	7,297,067	24.6	4.3
Vice Chancellor, Budget & Controller	7,946,236	2,035,897	155,089	1,517,130	11,654,352	25.6	1.3
Total	26,143,163	6,603,925	4,729,734	20,590,261	58,067,083	25.3	8.1
Executive Vice Chancellor:							
Associate Vice Chancellor, Human Resources	1,766,068	455,259	49,852	-53,126	2,218,053	25.8	2.2
Business Operations	1,196,153	293,848	109,900	843,645	2,443,546	24.6	4.5
Executive Vice Chancellor	15,451,942	3,852,287	279,700	13,934,098	33,518,027	24.9	0.8
Facilities Management	7,315,507	1,878,348	297,448	1,655,669	11,146,972	25.7	2.7
Total	25,729,670	6,479,742	736,900	16,380,286	49,326,598	25.2	1.5
General University:²							
General University	140,672	4,672,992 ^a	0	37,558,393	42,372,057	--	0.0
Total	140,672	4,672,992 ^a	0	37,558,393	42,372,057	--	0.0
Senior Vice Chancellor & Provost:							
College of General Studies	2,744,220	732,417	75,062	1,552,815	5,104,514	26.7	1.5
Computing Services & Systems Development	10,964,096	2,691,583	145,273	1,329,941	15,130,893	24.5	1.0
Education-University Service Programs	913,962	212,292	8,480	345,555	1,480,289	23.2	0.6
Faculty of Arts & Sciences	59,942,973	17,330,400	1,827,769	26,052,609	105,153,751	28.9	1.7
Graduate School of Public & International Affairs	4,029,921	1,010,804	231,699	1,536,890	6,809,314	25.1	3.4
Katz Graduate School of Business	13,012,481	3,406,007	683,189	3,805,947	20,907,624	26.2	3.3
Learning Research & Development Center	1,735,878	443,544	83,966	838,333	3,101,721	25.6	2.7
School of Education	7,551,347	1,935,155	177,261	3,065,455	12,729,218	25.6	1.4
School of Engineering	12,261,463	3,232,493	463,181	6,677,193	22,634,330	26.4	2.0
School of Information Sciences	4,110,246	1,174,471	157,073	2,330,935	7,772,725	28.6	2.0
School of Law	5,183,303	1,296,833	236,884	3,913,323	10,630,343	25.0	2.2
School of Social Work	2,465,189	651,760	90,383	1,111,354	4,318,686	26.4	2.1
Senior Vice Chancellor & Provost	13,565,683	3,278,864	963,473	27,985,307	45,793,327	24.2	2.1
Student Affairs	4,296,119	1,046,560	164,701	2,470,199	7,977,579	24.4	2.1
Summer Sessions	990,166	316,435	14,742	73,424	1,394,767	32.0	1.1
University Center for International Studies	2,089,513	544,609	337,078	1,593,971	4,565,171	26.1	7.4
University Center for Social & Urban Research	513,671	137,953	5,513	426,490	1,083,627	26.9	0.5
University Honors College	374,511	98,221	36,549	118,942	628,223	26.2	5.8
University Library System	7,166,772	1,700,346	126,801	8,858,243	17,852,162	23.7	0.7

University of Pittsburgh at Bradford	6,273,492	1,590,161	394,410	3,430,971	11,689,034	25.3	3.4
University of Pittsburgh at Greensburg	6,199,174	1,574,055	287,084	1,504,154	9,564,467	25.4	3.0
University of Pittsburgh at Johnstown	12,299,590	3,113,455	329,198	4,632,873	20,375,116	25.3	1.6
University of Pittsburgh at Titusville	2,185,136	558,594	58,694	862,291	3,664,715	25.6	1.6
Total	180,868,906	48,077,012	6,898,463	104,517,215	340,361,596	26.6	2.0
Senior Vice Chancellor, Health Sciences:							
Graduate School of Public Health	4,169,381	1,095,355	190,188	2,857,955	8,312,879	26.3	2.3
Nursing & Public Health	0	0	0	681	681	--	0.0
School of Dental Medicine	10,874,605	2,629,359	171,649	3,466,914	17,142,527	24.2	1.0
School of Health & Rehabilitation Sciences	3,930,953	1,073,763	159,127	997,085	6,160,928	27.3	2.6
School of Nursing	5,240,968	1,344,265	88,657	1,700,637	8,374,527	25.6	1.1
School of Pharmacy	2,938,607	792,356	101,048	514,762	4,346,773	27.0	2.3
Senior Vice Chancellor, Health Sciences	5,084,456	1,320,969	310,081	956,485	7,671,991	26.0	4.0
Total	32,238,970	8,256,067	1,020,750	10,494,519	52,010,306	25.6	2.0
University of Pittsburgh Applied Research Center:							
University of Pittsburgh Applied Research Center	0	0	6,562	6,819,304	6,825,866	--	0.1
Total	0	0	6,562	6,819,304	6,825,866	--	0.1
School of Medicine Division:							
Pittsburgh Cancer Institute	5,114,919	1,160,731	247,684	7,601,246	14,124,580	22.7	1.8
School of Medicine	18,928,898	3,788,449	1,818,603	53,497,654	78,033,604	20.0	2.3
School of Medicine Division-Administration	10,861,176	2,791,038	220,606	-2,804,961	11,067,859	25.7	2.0
Western Psychiatric Institute & Clinic	7,050,902	1,577,489	26,062	17,173,577	25,828,030	22.4	0.1
Total	41,955,895	9,317,707	2,312,955	75,467,516	129,054,073	22.2	1.8
Grand total	307,077,276	83,407,445 ^a	15,705,364	271,827,494	678,017,579	27.2 ^a	2.3

1. Includes travel and business expense.

2. General University contains all the educational and general activities of the university that are not attributable to any other academic/administrative unit (responsibility center) on a direct basis.

a. Includes fringe benefit recovery.

SOURCE: Data provided by University of Pittsburgh.

UNIVERSITY OF PITTSBURGH
TOTAL UNIVERSITY AUXILIARY ENTERPRISES OPERATING REVENUES AND EXPENDITURES
COMPARATIVE SUMMARY
2000-01 vs. 2001-02

Category	2000-01 ¹		2001-02		2000-01 vs. 2001-02	
	Amount	Percentage of grand total	Amount	Percentage of grand total	Amount change	Percentage change
Operating Revenues:						
Student Fees, Sales, etc.	\$83,605,014	100.0%	\$87,426,938	100.0%	\$3,821,924	4.6%
Grand total revenues	83,605,014	100.0	87,426,938	100.0	3,821,924	4.6
Operating Expenditures:						
Total Salaries & Wages	11,717,120	14.0	12,333,606	14.1	616,486	5.3
Employee Benefits	3,392,111	4.1	3,023,625	3.4	-368,486	-10.9
Travel ²	450,590	0.5	430,012	0.5	-20,578	-4.6
Other Operating Expenditures	68,027,823	81.4	71,723,883	82.0	3,696,060	5.4
Grand total expenditures	83,587,644	100.0	87,511,126	100.0	3,923,482	4.7

1. The Computer Learning Center was reclassified during 2001-02 from Auxiliary to Education & General. The Falk School was reclassified during 2001-02 from Education & General to Auxiliary. For comparability, fiscal year 2000-01 results have been adjusted to reflect these changes.

2. Includes travel and business expense.

SOURCE: Data provided by University of Pittsburgh.

UNIVERSITY OF PITTSBURGH
TOTAL UNIVERSITY AUXILIARY ENTERPRISES OPERATING EXPENDITURES
BY ACADEMIC/ADMINISTRATIVE UNIT
2000-01

Academic/administrative unit	Total salaries and wages	Employee benefits	Travel ¹	Other operating expenditures	Total operating expenditures	Employee benefits: percentage of total salaries and wages	Travel: ¹ percentage of total operating expenditures
University of Pittsburgh at Bradford:							
Book Stores	\$72,385	\$22,304	\$3,341	\$558,969	\$656,999	30.8%	0.5%
Food Services	38,606	12,122	36	1,042,218	1,092,982	31.4	a
Housing	307,599	89,972	17,753	1,088,856	1,504,180	29.2	1.2
Total	418,590	124,398	21,130	2,690,043	3,254,161	29.7	0.6
University of Pittsburgh at Greensburg:							
Book Stores	46,012	14,448	0	769,184	829,644	31.4	0.0
Food Services	0	0	0	989,574	989,574	--	0.0
Housing	81,177	25,237	3,676	1,391,212	1,501,302	31.1	0.2
Parking	0	0	0	35,769	35,769	--	0.0
Total	127,189	39,685	3,676	3,185,739	3,356,289	31.2	0.1
University of Pittsburgh at Johnstown:							
Book Stores	206,683	63,262	33	1,378,247	1,648,225	30.6	a
Food Services	24,099	6,475	51	3,062,122	3,092,747	26.9	a
Housing	1,137,701	323,099	48,683	5,401,603	6,911,086	28.4	0.7
Parking	69,177	11,763	789	43,356	125,085	17.0	0.6
Total	1,437,660	404,599	49,556	9,885,328	11,777,143	28.1	0.4
University of Pittsburgh at Oakland:							
Book Stores	1,623,112	459,457	12,349	12,643,900	14,738,818	28.3	0.1
Child Care Center	883,329	270,233	13,634	-80,210	1,086,986	30.6	1.3
Copy Center	219,216	56,660	12,706	-145,469	143,113	25.8	8.9
Falk School	1,091,059	305,851	25,014	297,535	1,719,459	28.0	1.5
Food Service	359,332	106,091	202,468	15,649,368	16,317,259	29.5	1.2
Housing	3,784,275	1,106,042	18,026	14,912,625	19,820,968	29.2	0.1
ID Center	184,300	45,435	7,731	-110,115	127,351	24.7	6.1
Natural Gas Powered Vans	0	0	26,234	158,040	184,274	--	14.2
Packages Plus	1,838	577	0	53,643	56,058	31.4	0.0
Parking	555,652	163,331	19,645	4,204,980	4,943,608	29.4	0.4
Property Management	554,686	165,682	15,489	3,727,063	4,462,920	29.9	0.3
Total	9,256,799	2,679,359	353,296	51,311,360	63,600,814	28.9	0.6
University of Pittsburgh at Titusville:							
Book Stores	32,352	9,749	66	202,843	245,010	30.1	a
Food Services	19,007	5,310	0	402,308	426,625	27.9	0.0
Housing	425,523	129,011	22,866	350,202	927,602	30.3	2.5
Total	476,882	144,070	22,932	955,353	1,599,237	30.2	1.4
Grand total	11,717,120	3,392,111	450,590	68,027,823	83,587,644	29.0	0.5

1. Includes travel and business expense.
a. Rounds to less than 0.1 percent.

SOURCE: Data provided by University of Pittsburgh.

UNIVERSITY OF PITTSBURGH
TOTAL UNIVERSITY AUXILIARY ENTERPRISES OPERATING EXPENDITURES
BY ACADEMIC/ADMINISTRATIVE UNIT
2001-02

Academic/administrative unit	Total salaries and wages	Employee benefits	Travel ¹	Other operating expenditures	Total operating expenditures	Employee benefits: percentage of total salaries and wages	Travel: ¹ percentage of total operating expenditures
University of Pittsburgh at Bradford:							
Book Stores	\$71,346	\$18,729	\$2,275	\$627,089	\$719,439	26.3%	0.3%
Food Services	37,870	10,035	10	1,147,500	1,195,415	26.5	a
Housing	350,942	85,382	17,320	1,189,982	1,643,626	24.3	1.1
Total	460,158	114,146	19,605	2,964,571	3,558,480	24.8	0.6
University of Pittsburgh at Greensburg:							
Book Stores	49,530	12,563	181	905,502	967,776	25.4	a
Food Services	0	0	0	1,245,328	1,245,328	--	0.0
Housing	90,585	24,005	19,163	1,798,469	1,932,222	26.5	1.0
Parking	0	0	0	41,077	41,077	--	0.0
Total	140,115	36,568	19,344	3,990,376	4,186,403	26.1	0.5
University of Pittsburgh at Johnstown:							
Book Stores	213,662	55,023	168	1,502,166	1,771,019	25.8	a
Food Services	5,752	0	0	3,419,480	3,425,232	0.0	0.0
Housing	1,318,010	297,171	55,231	5,529,031	7,199,443	22.5	0.8
Parking	81,621	11,462	19,760	14,374	127,217	14.0	15.5
Total	1,619,045	363,656	75,159	10,465,051	12,522,911	22.5	0.6
University of Pittsburgh at Oakland:							
Book Stores	1,723,300	414,866	9,926	13,531,156	15,679,248	24.1	0.1
Child Care Center	890,131	228,992	26,504	85,125	1,230,752	25.7	2.2
Copy Center	204,884	46,451	16,819	-140,304	127,850	22.7	13.2
Falk School	1,134,171	294,499	30,383	375,044	1,834,097	26.0	1.7
Food Service	303,769	77,981	83,526	15,930,084	16,395,360	25.7	0.5
Housing	3,868,869	951,218	21,386	15,621,384	20,462,857	24.6	0.1
ID Center	276,298	68,745	7,473	-234,334	118,182	24.9	6.3
Natural Gas Powered Vans	0	0	52,715	60,670	113,385	--	46.5
Packages Plus	0	0	0	47,243	47,243	--	0.0
Parking	557,824	140,473	22,048	4,227,393	4,947,738	25.2	0.4
Property Management	656,724	161,688	20,473	3,870,546	4,709,431	24.6	0.4
Total	9,615,970	2,384,913	291,253	53,374,007	65,666,143	24.8	0.4
University of Pittsburgh at Titusville:							
Book Stores	34,019	8,879	81	231,263	274,242	26.1	a
Food Services	18,712	4,601	0	396,660	419,973	24.6	0.0
Housing	445,587	110,862	24,570	301,955	882,974	24.9	2.8
Total	498,318	124,342	24,651	929,878	1,577,189	25.0	1.6
Grand total	12,333,606	3,023,625	430,012	71,723,883	87,511,126	24.5	0.5

1. Includes travel and business expense.
a. Rounds to less than 0.1 percent.

SOURCE: Data provided by University of Pittsburgh.

TEMPLE UNIVERSITY
 TOTAL UNIVERSITY GENERAL FUNDS OPERATING REVENUES AND EXPENDITURES
 COMPARATIVE SUMMARY
 2000-01 vs. 2001-02

Category	2000-01		2001-02		2000-01 vs. 2001-02	
	Amount	Percentage of grand total	Amount	Percentage of grand total	Amount change	Percentage change
Operating Revenues:						
Instructional:						
Tuition and Fees	\$253,736,047	52.7%	\$286,710,590	55.8%	\$32,974,543	13.0%
State Appropriations	179,021,000	37.2	174,765,870	34.0	-4,255,130	-2.4
Departmental Income	13,743,638	2.9	14,416,371	2.8	672,733	4.9
Other	34,888,442	7.2	37,748,368	7.4	2,859,926	8.2
Grand total revenues	481,389,127	100.0	513,641,199	100.0	32,252,072	6.7
Operating Expenditures:						
Instructional:						
Salaries & Wages	275,722,695	58.2	285,925,167	58.6	10,202,472	3.7
Employee Benefits	67,656,290	14.3	77,913,275	16.0	10,256,985	15.2
Travel ¹	3,309,851	0.7	3,132,333	0.6	-177,518	-5.4
Other	127,090,308	26.8	120,907,413	24.8	-6,182,895	-4.9
Grand total expenditures	473,779,144	100.0	487,878,188	100.0	14,099,044	3.0

1. Includes travel, subsistence and lodging.

SOURCE: Data provided by Temple University.

TEMPLE UNIVERSITY
TOTAL UNIVERSITY GENERAL FUNDS OPERATING EXPENDITURES
BY ACADEMIC/ADMINISTRATIVE UNIT¹
2000-01²

Academic/administrative unit	Total salaries and wages	Employee benefits	Travel ³	Other operating expenditures	Total operating expenditures	Employee benefits: percentage of total salaries and wages	Travel: ³ percentage of total operating expenditures
President	\$4,507,039	\$1,215,457	\$221,380	\$3,625,858	\$9,569,734	27.0%	2.3%
Provost	126,586,830	31,043,273	1,982,931	37,021,506	196,634,540	24.5	1.0
Vice President, Administration	402,534	118,306	22,085	715,212	1,258,137	29.4	1.8
Vice President, CFO & Treasurer	25,697,751	4,330,552	51,878	11,666,126	41,746,307	16.9	0.1
Vice President, Computer/Information	15,954,775	4,254,645	89,807	10,406,897	30,706,124	26.7	0.3
Vice President, Enrollment	7,981,738	1,773,383	77,032	31,625,327	41,457,480	22.2	0.2
Vice President, Health Science Center	60,850,190	16,703,702	733,366	-4,589,067	73,698,191	27.5	1.0
Vice President, Safety & Facilities	27,446,743	6,857,371	19,814	32,381,436	66,705,364	25.0	a
Vice President, Students	6,295,095	1,359,601	111,558	4,237,004	12,003,258	21.6	0.9
Miscellaneous University	0	0	0	9	9	--	0.0
Grand total	275,722,695	67,656,290	3,309,851	127,090,308	473,779,144	24.5	0.7

1. Includes larger academic/administrative units only. Details for smaller units available upon request from the Joint State Government Commission.

2. Due to a number of organizational changes, 2000-01 figures cannot be directly compared to 2001-02 figures.

3. Includes travel, subsistence and lodging.

SOURCE: Data provided by Temple University.

TEMPLE UNIVERSITY
 TOTAL UNIVERSITY GENERAL FUNDS OPERATING EXPENDITURES
 BY ACADEMIC/ADMINISTRATIVE UNIT¹
 2001-02²

Academic/administrative unit	Total salaries and wages	Employee benefits	Travel ³	Other operating expenditures	Total operating expenditures	Employee benefits: percentage of total salaries and wages	Travel: ³ percentage of total operating expenditures
President	\$5,451,653	\$1,650,766	\$275,791	\$4,392,195	\$11,770,405	30.3%	2.3%
Provost	205,235,869	55,687,547	2,455,566	16,026,043	279,405,025	27.1	0.9
Vice President, Administration	432,990	139,015	16,849	666,062	1,254,916	32.1	1.3
Vice President, CFO & Treasurer	16,652,136	4,638,125	48,543	17,404,977	38,743,781	27.9	0.1
Vice President, Computer/Information	15,952,510	4,656,383	47,130	9,222,422	29,878,445	29.2	0.2
Vice President, Enrollment	7,061,530	1,710,981	84,086	35,382,034	44,238,631	24.2	0.2
Vice President, Safety & Facilities	28,533,547	7,878,291	40,406	33,630,186	70,082,430	27.6	0.1
Vice President, Students	6,604,932	1,552,167	163,962	4,183,463	12,504,524	23.5	1.3
Miscellaneous University	0	0	0	31	31	--	0.0
Grand total	285,925,167	77,913,275	3,132,333	120,907,413	487,878,188	27.2	0.6

1. Includes larger academic/administrative units only. Details for smaller units available upon request from the Joint State Government Commission.

2. Due to a number of organizational changes, 2000-01 figures cannot be directly compared to 2001-02 figures.

3. Includes travel, subsistence and lodging.

SOURCE: Data provided by Temple University.

TEMPLE UNIVERSITY
 TOTAL UNIVERSITY AUXILIARY ENTERPRISES OPERATING REVENUES AND EXPENDITURES
 COMPARATIVE SUMMARY
 2000-01 vs. 2001-02¹

Category	2000-01		2001-02		2000-01 vs. 2001-02	
	Amount	Percentage of grand total	Amount	Percentage of grand total	Amount change	Percentage change
Operating Revenues:						
Departmental Income	\$113,457,586	100.0%	\$121,043,019	100.0%	\$7,585,433	6.7%
Grand total revenues	113,457,586	100.0	121,043,019	100.0	7,585,433	6.7
Operating Expenditures:						
Instructional:						
Salaries & Wages	61,180,086	48.8	47,010,417	36.9	-14,169,669	-23.2
Employee Benefits	13,344,402	10.7	11,524,916	9.0	-1,819,486	-13.6
Travel ²	769,908	0.6	664,833	0.5	-105,075	-13.6
Other	49,963,652	39.9	68,322,518	53.6	18,358,866	36.7
Grand total expenditures	125,258,048	100.0	127,522,684	100.0	2,264,636	1.8

1. Due to a number of organizational changes, 2000-01 figures cannot be directly compared to 2001-02 figures.

2. Includes travel, subsistence and lodging.

SOURCE: Data provided by Temple University.

TEMPLE UNIVERSITY
TOTAL UNIVERSITY AUXILIARY ENTERPRISES OPERATING EXPENDITURES
BY ACADEMIC/ADMINISTRATIVE UNIT
2000-01¹

Academic/administrative unit	Total salaries and wages	Employee benefits	Travel ²	Other operating expenditures	Total operating expenditures	Employee benefits: percentage of total salaries and wages	Travel: ² percentage of total operating expenditures
Provost:							
Temple University Press-Administration	\$915,593	\$239,132	\$43,848	\$2,201,465	\$3,400,038	26.1%	1.3%
Total	915,593	239,132	43,848	2,201,465	3,400,038	26.1	1.3
Vice President, Administration:							
Intercollegiate Athletics	5,278,671	1,354,799	366,933	7,019,197	14,019,600	25.7	2.6
Total	5,278,671	1,354,799	366,933	7,019,197	14,019,600	25.7	2.6
Vice President, CFO & Treasurer:							
Bookstores	0	0	0	124,602	124,602	--	0.0
Duplicating/Copy Centers	407,141	103,940	4,482	-396,625	118,938	25.5	3.8
Other Auxiliaries	70,529	21,017	2,458	109,768	203,772	29.8	1.2
Parking Operations	499,608	121,898	2,242	2,023,804	2,647,552	24.4	0.1
Sugarloaf Conference Center	114,150	34,017	0	552,735	700,902	29.8	0.0
The Liacouras Center	0	0	4,529	2,350,565	2,355,094	--	0.2
Total	1,091,428	280,872	13,711	4,764,849	6,150,860	25.7	0.2
Vice President, Health Science Center:							
Dental Practice Plan	334,641	73,751	4,415	258,500	671,307	22.0	0.7
Medical Practice Plan	50,594,190	10,674,902	343,939	12,608,477	74,221,508	21.1	0.5
Total	50,928,831	10,748,653	348,354	12,866,977	74,892,815	21.1	0.5
Vice President, Students:							
Office of Housing	2,965,563	720,946	-2,938	23,111,164	26,794,735	24.3	a
Total	2,965,563	720,946	-2,938	23,111,164	26,794,735	24.3	a
Grand total	61,180,086	13,344,402	769,908	49,963,652	125,258,048	21.8	0.6

1. Due to a number of organizational changes, 2000-01 figures cannot be directly compared to 2001-02 figures.

2. Includes travel, subsistence and lodging.

a. Rounds to less than 0.1 percent.

SOURCE: Data provided by Temple University.

TEMPLE UNIVERSITY
TOTAL UNIVERSITY AUXILIARY ENTERPRISES OPERATING EXPENDITURES
BY ACADEMIC/ADMINISTRATIVE UNIT
2001-02¹

Academic/administrative unit	Total salaries and wages	Employee benefits	Travel ²	Other operating expenditures	Total operating expenditures	Employee benefits: percentage of total salaries and wages	Travel: ² percentage of total operating expenditures
Provost:							
Temple University Press-Administration	\$807,724	\$247,277	\$34,445	\$1,613,973	\$2,703,419	30.6%	1.3%
Dental Practice Plan	277,029	65,779	2,624	129,277	474,709	23.7	0.6
Medical Practice Plan	35,920,503	8,433,266	287,280	26,647,707	71,288,756	23.5	0.4
Total	37,005,256	8,746,322	324,349	28,390,957	74,466,884	23.6	0.4
Vice President, Administration:							
Intercollegiate Athletics	5,473,066	1,570,083	315,939	7,181,627	14,540,715	28.7	2.2
Total	5,473,066	1,570,083	315,939	7,181,627	14,540,715	28.7	2.2
Vice President, CFO & Treasurer:							
Bookstores	0	0	0	114,520	114,520	--	0.0
Duplicating/Copy Centers	407,263	116,904	932	-409,402	115,697	28.7	0.8
Other Auxiliaries	126,416	37,863	0	92,337	256,616	30.0	0.0
Parking Operations	521,236	137,717	2,246	1,908,458	2,569,657	26.4	0.1
Sugarloaf Conference Center	78,932	25,890	0	259,257	364,079	32.8	0.0
The Liacouras Center	0	0	0	1,895,833	1,895,833	--	0.0
Total	1,133,847	318,374	3,178	3,861,003	5,316,402	28.1	0.1
Vice President, Students:							
Office of Housing	3,398,248	890,137	21,367	28,888,931	33,198,683	26.2	0.1
Total	3,398,248	890,137	21,367	28,888,931	33,198,683	26.2	0.1
Grand total	47,010,417	11,524,916	664,833	68,322,518	127,522,684	24.5	0.5

1. Due to a number of organizational changes, 2000-01 figures cannot be directly compared to 2001-02 figures.

2. Includes travel, subsistence and lodging.

SOURCE: Data provided by Temple University.

III. GOODS AND SERVICES PURCHASE CONTRACTS

Vendor contracts totaling \$1,000 or more are detailed for 2001-02. Contract data are presented in four different ways: by academic or administrative unit; by expenditure type (if reported); by contract size; and by vendor location. Academic and administrative units, and expenditure types are defined by each university. Ranges for contract sizes were chosen so that each university's largest vendors are individually shown. Vendor locations are based on in-State or out-of-State addresses.

LINCOLN UNIVERSITY
 CONTRACTS¹
 BY ACADEMIC/ADMINISTRATIVE UNIT
 2001-02

Academic/administrative unit	Total amount	Percentage of grand total
Computer Equipment-MIS Department	\$385,524	2.1%
Contractors, Physical Plant	3,781,469	20.0
Entertainment, Student Activities, Student Related	213,896	1.1
Library, Instructional & Educational Equipment	1,395,363	7.4
Maintenance-Physical Plant	1,594,698	8.5
Office Supplies-Printing, Furniture, Medical, Other	952,106	5.0
Professional Services, Memberships, Benefits	9,385,007	49.7
Travel, Rentals, and Administrative, Etc.	1,167,125	6.2
Grand total	18,875,188	100.0

1. Includes purchases of goods and services which equal or exceed a total of \$1,000 for each vendor, from all sources of funding.

SOURCE: Data provided by Lincoln University.

LINCOLN UNIVERSITY
 CONTRACTS¹
 BY CONTRACT SIZE
 2001-02

Vendor	Total amount	Percentage of grand total	Vendor	Total amount	Percentage of grand total
Vendor contracts greater than or equal to \$1 million:			Vendor contracts greater than or equal to \$50,000 and less than \$100,000:		
Teachers Insurance & Annuity	\$2,023,675	42.2%	521 Management Group, Inc.	\$99,185	10.0%
Gourmet Services, Inc.	1,942,500		LECS Comptroller's Office	98,844	
C. Erickson & Sons, Inc.	1,789,672		Reliance Standard Life Insurance	97,311	
PECO Energy	1,145,916		BFI Waste Systems	96,107	
Aetna U.S. Healthcare	1,066,595		KPMG LLP	92,500	
Total	7,968,358		Proquest	91,105	
Vendor contracts greater than or equal to \$100,000 and less than \$1 million:			Kimball Office Group	90,496	
Commerce Bank	863,219	Amerihealth Casualty Services	89,413		
Books & More	530,541	Jenzabar	89,313		
West Insurance Agency, Inc.	351,966	City of Philadelphia	87,308		
Delphi Petroleum, Inc.	325,459	Unlimited Construction Co., Inc.	83,982		
Verizon Credit, Inc.	278,545	CNA Group Benefits	83,885		
U.S. Department of Education	231,401	Bayard Advertising Agency, Inc.	77,888		
Financial Aid Services	231,112	DCI/Design Contemporary, Inc.	75,129		
Encompass-The Farfield Co.	216,647	Visual Sound/Peirce & Phelps	73,994		
Blank Rome Comisky & McCaule	211,916	Fisher Scientific	70,991		
Smith Mack Property Management	206,057	First Energy Corp.	65,987		
Tangent Computers, Inc.	186,062	RGB Broadcast Video Service Co.	65,865		
Multi-TEK Associates	172,400	Davis Fuel Company	65,761		
Xerox Corporation	162,886	Chester Water Authority	60,644		
Delta Dental of Pennsylvania	160,380	AMS Servicing Group	58,212		
Citation Graphics/Citation Del	154,022	Focal Comm Corp. of Il	57,445		
American Express Company	150,429	Anasazi Instruments, Inc.	54,775		
Advanced Audio Visual Company	130,656	AP3C Architects	53,135		
EBSCO Subscription Services	124,972	Total	1,879,275		
Verizon	118,986	Vendor contracts less than \$50,000:			
United States Postal Service	116,695	Total	3,560,338	18.8	
Qwest	115,632	Grand total			
Alpha Office Supplies, Inc.	109,523		18,875,188	100.0	
Verizon Select Services, Inc.	108,446				
Allied Security	105,437				
T.L. Groseclose Associates, Inc.	103,829				
Total	5,467,217	29.0			

1. Includes purchases of goods and services which equal or exceed a total of \$1,000 for each vendor, from all sources of funding.

SOURCE: Data provided by Lincoln University.

LINCOLN UNIVERSITY
 CONTRACTS¹
 BY VENDOR LOCATION
 2001-02

Vendor location	Total amount	Percentage of grand total
Pennsylvania	\$11,177,176	59.2%
Out-of-State	7,698,012	40.8
Grand total	18,875,188	100.0

1. Includes purchases of goods and services which equal or exceed a total of \$1,000 for each vendor, from all sources of funding.

SOURCE: Data provided by Lincoln University.

THE PENNSYLVANIA STATE UNIVERSITY
 CONTRACTS¹
 BY ACADEMIC/ADMINISTRATIVE UNIT
 2001-02

Academic/administrative unit	Total amount	Percentage of grand total
University Park Colleges:		
College of Agricultural Sciences	\$18,458,269	
College of Arts & Architecture	1,661,735	
Smeal College of Business Administration	3,569,099	
College of Communications	626,065	
College of Earth & Mineral Sciences	8,442,330	
College of Education	2,751,389	
College of Engineering	19,977,710	
College of Health & Human Development	7,362,343	
School of Information Science & Technology	1,246,490	
College of The Liberal Arts	3,096,330	
Eberly College of Science	21,135,082	
Total	88,326,842	15.8%
Academic Support Units:		
Computer & Information Systems	34,040,741	
Enrollment Management & Administration	1,682,996	
Graduate School	283,589	
International Programs	2,426,945	
Research	46,602,823	
Schreyer Honors College	231,758	
Undergraduate Education	749,124	
University Arts Services	1,368,060	
University Libraries	14,192,975	
University Outreach	11,139,623	
Total	112,718,634	20.2
Administrative Support Units:		
Development & Alumni Relations	4,705,114	
Educational Equity	313,558	
Finance & Business	40,778,085	
Finance & Business-Housing & Foods	10,267,760	
Finance & Business-Physical Plant	187,885,465	
General & Academic Administration	1,064,725	
Intercollegiate Athletics	15,354,944	
Student Affairs	10,872,213	
University Relations	421,263	
Total	271,663,127	48.5
Other Penn State Locations:		
Abington	2,976,029	
Altoona	5,877,417	
Beaver	1,253,707	
Berks	3,279,886	
Commonwealth College-Dean's Office	671,714	
Delaware County	1,516,807	
DuBois	1,208,780	
Erie	5,890,620	
Fayette	1,519,569	
Great Valley	3,788,688	
Harrisburg	4,389,538	
Hazleton	1,349,149	
Lehigh Valley	793,441	
McKeesport	1,794,513	
Mont Alto	1,302,588	
New Kensington	1,128,080	
Schuylkill	1,012,193	
Shenango	856,566	
Wilkes-Barre	1,154,893	
Worthington Scranton	1,056,773	
York	1,615,917	
Total	44,436,868	7.9
Sub-total	517,145,471	92.4
College of Medicine at Hershey	40,130,397	7.2
Dickinson School of Law	2,516,437	0.4
Grand total	559,792,305	100.0

1. Includes purchases of goods and services which equal or exceed a total of \$1,000 for each vendor, from all sources of funding.

SOURCE: Data provided by The Pennsylvania State University.

THE PENNSYLVANIA STATE UNIVERSITY
 CONTRACTS¹
 BY EXPENDITURE TYPE
 2001-02

Expenditure type	Total amount	Percentage of grand total
Books & Periodicals	\$16,452,138	2.9%
Communication Services	13,796,106	2.5
Conferences & Group Activities	6,341,323	1.1
Employee Benefits Billed	326,115	0.1
Equipment Budget	94,884,708	16.9
Freight Charges	219,198	a
Insurance & Interest	8,885,838	1.6
Legal Expense	3,147,496	0.6
Miscellaneous	25,213,148	4.5
Property Expense	6,865,500	1.2
Publications, Printing & Copying	14,105,589	2.5
Repairs, Alterations & Capital	209,194,859	37.4
Student Aid	2,281,435	0.4
Supplies & Materials for Resale	44,791,079	8.0
Supplies, Materials & Services	69,477,320	12.4
Travel Expense	13,174,534	2.4
Utilities Purchased	30,635,919	5.5
Grand total	559,792,305	100.0

1. Includes purchases of goods and services which equal or exceed a total of \$1,000 for each vendor, from all sources of funding.

a. Rounds to less than 0.1 percent.

SOURCE: Data provided by The Pennsylvania State University.

THE PENNSYLVANIA STATE UNIVERSITY
CONTRACTS
BY CONTRACT SIZE
2001-02

Vendor	Total amount	Percentage of grand total	Vendor	Total amount	Percentage of grand total
Vendor contracts greater than or equal to \$1 million:			Vendor contracts greater than or equal to \$500,000 and less than \$1 million:		
Alexander Constructors, Inc.	\$35,350,935		Johnson Controls	\$983,751	
Barton Malow Company	19,528,855		Centre Business Products, Inc.	979,534	
Allegheny Power	14,320,313		Majek Fire Protection, Inc.	946,088	
Dell Marketing	12,941,436		Beckman Coulter, Inc.	914,270	
Farfield Co.	8,059,702		Nationwide Advertising Service	902,318	
United Airlines/Air	7,984,116		Palinet	890,099	
Quandel Group, Inc.	7,952,556		Advanced Color Graphics	889,333	
McKesson Drug Co.	7,479,199		Sasaki Assoc., Inc.	874,672	
IBM Corp.	7,120,820		Chesapeake Sciences	868,517	
EBSCO	5,431,784		George J. Hayden, Inc.	836,951	
Poole Anderson Construction	5,200,282		Ikon Office Solution	836,945	
Verizon Wireless	5,136,738		Agilent Technologies	824,368	
HSC Group	3,715,375		PSU General Store	795,873	
Marsh USA, Inc.	3,695,914		Herre Bros, Inc.	792,941	
Drs Infrared Technologies LP	3,583,355		Williams Trebilcock Whitehead	792,033	
Raytheon Company	3,536,894		Weber Murphy Fox	783,663	
Big Ten Conference Revenue Sharing	3,282,773		P. S. Hershey Med Center	779,647	
HRI, Inc.	3,260,466		PBS Video	779,609	
Decade Optical Systems, Inc.	3,202,849		Centre County Craftworks	776,880	
R. T. Reynolds, Inc.	3,196,477		Wilson Construction Company, Inc.	769,486	
Leonard S. Fiore, Inc.	3,191,536		Applied Biosystems Division, Perkin-Elmer	762,128	
PPL Electric Utilities	3,092,275		Gage-Babcock & Assoc.	747,882	
McQuaide Blasko	3,016,559		Suppliesource, Inc.	745,946	
Bradford Energy Company, Inc.	2,860,681		Commercial Printing	734,364	
AT&T Media	2,744,909		RIDC	711,899	
Xerox Corp.	2,588,153		Lloyd Lamont Design	705,226	
Corporate Express	2,556,401		PS Microcomputer	702,244	
Stone Valley Construction, Inc.	2,507,099		Link Computer Corp.	694,847	
Apple Computer	2,470,610		United Parcel Service	694,497	
E & I Cooperative	2,444,601		John Savoy & Son, Inc.	693,951	
VWR Scientific Products	2,384,170		Adecco	681,064	
Lobar, Inc.	2,357,312		CDW Government, Inc.	679,960	
Rafael Vinoly Perfido Weiskopf	2,221,791		Graft Chrysler Plymouth Dodge Jeep	670,355	
Adelphia Business Solutions	2,093,525		PA American Water	669,812	
XPEDX	1,957,950		Fiber Plus	666,371	
Stewart Amos Steel, Inc.	1,925,139		The Hite Co.	664,810	
Hayes Large Architect	1,914,238		E Plus Technology	633,234	
Equitable Energy LLC	1,868,750		Nittany Insurance Company	632,619	
Glenn O. Hawbaker, Inc.	1,850,118		Liberty Excavators, Inc.	630,689	
Southwest Research Institute	1,785,878		Barclay White, Inc.	626,592	
Explus, Inc.	1,689,887		Temple University Bursars Office	606,083	
The Farfield Co. Encompass Co.	1,681,428		Spectra Wood	603,037	
Perry Construction Group, Inc.	1,666,051		Duquesne Light Co.	602,408	
J. J. Deluca Co., Inc.	1,632,115		USPS	593,817	
Edward A Reider, Inc.	1,605,199		Daly Computers	591,511	
Turner Construction Co.	1,563,645		Southcentral PA Aheac Saint Francis Co.	590,091	
PMA Insurance Co.	1,495,301		D & H Distributing	588,456	
ADG-Hospital	1,467,532		University of Richmond	587,532	
NUWC	1,465,287		Knoll, Inc.	583,969	
VWR International, Inc.	1,464,222		Office Depot	578,009	
PSMSHMC	1,445,176		UGI Utilities, Inc.	577,797	
Fisher Scientific	1,427,896		Council ISP	570,518	
Massachusetts Institute of Technology	1,393,219		Richard Krall Co.	550,412	
Sigma Aldrich, Inc.	1,325,389		Optical Apparatus Co.	536,698	
BLT Payette Joint Venture Arch.	1,324,411		Farmers Market Trust	535,650	
GPU Energy	1,288,125		MG Industries	535,034	
State College Electrical & Mech.	1,275,784		The Douglas Stewart Co.	529,558	
Yankee Book Peddler	1,261,317		Centre Daily Times	528,955	
G. M. McCrossin	1,256,365		Mid-State, Inc. Construction & Maintenance Specialists	528,055	
Compaq Computer Corp.	1,250,189		University of Southern California	524,196	
Centre Area Transportation Authority	1,242,459		Ingalls Shipbuilding, Inc.	523,336	
Cisney & O'Donnell, Inc.	1,228,804		Nittany Valley Offset	512,780	
Avaya, Inc.	1,221,506		Thomas Jefferson University	512,106	
Peco Energy	1,214,512		Communale Co.	511,446	
Krieger Contracting Co., Inc.	1,194,308		Avfcol Corp.	509,007	
Cisco Systems, Inc.	1,193,131		Lowes Home Centers	502,032	
Sun Microsystems Finance, Inc.	1,167,919		Axcera LLC	501,908	
Gateway Companies	1,163,355		Columbia Gas of Pennsylvania	500,899	
Aon Risk Services, Inc.	1,156,442		Romanini & Assoc.	500,648	
Factory Mutual Insurance Company	1,139,555				
Omitron, Inc.	1,123,864				
Whitehill Lighting Wesco Receivable	1,113,796				
Academic Book Center	1,080,892				
Sysco Food Service Pittsburgh	1,080,353				
PA Department of General Services	1,076,671				
Mid State Construction, Inc.	1,056,691				
Carnegie Mellon University	1,052,741				
Nittany Office Equipment, Inc.	1,044,460				
Flighttime	1,029,982				
Bob Biter Electrical Enterprises, Inc.	1,021,869				
Total	263,394,382	47.1%	Total	46,681,416	8.3%
			Vendor contracts less than \$500,000:		
			Total	249,716,507	44.6
			Grand total	559,792,305	100.0

1. Includes purchases of goods and services which equal or exceed a total of \$1,000 for each vendor, from all sources of funding.

SOURCE: Data provided by The Pennsylvania State University.

THE PENNSYLVANIA STATE UNIVERSITY
 CONTRACTS¹
 BY VENDOR LOCATION
 2001-02

Vendor location	Total amount	Percentage of grand total
Pennsylvania	\$337,383,745	60.3%
Out-of-State	222,408,560	39.7
Grand total	559,792,305	100.0

1. Includes purchases of goods and services which equal or exceed a total of \$1,000 for each vendor, from all sources of funding.

SOURCE: Data provided by The Pennsylvania State University.

UNIVERSITY OF PITTSBURGH
 CONTRACTS¹
 BY ACADEMIC/ADMINISTRATIVE UNIT
 2001-02

Academic/administrative unit	Total amount	Percentage of grand total
Chancellor:		
Athletics	\$4,964,733	
Chancellor	1,451,410	
General Counsel	374,739	
Secretary of the University	158,867	
Vice Chancellor, Budget & Controller	3,420,076	
Vice Chancellor, Institutional Advancement	932,040	
Total	11,301,865	3.7%
Executive Vice Chancellor:		
Associate Vice Chancellor, Human Resources	4,864,446	
Business Operations	50,698,723	
Executive Vice Chancellor	438,092	
Facilities Management	37,850,652	
Total	93,851,913	31.1
General University:²		
Business Affairs	753,213	
General University	1,915,638	
Total	2,668,851	0.9
Senior Vice Chancellor & Provost:		
College of General Studies	766,833	
Computing Services & Systems Development ³	17,698,056	
Education-University Service Programs	198,943	
Faculty of Arts & Sciences	16,982,583	
Graduate School of Public & International Affairs	496,239	
Katz Graduate School of Business	1,469,681	
Learning Research & Development Center	3,432,693	
School of Education	2,163,712	
School of Engineering	6,158,361	
School of Information Sciences	989,200	
School of Law	1,597,365	
School of Social Work	5,347,658	
Senior Vice Chancellor & Provost	5,655,799	
Student Affairs	4,191,227	
Summer Sessions	20,162	
University Center for International Studies	1,248,097	
University Center for Social & Urban Research	5,134,635	
University Honors College	101,911	
University Library System	8,662,486	
University of Pittsburgh at Bradford	206,518	
University of Pittsburgh at Greensburg	3,692,332	
University of Pittsburgh at Johnstown	9,431,181	
University of Pittsburgh at Titusville	270,571	
Total	95,916,243	31.8
Senior Vice Chancellor, Health Sciences:		
Graduate School of Public Health	16,155,874	
School of Dental Medicine	3,641,072	
School of Health & Rehabilitation Sciences	1,010,720	
School of Nursing	1,257,305	
School of Pharmacy	2,146,635	
Senior Vice Chancellor, Health Sciences	3,378,355	
Total	27,589,961	9.1
School of Medicine Division:		
School of Medicine	47,799,135	
Pittsburgh Cancer Institute	8,333,770	
School of Medicine Division-Administration	9,979,154	
Western Psychiatric Institute & Clinic	4,620,053	
Total	70,732,112	23.4
Grand total	302,060,945	100.0

1. Includes purchases of goods and services which equal or exceed a total of \$1,000 for each vendor, from all sources of funding.

2. General University contains all the educational and general activities of the University that are not attributable to any other academic/administrative unit (responsibility center) on a direct basis.

3. Contracts formerly listed under Network Services are now included under the Computing Center & Systems Development.

SOURCE: Data provided by University of Pittsburgh.

UNIVERSITY OF PITTSBURGH
 CONTRACTS¹
 BY EXPENDITURE TYPE
 2001-02

Expenditure type	Total amount	Percentage of grand total
Facility Alterations	\$1,751,306	0.6%
Facility Operating Costs	2,251,705	0.7
Insurance	570,673	0.2
Library Acquisitions	11,475,802	3.8
Mail	802,329	0.3
Printing/Publishing	3,494,114	1.2
Professional Memberships	2,058,037	0.7
Professional Services	109,961,849	36.4
Purchases for Resale	32,725,384	10.8
Routine Maintenance	12,477,130	4.1
Space Rental	4,487,976	1.5
Supplies/Equipment	86,762,913	28.7
Telephone	2,783,908	0.9
Utilities	30,457,819	10.1
Grand total	302,060,945	100.0

1. Includes purchases of goods and services which equal or exceed a total of \$1,000 for each vendor, from all sources of funding.

SOURCE: Data provided by University of Pittsburgh.

UNIVERSITY OF PITTSBURGH
CONTRACTS¹
BY CONTRACT SIZE
2001-02

Vendor	Total amount	Percentage of grand total	Vendor	Total amount	Percentage of grand total
Vendor contracts greater than or equal to \$1 million:			Vendor contracts greater than or equal to \$500,000 and less than \$1 million (continued):		
Duquesne Light Co.	\$17,304,674		Follett Higher Education Group	\$834,526	
Sodexho Marriott Services	9,137,735		UPMC MR Research Center	827,250	
Sodexho Marriott Food Service	5,658,595		UPMC	826,066	
Bellefield Boiler Plant	5,384,017		Software House International, Inc.	823,276	
Fisher Scientific	4,603,562		Sun Microsystems, Inc.	817,787	
Dell Marketing LP	4,195,796		GPU Energy	815,073	
EBSCO Subscription Service	3,706,653		Corporate Express,		
Van Dyk Business Systems	2,984,933		a Buhrmann Company	813,523	
Postmaster	2,850,621		McKamish, Inc.	808,496	
VWR Scientific Products	2,586,600		P.W.S.A.	804,149	
Verizon	2,526,369		City of Philadelphia	803,312	
Presbyterian University Hospital	2,481,006		Trane Co.	785,610	
Applied Biosystems	2,320,387		Temple University	785,554	
Port Authority	2,248,334		Gateway 2000	780,949	
Carnegie Mellon University	2,196,681		Dominion Peoples	773,545	
US Security	2,087,625		Sterling Land Co.	740,106	
Gateway Business	2,005,682		Johns Hopkins University	733,539	
Lenzner Coach Lines	1,882,945		Equitable Gas Co.	710,998	
Pearson Education	1,758,717		Thomson Learning	692,683	
Regents of The University of California	1,673,444		Conversion Technologies Company	689,736	
University of Pittsburgh Physicians	1,631,772		Pittsburgh Digital Greenhouse, Inc.	682,500	
Avaya, Inc.	1,625,356		University of Pittsburgh Medical Center	654,172	
Oracle Corp.	1,477,338		Kendro Laboratory Products LP	650,607	
Invitrogen Corp.	1,467,170		Varian NMR Systems	648,336	
Pittsburgh Water & Sewer Authority	1,442,068		Sigma-Aldrich, Inc.	640,901	
UPMC Presbyterian	1,440,610		B&B Microscopes	638,961	
AT&T	1,410,940		Omicron Associates	624,550	
University of Washington	1,365,324		Webster Office Assoc.	623,903	
UPMC Health System	1,360,997		Rittenhouse Book Distributors, Inc.	611,436	
Anderson Interiors, Inc.	1,360,745		Centre Business Products	609,548	
Wake Forest University	1,306,443		Children's Hospital of Pittsburgh	593,667	
Cisco Systems, Inc.	1,299,727		Plumtree Software, Inc.	591,800	
Sun Microsystems			Amersham Biosciences	580,448	
Computer Company	1,231,250		Hornby Zeller Assoc, Inc.	576,915	
Heritage Health Foundation, Inc.	1,220,581		John Hopkins University	576,497	
D&K Electronics, Inc.	1,155,082		Chartwells Dining Services	573,341	
HC Pharmacy Central, Inc.	1,153,634		Hoechstetter Printing Co., Inc.	568,668	
ALCOSAN	1,121,834		Arizona State University	558,319	
Beckman Coulter, Inc.	1,102,558		Roam Keystone LP	553,040	
Academic Book Center	1,054,698		Miller Information Systems	551,000	
IT Convergence	1,039,394		Astrophysical Research Consortium	550,000	
Total	105,861,897	35.0%	Hosanna House, Inc.	548,209	
			Fundacao Universitaria Jose Bonifacio	527,661	
Vendor contracts greater than or equal to \$500,000 and less than \$1 million:			Raff Printing Co.	519,533	
Marsh USA, Inc.	980,960		Pharmingen	517,366	
University of Pittsburgh Cancer Institute	961,354		Schindler Elevator Corp.	515,913	
Apple Computer, Inc.	961,319		Palinet	503,401	
Magee Womens Hospital	949,241		Becton Dickinson Corp.	502,483	
United Parcel Service	912,147		Clinical Trial Services	501,169	
Mon Valley Education Consortium	900,247		CDW Government, Inc.	500,323	
Trilogic	889,501		Total	42,170,910	14.0%
Sigma Aldrich Chemical Company	883,796		Vendor contracts less than \$500,000:		
Sodexho	881,833		Total	154,028,138	51.0
McGraw-Hill Co.	845,535		Grand total	302,060,945	100.0
Franklin Interiors	844,132				

1. Includes purchases of goods and services which equal or exceed a total of \$1,000 for each vendor, from all sources of funding.

UNIVERSITY OF PITTSBURGH
 CONTRACTS¹
 BY VENDOR LOCATION
 2001-02

Vendor location	Total amount	Percentage of grand total
Pennsylvania	\$124,775,721	41.3%
Out-of-State	177,285,224	58.7
Grand total	302,060,945	100.0

1. Includes purchases of goods and services which equal or exceed a total of \$1,000 for each vendor, from all sources of funding.

SOURCE: Data provided by University of Pittsburgh.

TEMPLE UNIVERSITY
 CONTRACTS¹
 BY ACADEMIC/ADMINISTRATIVE UNIT²
 2001-02³

Academic/administrative unit	Total amount	Percentage of grand total
Chief Financial Office	\$17,519,741	6.4%
President	4,987,991	1.8
Provost	66,663,041	24.5
Vice-President, Administration	6,257,780	2.3
Vice-President, CFO & Treasurer	87,467,389	32.2
Vice-President, Computers/Information	17,107,618	6.3
Vice-President	3,999,267	1.5
Vice-President, Operations	47,984,999	17.6
Vice-President, Students	19,374,812	7.1
Miscellaneous University	696,930	0.3
Grand total	272,059,570	100.0

1. Includes purchases of goods and services which equal or exceed a total of \$1,000 for each vendor, from all sources of funding.

2. Includes larger academic/administrative units only. Details for smaller units are available upon request from the Joint State Government Commission.

3. Due to a number of organizational changes, 2000-01 figures cannot be directly compared to 2001-02 figures.

SOURCE: Data provided by Temple University.

TEMPLE UNIVERSITY
 CONTRACTS¹
 BY EXPENDITURE TYPE
 2001-02

Expenditure type	Total amount	Percentage of grand total
Advertising	\$3,699,854	1.4%
Computer & Audio Services	3,542,255	1.3
Computers, Equipment and Tools	5,424,409	2.0
Conference & Registration Fees	2,583,074	0.9
Defined Pension Plans	701,423	0.3
Duplicating	2,567,139	0.9
Employee Health Insurance	45,645,218	16.8
General Institutional	876,345	0.3
Interest & Bank Fees	715,820	0.3
Land, Building & Equipment	29,583,398	10.9
Liability, Property, Other Insurance	15,500,258	5.7
Maintenance & Equipment Repair	7,284,033	2.7
Maintenance & Service Contract	39,363,795	14.5
Medical Malpractice Insurance	468,195	0.2
Medical Supplies & Services	4,194,137	1.5
Post Retirement Benefit	10,680,603	3.9
Postage	1,529,676	0.6
Professional Fees	7,357,674	2.7
Rent	9,352,350	3.4
Social Security	35,534	a
Stipends & Honoraria	936,880	0.3
Supplies & Services	49,056,352	18.0
Tax Expense	1,130,019	0.4
Telephone	6,470,398	2.4
Travel	2,865,333	1.1
Unemployment Insurance	534,338	0.2
Utilities	19,961,060	7.3
Grand total	272,059,570	100.0

1. Includes purchases of goods and services which equal or exceed a total of \$1,000 for each vendor, from all sources of funding.

a. Rounds to less than 0.1 percent.

SOURCE: Data provided by Temple University.

TEMPLE UNIVERSITY
CONTRACTS¹
BY CONTRACT SIZE
2001-02

Vendor	Total amount	Percentage of grand total	Vendor	Total amount	Percentage of grand total
Vendor contracts greater than or equal to \$1 million:			Vendor contracts greater than or equal to \$500,000 and less than \$1 million:		
Independence Blue Cross	\$23,623,650		Marriott Corp.	\$935,070	
Peco Energy	13,277,373		Carlos Agront, Adm. of Estates	900,000	
AON Risk Services, Inc.	11,542,377		Koch Petroleum Group LP	897,454	
First Union Bank	11,292,103		UNUM Life Insurance Co. of America	889,421	
Verizon	10,797,442		Florkowski Builders, Inc.	880,603	
Sodexo Marriott	9,512,426		Otis Elevator Co.	827,427	
PCS-Prescription Claims	9,405,379		Blackwell North America, Inc.	772,551	
Turner Construction Co.	7,358,554		Academic Development Inst., Inc.	760,395	
1199 National Benefit Fund	4,513,600		The Liacouras Center	735,474	
Allied Spectaguard	3,552,653		Ballard Spahr Andrews & Ingersoll	718,401	
The Henderson Corporation	3,522,750		Central Pension Fund	701,423	
EBSCO Curriculum Materials	3,146,012		Apple Computer	694,412	
Welfare Benefits Trust	2,873,142		Advanced Audio Visual, Inc.	684,454	
PNC Bank	2,749,200		Headway Corp. Staffing Services, Inc.	680,460	
1515 Market Street Associates	2,721,259		Amer Furniture Rentals, Inc.	672,305	
Philadelphia Gas Works	2,590,596		Distance Learning Center, Inc.	672,207	
SCT Software & Res Mgt Corp.	2,327,810		Bettinger Co.	670,997	
Mellon Bank	1,968,354		V & H Hotel Associates	663,870	
Staples	1,966,154		Strawberry Square Development Corp.	662,689	
Tierney Communications	1,727,069		United States Roofing Corp.	659,813	
Fisher Scientific-Education	1,624,599		Diamond Club	650,330	
Water Revenue	1,616,345		AT&T	628,554	
Dell Marketing LP	1,593,881		Commonwealth of PA Panet	616,659	
J.J. White, Inc.	1,592,258		Good Samaritan Insurance Co. LTD	608,027	
T.N. Ward Co.	1,565,195		Global Surveillance Associate	596,930	
HGO Services	1,503,323		Henry Schein Dental Store	588,558	
World Travel	1,462,371		Walnut-Chancellor Assoc.	579,919	
Wells Fargo Alarm Services	1,431,324		Albert Einstein Medical Center	572,341	
Keystone Health Plan East	1,381,864		Nationwide Medical Services, Inc.	562,955	
Marsh USA, Inc.	1,349,066		Barnes & Noble at Temple University	560,604	
Lad Presidential I.L.P.	1,337,012		IDX Systems Corp.	541,655	
Gateway Accessory Store	1,302,542		Sunoco, Inc.	535,196	
Lex Electric Co., Inc.	1,203,014		Delphi Petroleum, Inc.	531,077	
Daniel & Yeager, Inc.	1,142,054		E & I Cooperative Services, Inc.	522,003	
University Loft Company	1,122,873		Boyter Associates, Inc.	511,989	
DLC Management	1,116,200		Total	23,686,223	8.7%
City of Philadelphia	1,074,124				
Xerox Corporation	1,006,695				
Total	154,892,643	56.9%			
			Vendor contracts less than \$500,000:		
			Total	93,480,704	34.4
			Grand total	272,059,570	100.0

1. Includes purchases of goods and services which equal or exceed a total of \$1,000 for each vendor, from all sources of funding.

SOURCE: Data provided by Temple University.

TEMPLE UNIVERSITY
 CONTRACTS¹
 BY VENDOR LOCATION
 2001-02

Vendor location	Total amount	Percentage of grand total
Pennsylvania	\$165,234,495	60.7%
Out-of-State	106,825,075	39.3
Grand total	272,059,570	100.0

1. Includes purchases of goods and services which equal or exceed a total of \$1,000 for each vendor, from all sources of funding.

SOURCE: Data provided by Temple University.

IV. RETIREMENT AND TUITION BENEFIT POLICIES

Retirement policies for faculty and staff, and tuition benefit policies for faculty, staff and dependents, are presented. Retirement policies include the name of the administrator of each university's retirement plan, and a general summary of each plan's provisions. Tuition benefit policies include the persons who are eligible for tuition discounts, as well as the amount of the discounts.

RETIREMENT POLICY: LINCOLN UNIVERSITY

Lincoln University provides retirement benefits for all permanent full-time and part-time employees who regularly work a minimum of 20 hours per week. Faculty members who teach a minimum of 12 credits per year are equivalent to the 20 hour per week minimum. The retirement plan is administered by the Teachers Insurance and Annuity Association-College Retirement Equity Fund (TIAA-CREF) and is a 403(b)-group retirement annuity contract.

TIAA-CREF provides benefits as either annuities or lump sums. Employees are vested immediately. The employer contribution rate is 5 percent of employee earnings.

TUITION BENEFIT POLICY: LINCOLN UNIVERSITY

Tuition benefits are offered to faculty members, spouses and dependent children of faculty members, and other employees. The benefits cover only tuition, not fees. Proper approval is required for all tuition benefits.

From the time of employment, faculty members may enroll in one undergraduate course per semester, tuition free.

Spouses and dependent children may attend undergraduate courses during the Fall and Spring semesters, tuition free. Tuition benefits may be combined with scholarship awards, provided the combined benefit and awards do not exceed total tuition charges.

After twelve months of full-time continuous employment, employees are eligible to enroll in two courses during the Fall and Spring semesters, provided that one of the two courses is taken after regular working hours, and one course during the Summer session, tuition free.

RETIREMENT POLICY:
THE PENNSYLVANIA STATE UNIVERSITY

Nearly all faculty and staff members participate in either the State Employee's Retirement System (SERS) or Teachers Insurance and Annuity Association-College Retirement Equity Fund (TIAA-CREF). A very small number of employees (less than one percent) participate in the Federal Civil Service Retirement System and the Public School Employee's Retirement System (PSERS).

The SERS plan provides a full retirement annuity based on a defined benefit formula: 2.5 percent x years of service x average of highest three years of earnings. There are a variety of retirement options available under the plan. The employee contribution rate is 6.25 percent of earnings. The employer contribution rate is determined annually by the SERS board; the current employer rate is 0 percent of employee earnings.

The TIAA-CREF plan provides benefits based on the employee's retirement age, the amount of money that has been contributed to the account by the employee and the university as well as the performance of the TIAA-CREF investments. There are a number of retirement options available through TIAA-CREF. The employee contribution rate is 6.25 percent of earnings. The employer contribution rate is 9.29 percent of employee earnings, set by State law.

TUITION BENEFIT POLICY:
THE PENNSYLVANIA STATE UNIVERSITY

Tuition benefits (educational privileges) are offered to regular, full-time faculty or staff, their spouses, and their unmarried children. The benefit is a 75 percent reduction of the tuition charge and applies to Penn State resident instruction and continuing education credit courses except for the professional curriculum such as those offered at The Milton S. Hershey Medical Center, the Smeal College of Business Administration Executive MBA Program and the Dickinson School of Law. Educational privileges do not apply at summer camps or workshops operated by the university unless university credit is given and regular tuition is charged.

A faculty or staff member is eligible for educational privileges the semester which begins with or after the effective date of full-time employment. The benefit is provided for a maximum 16 credits per academic year for a person on a 12 month appointment and 12 credits during the two semesters of service for a person appointed for just the Fall and Spring semesters.

A spouse, unless appointed as a graduate assistant, graduate fellow, or nonstipend scholar, is eligible for educational privileges beginning two years or later from the employee's date of regular employment. Unmarried children are eligible beginning with the semester coincident with or after the faculty or staff member's effective date of full time employment and may earn a first Bachelor's degree.

Various other limitations apply and are enumerated in the official Penn State educational privileges and grant-in-aid policies.

RETIREMENT POLICY: UNIVERSITY OF PITTSBURGH

Two alternative retirement plans are available to faculty and staff members: a Contributory Tax-Deferred Annuity Plan, with employee and university contributions invested and benefits administered by either the Teachers Insurance and Annuity Association-College Retirement Equity Fund (TIAA-CREF) or the Vanguard Group, and a Noncontributory Defined Benefit Pension Plan, with university contributions only invested and benefits administered as a university trust fund.

Full-time faculty, faculty librarians and research associates; part-time faculty who are tenured or in the tenure stream; part-time faculty librarians who have an expectation of continuing employment; and all regular full- and part-time staff are eligible for membership. Employees eligible for the Contributory Plan, who do not elect membership, are enrolled under the terms of the Noncontributory Plan. In addition, part-time and temporary employees who are not eligible for the Contributory Plan are covered by the Noncontributory Plan if they fulfill the hours of service and years of service required by this plan. Employees covered by separate collective bargaining agreements participate in the plans specified in their respective agreements.

The Contributory Plan is a defined contribution plan with employer and employee contributions, with an option available for the tax-deferral of employee contributions. The retirement benefit is based on total contributions, an employee's age, spouse's age, payout option selected, and the investment performance of either TIAA-CREF or the Vanguard Group. The plan has a number of options available. Employee contributions under the plan are made before Federal income taxes, but after Social Security contributions, so that

contributions can be tax-deferred and retirement benefits are separate from Social Security benefits. An employee's contribution rate, chosen by the employee, can vary from 3.0 to 8.0 percent of earnings (6 contribution rate choices are available). During a delayed vesting period of three years, the employer matches the employee's contribution. After the three-year vesting period, the employer's contribution rate (set by the employer to coincide with the employee's contribution rate) varies from 4.5 to 12 percent of employee earnings. An Accelerated Plan option is available to vested employees aged 52 through 55, under which an employee can make the maximum contribution for a limited number of years and the university makes increased matching contributions. The maximum period for this option is 120 months.

The Noncontributory Plan is a defined benefit plan with employer contributions but no employee contributions. The retirement benefit depends on an employee's age, years of service, salary while participating in the plan, and the employer's contributions made on the employee's behalf. Participants under this plan also have the opportunity to make contributions to a Supplementary Retirement Account, administered by either TIAA-CREF or the Vanguard Group; the contributions may be tax-deferred at the employee's option. Contributions to supplementary accounts are not part of the Contributory Plan and are not matched by the employer.

TUITION BENEFIT POLICY: UNIVERSITY OF PITTSBURGH

Tuition benefits (scholarships) are offered to faculty members, other staff (faculty librarians, research associates, ROTC faculty), spouses and dependent children.

Tuition scholarships for full-time faculty and staff cover all tuition for the first six credits taken each term at the University of Pittsburgh, except for a faculty or staff charge of 3 percent of tuition for undergraduate courses and 10 percent of tuition for graduate courses. Tuition scholarships for eligible part-time faculty are proportionate to those for full-time appointments.

Tuition scholarships for spouses of full-time faculty and staff are the same as those above, except that the spouse's charge is 10 percent of tuition for both undergraduate and graduate courses.

Tuition scholarships for dependent children of full-time faculty and staff cover full undergraduate tuition only for a maximum of 12 terms leading to a baccalaureate degree at the University of Pittsburgh; fees and other charges are the student's responsibility. In addition, tuition scholarships for dependent children of full-time faculty, faculty librarians and research associates, hired by September 1, 1994, are available for attendance at other accredited colleges and

universities. These scholarships cover tuition for a maximum of two terms each for four academic years, at the maximum rate of the in-State, full-time tuition for the College of Arts and Sciences at the Pittsburgh campus. Tuition scholarships for dependent children of certain part-time tenured or tenure-stream faculty and faculty librarians are made, with benefits proportionate to those for full-time appointments.

RETIREMENT POLICY: TEMPLE UNIVERSITY

Full-time employees and faculty are eligible to participate in either a Defined Contribution Plan or a Defined Benefit Plan. The plan that they are eligible to join is dependent on their job classification and collective bargaining agreement.

There are several different contribution levels under the Defined Contribution Plans. In one plan, the employee contributes 4.5 percent of the base annual salary up to the Social Security wage base and 5 percent over the Social Security wage base while the university contributes 8.5 percent of the base annual salary up to the Social Security wage base and 13.0 percent over the Social Security wage base. In another plan, the both the employee and university contributes 4.5 percent of the employee's base salary. In addition, there is a plan where the employee is not required to contribute to the plan while the university contributes 3 percent of the employee's base annual salary.

Contributions under any of the variations may be allocated between Fidelity Investments and Teachers Insurance Annuity Association & College Retirement Equities Fund (TIAA-CREF). Fidelity Investment offers various mutual funds including growth funds, equity funds, bond funds, money market funds and balanced funds. TIAA-CREF offers a fixed interest fund, a real estate fund, several stock and equity funds, a money market fund, a bond fund, a social choice fund, and an inflation-linked bond fund. Employees are vested in the university's contributions after either three or five years of participation in the Plan. Vested contributions may be withdrawn for the Plan after separation from service. The form of withdrawal is at the discretion of the participant.

The Defined Benefit Plan is available to certain collectively bargained employees and is a contributory plan that provides an annuity benefits at retirement. The benefit is determined by multiplying the average monthly earnings time the years of credited service times 1.6 percent less an offset for Social Security. Normal retirement age is considered to be 65, but a reduced benefit is available after the employee has attained age 55 with at least 10 years of service. Vesting in this plan requires 5 years of participation. In the Defined

Benefit Plan, employees must contribute 2 percent of earning up to the amount of the Social Security wage base for the year, and 4 percent of the balance of earnings.

TUITION POLICY:
TEMPLE UNIVERSITY

Faculty and administrative employees are offered tuition remission for six semester hours in the undergraduate or graduate schools (not available in the Law, Medical, Dental or Podiatry Schools). Spouses are offered one-half tuition remission. Legally dependent children may attend Temple as full-time matriculated undergraduate students for up to 10 semesters.

Staff employees and their legally dependent children are accorded the same tuition benefits as faculty and administrative employees. Spouses of staff employees are not included in these benefits.